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Annual Report

1986



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Town of
READING
MASSACHUSETTS



Annual Report
Of The Town Officers

For The Year Ended
December 31, 1986



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Office of

Board of Selectmen

PAUL E. LANDERS CHAIRMAN
MARY S. ZIEGLER VICE CHAIRMAN
EUGENE R. NIGRO SECRETARY
JOHN H. RUSSELL
RUSSELL T. GRAHAM

Municipal Building

617 - 942-0500

READING, MASSACHUSETTS 01867

To The Town Officers and Residents of The Town of Reading

The following report constitutes the Annual Report of the Town of Reading for calandar year 1986. The report is somewhat re-organized to reflect the revised organizational structure of the Town.

Calandar Year 1986 was an eventful one in Reading. The adoption of the Reading Home Rule Charter by the voters in the Spring of 1986 began a series of extensive changes in the structure of Town government. Several formerly elected Boards have been eliminated and consolidated as appointed Boards. The Town's first Town Manager has been appointed by the Board of Selectmen. Through this all, the Town government has continued to provide all the basic governmental services, and has moved ahead with the structural changes required by the Charter.

While we are going through these changes, it is important to recognize the help and perserverance of all who are involved. This includes a profound thanks to all the volunteers who have been involved in Town government and a special appreciation to those who, through structural change in government, no longer serve.

The help of all staff is greatly appreciated, particularly that of Tony Fletcher, Public Works Director who served as the interim Executive Secretary between the retirement of the former Executive Secretary and the appointment of the new Town Manager.

Together - volunteers, staff, and residents - Reading is making a new beginning in local government. We build on the strength and history of the past, with improved structure and professionalism to meet the common goal of providing the best government possible. Together, we will succeed.

The Board of Selectmen
Paul Landers, Chairman
Mary S. Ziegler, Vice Chairman
Eugene Nigro, Secretary
Jack Russell
Russell Graham



CONSERVATION COMMISSION

6 LOWELL STREET

READING, MASSACHUSETTS 01867

942-0500 EXT 69

1986

REPORT

OF THE

CONSERVATION COMMISSION

To the Citizens of Reading:

The development spurt that Reading has been experiencing over the past few years continues, as reflected in the number of wetlands filings and public hearings. Unfortunately as growth continues, desirable high land diminishes in quantity placing more development pressure on the marginal lands (those containing wetlands) of the Town. Several large residential subdivisions are currently in the planning stage. They will be reviewed by the Commission in the near future for their environmental impact. The number of Notice of Intents filed this past year was 19. The number of Requests for Determinations made was 11.

The Commission's involvement in the review of the large office park proposed for construction opposite our Hundred Acre Wellfield in the Town Forest, continues after two years of careful monitoring. This project as proposed would discharge treated sewage effluent opposite our only water supply. Approval to tie this project into the MWRA sewerage system is imminent and progressing in the right direction. The sewer tie-in will eliminate a very real threat that the current proposal poses to the drinking water quality of Reading's water. However, this solution only addresses sewage and the Commission is concerned with all potential polluting effects that this development may pose. Projects outside of the Town's boundaries which could affect Reading's water supply are carefully monitored. The Conservation Commission feels strongly that all potential water supply sources within the Town be identified and protected. The Town lacks control over all recharge areas to our wellfields and if our wells become contaminated by sources over which we have no control an alternative supply should be ready to develop. This is especially important since the MWRA by policy is not accepting applications for water tie-ins due to the limited capacity of the Quabbin Reservoir system.

Once again this past summer the Commission took advantage of a federal program to help fund our Summer Land Maintenance Program. This program maintained our many acres of Conservation land in a safe condition but also in an aesthetically pleasing manner.

The regulations and performance standards developed for the implementation of the Reading Wetlands Bylaw has resulted in its more consistent and effective administration. The regulations and performance standards have been printed and are available to the public. We encourage developers and builders to become familiar with them and prefer to work with developers to come up with a mutually acceptable plan. The result has been the filing of more complete information and the streamlining of the conservation review process.

The Conservation Commission continues to sponsor community gardening at two locations - Bare Meadow and Bear Hill. In addition, it hopes to sponsor a fruit and nut program at Bare Meadow in the coming year.

In June, Charles T. Costello (Conservation Administrator) left after three years of service in Reading. At the farewell dinner that was given in his honor many individuals from Reading and the immediate area expressed their appreciation for his constant efforts on Reading's behalf. All were sad to see him depart but wished him well on his new endeavour.

The new administrator, Beth MacKillop, began in July. In addition to continuing the many programs initiated by Charlie, she is exploring new land management programs. Beth's experiences include work on a local Conservation Commission, experience as an educator, and a degree in Natural Resources Studies. These attributes have helped ease the transition between administrators.

The Administrator is available to speak or provide assistance to any citizen request relative to the natural environment or land use regulations, to lead outdoor educational walks and to speak at Public School events.

Along with other town organizations, the Conservation Commission helped to plan the well attended Town Forest Day which was held on the second Sunday in September. The purpose was to encourage the public use of the Town Forest in a passive recreational manner as well as to honor long time Reading resident, Ben Nichols. Ben was recognized for his continued service to the Town in protecting open space, his devotion to the youth of Reading and his untiring willingness to lead tours through Conservation lands. The Conservation Commission hopes to help make this kind of activity an annual event.

Trail maps of Conservation lands have been printed and are available to the public. The demand for these maps has increased greatly over the past few years. The Commission encourages the passive recreational use of land under conservation control.

The Commission continues to work with other town officials and organizations in planning for effective and appropriate development in land use. This is reflected in the Commission's participation in the new DPW facility site search and the future plans for the landfill site.

Respectfully submitted,

Camille W. Anthony, Chairman
Harold V. Hulse, Vice-Chairman
William L. Childress
Sally M. Hoyt
M. Clifton Proctor
Bradford O. Saunders
Warren Cochrane
Elizabeth MacKillop, Administrator

To the people of Reading:

The Community Planning & Development Commission came into existence on July 1, 1986. The Charter provides that the Commission shall have all the powers and duties formerly given to the Planning Board, Board of Survey and the Industrial Development Commission. The Commission has also been given the power to regulate the subdivision of land within the Town and to make studies and prepare plans concerning the resources, development potential and needs of the Town.

Since taking office, the Commission has held 12 meetings, including the following:

- 9 site plan hearings,
- 3 zoning by-law hearings,
- 3 definitive subdivision hearings,
- 2 preliminary subdivision hearings,
- 1 subdivision bond reduction.

Also, the Commission is assisting the Board of Selectmen in their negotiations with Howart Development Company.

To obtain insight into the issues facing the Town, the Commission invited various Town officers and officials to attend Commission meetings. To date, the Commission has had the benefit of learning the concerns of and receiving recommendations from the Town Manager, Conservation Administrator, the Building Inspector and members of the Historical Commission, the Conservation Commission, the Zoning Board of Appeals, the former Planning Board, and the former Board of Survey. The Commission appreciates the input it received and wishes to thank all who participated.

While the taking of actions on specific matters before the Commission and having substantive discussions with knowledgeable Town officials and officers have not been an exhaustive process, it has provided the Commission with sufficient insight so as to offer the following tentative conclusions and recommendations for consideration:

1. The Master Plan, developed in 1961, has become outdated. Although there is only a limited amount of land now available for development, the decisions facing the Town over the next few years will be difficult ones and must be made wisely. An updated master plan is essential in this regard. The Commission has selected South Main Street and the Central Business District as the area of initial focus.
2. The Zoning By-Laws need to be completely reorganized. The process of periodic amendments has resulted in these important documents being incomplete, out of date, confusing to users and in need of considerable clarification.
3. The Site Plan Review process adopted at the 1985 Town Meeting is an excellent concept which has been adopted by many progressive communities. However, the three separate site plan ordinances presently in force need to be consolidated, streamlined and better integrated with the zoning by-laws. Also, performance standards should be better defined.

4. The fees and charges for site plan review and subdivision filings should be increased to allow the review process to operate on an enterprise basis.
5. The subdivision rules and regulations, while in need of some housekeeping-type revisions, are essentially in good condition.
6. The remaining developable land in Reading must be managed in a thoughtful way to meet the best interests of the entire community. The Town and its officials must be proactive to ensure the prudent development of valuable resources such as the landfill, the Nike Site and Bear Hill.

To affirm, to modify, to better define and to implement these conclusions and recommendations require two essential ingredients: first, professional assistance, and second, substantial community involvement. Let us briefly discuss each of these.

During the first several months of its existence, the Commission has received extensive support from the Department of Public Works, especially from Tony Fletcher, Bill Redford and Cindy Keenan. The cooperation and professionalism of the Department and these individuals can be only characterized as outstanding, both in substance and in spirit. However, to help the Commission address the future needs of the Town, a professional dedicated and trained in the planning and development field will be required. The planner position was approved by Fall Town Meeting. The planner would be hired in the Spring of 1987 and would report to the Town Manager. In addition to assisting the Commission, the Planner

would provide staff support to the Zoning Board of Appeals as well as coordinate the development application and review process in the Town. The Commission, with the advice of the Town Manager, has written a job description for this position and the Town has received a State Grant to defray a substantial portion of the cost.

To successfully implement any such program, it will require substantial community involvement. The Commission certainly does not intend to act in isolation. Instead, it plans to involve many interested groups and individuals in defining the program previously discussed while keeping in mind the fiscal realities facing the Town. In its first venture of this type, members of the Reading Business Community met with Commission members in November and discussed their ideas and comments concerning the future direction of Reading. The Commission plans to continue its dialogue with the business community and seek their assistance in identifying and coordinating one or more community issues of importance to its members. The Commission also plans to meet with residents in all precincts/school districts to solicit ideas and volunteers to address issues of major concern to the Town.

In November, the Commission sent out a questionnaire to determine what Reading residents like and don't like about their community and to identify critical issues. Over 400 responses were received which will provide a data base to guide the Commission and volunteer groups in serving the needs of the Town.

Thank you.

Respectfully submitted,

COMMUNITY PLANNING AND
DEVELOPMENT COMMISSION

Richard D. Howard, Chairman

Daniel A. Ensminger, Secretary

William J. Griset, Jr.

George U. Hines

Molly B. Jenks



Metropolitan Area Planning Council

110 Tremont Street Boston, Massachusetts 02108 (617)-451-2770

Serving 101 Cities & Towns in Metropolitan Boston

December 1, 1986

MAPC ANNUAL REPORT TO THE TOWN OF READING — 1986

Reading is a valued member of the Metropolitan Area Planning Council (MAPC), which consists of 101 cities and towns in the metropolitan Boston area. Reading's contribution of 18.1 per capita (for this year, \$4,114) helped to provide technical assistance to Reading and other member communities. With Reading's participation, the Council was able to continue its involvement in land use, economic development, housing, transportation, and environmental preservation issues, forming and implementing policies which benefit the metropolitan region.

During 1986, the Town of Reading requested specific assistance with:

*Scoping out a Groundwater Protection Study.

In addition, Town of Reading benefitted from the following regional plans, policies, and programs:

- the update of the statewide MDPW State Highways Map;
- update of the Transportation Improvement Program, required to maintain eligibility for federal highway funds.
- a study of Route 128 and surrounding communities, still in progress;
- the study of the shortfall of local funds for roadway maintenance;
- the Traffic Volume Data File, a comprehensive collection of traffic volume counts and other information useful to highway planning departments and other engineers;
- MAPC's Pavement Management Manual, a project to help highway superintendents determine how to efficiently expend local roadway budgets.

Several other publications were also produced by MAPC which were also beneficial to Reading. *Inclusionary Housing and Linkage Programs in Metropolitan Boston*, a useful guide for communities concerned with the issues of affordable housing; *The Community Profile Series*, published by MAPC's Economic Development and Data Analysis department, contains demographic data, including population and employment projections, municipal finances, industrial and commercial surveys, land use maps (with comparisons to 1950), and other information for Reading, as well as 100 other communities.

As the Reading MAPC representative, it has been a pleasure participating in some of the planning issues that involve the Town and its 100 neighboring communities in the metropolitan Boston area.

Sincerely,

Maureen Rich
MAPC Representative

THE BOARD OF APPEALS
ANNUAL REPORT

March 1, 1987

To the Honorable Board of Selectmen:

During the calendar year 1986, the Board of Appeals held forty five hearings to deal with thirty nine petitions. There were thirteen applications for special permits of which eleven were granted, one withdrawn, and one where the Board decided no action was necessary. Sixteen petitions for variances were received with seven being granted, eight being denied, and one withdrawn. Of the seven variances granted, all dealt with residential property lot line set backs. There were three petitions for accessory apartment special permits all of which were withdrawn. There were four petitions made under Chapter 40A sections 6 and 7, all of which were granted. Chapter 40A section 6 covers those structures and lots which do not conform to present zoning regulations yet were in existence prior to the enactment of that zoning. Section 7 of Chapter 40A deals with, among other things, statutory time limits to enforcement of zoning under specific conditions. There was one comprehensive permit requested by the Reading Housing Authority which was also granted. Lastly, there were two requests for relief from a decision of the Building Inspector. The decision of the Building Inspector was upheld in one; and the other, regarding a failure to reply to a citizen complaint within fourteen days, the Board, after hearing all parties, decided to take no action as it would serve no useful purpose to do otherwise.

In addition, the Board held several general business meetings primarily directed toward updating the rules and regulations under which the Board operates, updating the filing fee structure, as well as, revising and improving our application/instruction form.

Respectfully submitted,

John A. Jarema, Chairman

Catherine A. Quimby, Clerk

Stephen G. Tucker

Carol N. Scott

Archie A. Wiewers

Report of the

HISTORICAL COMMISSION

The Reading Historical Commission in 1986 continued to render service to town agencies and citizens, as well as to the state government and other area historical commissions.

Services to Reading town government included participation in site-plan review procedures for a number of Reading's historic buildings, among them the Community Center and the Ace Art building. The Historical Commission developed a good working relationship with the Community Planning and Development Commission, and we look forward to years of mutually beneficial interaction. The Reading Historical Commission continued to perform research, and provide information and advice to, other town boards, as well. It distributed a list of the town's historic structures to the Board of Selectmen, the Community Planning and Development Commission, and the Building Inspector. The exterior design guidelines prepared by the commission for the rehabilitation of the Community Center were included by the Board of Selectmen in the packets of information sent to prospective developers both times the project went out for bids. The commission also reviewed and commented upon modifications proposed for the Town Hall and former Public Library buildings. Finally, the commission continued to work on its archive-inventory program. The goal of this project is the proper storage, in the Public Library's Archives Room, of all valuable town records not otherwise protected. In 1986, the commission apprised town boards of the legal procedures for the disposal of town records, and instituted a program to monitor environmental conditions within the Archives Room itself. The commission also began work on the refurbishing of the town's record-microfilming equipment.

In the area of service to Reading's citizens, the Historical Commission hosted its second annual Preservation Trade Fair, at which event vendors of services and products for older buildings presented informational displays to the general public. News of the availability of federal and state grants was relayed to the owners of eligible properties, and assistance was given to those that applied. The commission contacted Reading's elected representatives in support of the retention of federal tax credits for the rehabilitation of historic commercial structures. Planning was begun for the town's 350th birthday in 1994. The Historical Commission also collaborated with the Reading Antiquarian Society on a July 4th walking tour of the west side of the Square. Finally, members of the commission answered frequent questions by townspeople on all aspects of historic preservation.

The Reading Historical Commission in 1986 had the opportunity to interact with other local historical commissions, as well. It assisted the Stoneham Historical Commission in the latter's efforts to save Langwood Hall, and to obtain a grant to survey old cemeteries. Members of the Reading Historical Commission also were able to contribute to a program sponsored by Historic Massachusetts, Inc., designed to help local historical commissions operate more effectively.

The members of the Reading Historical Commission would like to express their deepest appreciation to all those townspeople who have aided the commission in its work to preserve our architectural heritage. The commission could not operate without your support.

Virginia M. Adams, Ch.
Sharon K. Ofenstein
Edward G. Smethurst
Martha L. Clark

John F. McCauley
Nancy Smethurst, A.M.
Erline Trites, A.M.
Jeanne Martin, A.M.

Frank Orlando, A.M.
Edward Palmer, A.M.
David Robbins, A.M.

To the Honorable Board of Selectmen:

I hereby submit my annual report for the year 1986. The following permits were issued and inspected by me during the year:

		Est. Const. Cost
54	New Dwellings	\$ 8,704,960.00
4	Commercial Foundations	534,000.00
199	Additions	2,638,723.00
274	Alterations	1,517,325.00
91	Roofs	319,815.00
46	Swimming Pools	292,236.00
11	Garages	216,739.00
1	Fire Damage Repairs	25,000.00
13	Signs	20,262.00
9	Razed Buildings	26,035.00
57	Accessory Buildings	58,702.95
25	Miscellaneous Structures	4,697,780.00
--	Relocated Building	-----
17	Wood/Coal Stoves	14,280.00
<u>1</u>	Solar Additions	<u>20,000.00</u>
802	Permits Issued	\$ 19,085,857.95

A total of \$100,120.90 in fees were collected and turned over to the Treasurer's office.

Respectfully submitted,
Stuart S. LeClaire
Inspector of Buildings

To the Honorable Board of Selectmen:

I hereby submit my annual report for the year 1986. A total of 370 plumbing permits were issued and inspected. A total of \$13,009.00 was collected and turned over to the Treasurer's office.

Respectfully submitted,
Edward Cirigliano
Plumbing Inspector

To the Honorable Board of Selectmen:

I hereby submit my annual report for the year 1986. A total of 183 gas permits were issued and inspected. A total of \$4,272.00 was collected and turned over to the Treasurer's office.

Respectfully submitted,
Edward Cirigliano
Gas Inspector

To the Honorable Board of Selectmen:

I hereby submit my annual report for the year 1986. A total of 507 wiring permits were issued and inspected. A total of \$9,883.00 was collected and turned over to the Treasurer's office.

Respectfully submitted,
John J. Holland
Wiring Inspector



TOWN OF READING, MASSACHUSETTS
Office of
INSPECTOR OF BUILDINGS
TOWN HALL ANNEX 6 LOWELL ST
942-0500 ext 69 & 71

Stuart S. LeClaire
Building Inspector

New Dwellings	54	\$ 8,704,960.00
Commerical Foundations	4	534,000.00
Additions	199	2,638,723.00
Alterations	274	1,517,325.00
Roofs	91	319,815.00
Swimming Pools	46	292,236.00
Garages	11	216,739.00
Fire Damage Repairs	1	25,000.00
Signs	13	20,262.00
Razed Buildings	9	26,035.00
Accessory Buildings	57	58,702.95
Miscellaneous Structures	25	4,697,781.00
Relocated Building	-	- - -
Wood/Coal Stoves	17	14,280.00
Solar Additions	<u>1</u>	<u>20,000.00</u>
- 832		\$ 19,065,857.95

Total fees collected - \$100,120.90

ANNUAL REPORT OF LAND BANK COMMITTEE

February 28, 1987

To the Citizens of Reading:

We submit our report for the year 1986, and through the current date.

We have continued to add information to the record files. This included copies of maps, deeds, along with detailed items collected from many sources.

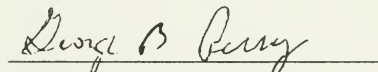
We have furnished information to various town boards and committees, as well as Town Counsel, on request from them. They have continued to find the Land Bank Committee a valuable resource.

Long term member, Leslie D. Stark, who was appointed to the Land Bank Committee in 1972, has moved his residence from Reading, and is unable to continue as a member of this committee.

Respectfully submitted,

LAND BANK COMMITTEE


Benjamin E. Nichols


George B. Perry



OFFICE OF THE TOWN ACCOUNTANT

MUNICIPAL BUILDING, ROOM 4
16 LOWELL STREET
READING, MASSACHUSETTS 01867

Report of the Town Accountant

The following financial reports for the year ended June 30, 1986 are submitted in accordance with Chapter 41, Section 61 of the Massachusetts General Laws.

Annual Financial Statements with Auditor's Opinion.

Statement of Expenditures and Encumbrances, Compared to Budget (Cash Basis) - General Fund (Schedule 1).

Statement of Expenditures and Encumbrances, Compared to Prior Years Encumbrances (Cash Basis) - General Fund (Schedule 2).

Statement of Expenditures and Encumbrances, Compared to Budget (Cash Basis) - Water Fund (Schedule 3).

Statement of Expenditures and Encumbrances, Compared to Budget (Cash Basis) - Sewer Fund (Schedule 4).



TOWN OF READING, MASSACHUSETTS
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FINANCIAL STATEMENTS AS OF JUNE 30, 1986

TOGETHER WITH AUDITORS' REPORTS

TOWN OF READING, MASSACHUSETTS

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JUNE 30, 1986

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ARTHUR ANDERSEN & Co.
BOSTON, MASSACHUSETTS

To the Honorable Board of Selectmen,
Town of Reading, Massachusetts:

We have examined the general purpose and the combining financial statements of the various funds and account group of the TOWN OF READING, MASSACHUSETTS as of June 30, 1986 and for the year then ended, as listed in the foregoing index. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The Town follows accounting policies prescribed by the Commonwealth of Massachusetts which vary in certain respects from generally accepted accounting principles. The most significant difference relates to the use of the cash basis method for recording employee contributory and noncontributory pension expenses. Generally accepted accounting principles require that these costs be determined by actuarial methods, as described in Note 2, instead of the cash or "pay-as-you-go" basis as reflected in the accompanying financial statements.

Consistent with the practice of most municipalities in the Commonwealth of Massachusetts, the Town does not capitalize the cost of general fixed assets (see Note 1(g)) as required by generally accepted accounting principles.

As of July 1, 1985, the Town of Reading has established separate water, sewer and municipal light enterprise funds. However, certain assets, liabilities and expenses, such as inventories, supplies and a portion of the capital assets and expenses such as depreciation, have not been fully reflected in the accompanying financial statements (see Note 1(f)) as required by generally accepted accounting principles for enterprise funds.

In our opinion, except for the effect of (1) not providing for pension costs on an actuarial basis, (2) not capitalizing general fixed assets in a General Fixed Asset Account Group and (3) not fully recording certain assets, liabilities and expenses in the enterprise funds, the accompanying general purpose financial statements referred to above present fairly the financial position of the Town of Reading, Massachusetts at June 30, 1986, and the results of its operations and the changes in financial position of its enterprise funds for the year then ended, in conformity with generally accepted accounting principles which, except for the change (with which we concur) in the method of accounting for water, sewer and municipal light funds as discussed in Note 1(f), have been applied on a basis consistent with that of the preceding year. Also, in our opinion, the combining financial statements referred to above present fairly the financial position of each of the individual funds of the Town of Reading, Massachusetts at June 30, 1986, and the results of operations of such funds and the changes in financial position of individual enterprise funds for the year then ended, in conformity with generally accepted accounting principles which, except for the change (with which we concur) in the method of accounting for water, sewer and municipal light funds as discussed in Note 1(f), have been applied on a basis consistent with that of the preceding year.

Arthur Andersen & Co.

October 2, 1986.

ARTHUR ANDERSEN & Co.
BOSTON, MASSACHUSETTS

AUDITORS' REPORT ON INTERNAL CONTROLS

To the Honorable Board of Selectmen,
Town of Reading, Massachusetts:

We have examined the general purpose financial statements of the Town of Reading, Massachusetts for the year ended June 30, 1986, and have issued our report thereon, which was qualified in several respects, dated October 2, 1986. As part of our examination, we made a study and evaluation of the system of internal accounting control of the Town of Reading to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards and the standards for financial and compliance audits contained in the U.S. General Accounting Office Standards for Audit of Governmental Organizations, Programs, Activities and Functions. For the purpose of this report, we have classified the significant internal accounting controls in the following categories:

- ° Revenue
- ° Expenditure - purchasing and payroll
- ° Treasury
- ° Financial reporting

Our study included all of the control categories listed above except that we did not evaluate the accounting controls over the treasury and financial reporting categories as we believe that substantive audit tests, which were performed in those categories, were more cost effective. The purpose of our study and evaluation was to determine the nature, timing and extent of the auditing procedures necessary for expressing an opinion on the Town's financial statements. Our study and evaluation was more limited than would be necessary to express an opinion on the system of internal accounting control taken as a whole or on any of the categories of controls identified above.

The management of the Town of Reading is responsible for establishing and maintaining a system of internal accounting control. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of control procedures. The objectives of a system of internal accounting control are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles.

Because of inherent limitations in any system of internal accounting control, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the system to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the degree of compliance with the procedures may deteriorate.

Our study and evaluation, made for the limited purpose described in the first paragraph, would not necessarily disclose all material weaknesses in the system. Accordingly, we do not express an opinion on the system of internal accounting control of the Town of Reading taken as a whole or on any of the categories of controls identified in the first paragraph. However, our study and evaluation disclosed no conditions that we believe to be a material weakness.

This report is intended solely for the use of management of the Town of Reading, the Department of Education and other associated federal organizations and should not be used for any other purpose. This restriction is not intended to limit the distribution of this report, which, upon acceptance by the management of the Town of Reading, is a matter of public record.

Arthur Andersen & Co.

October 2, 1986.

ARTHUR ANDERSEN & CO.
BOSTON, MASSACHUSETTS

AUDITORS' REPORT ON COMPLIANCE WITH LAWS AND REGULATIONS

To the Honorable Board of Selectmen,
Town of Reading, Massachusetts:

We have examined the general purpose financial statements of the TOWN OF READING, MASSACHUSETTS for the year ended June 30, 1986, and have issued our report thereon, which was qualified in several respects, dated October 2, 1986. Our examination was made in accordance with generally accepted auditing standards and the standards for financial and compliance audits contained in the Standards for Audit of Governmental Organizations, Programs, Activities and Functions, issued by the U.S. General Accounting Office and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The management of the Town of Reading is responsible for the Town's compliance with laws and regulations. In connection with our examination referred to above, we selected and tested transactions and records to determine the Town's compliance with laws and regulations noncompliance with which could have a material effect on the general purpose financial statements of the Town.

The results of our tests indicate that for the items tested, the Town of Reading, Massachusetts complied with those provisions of laws and regulations, noncompliance with which could have a material effect on the general purpose financial statements. Nothing came to our attention that caused us to believe that for the items not tested, the Town of Reading, Massachusetts was not in compliance with laws or regulations, noncompliance with which could have a material effect on the Town's general purpose financial statements.

Arthur Andersen & Co.

October 2, 1986.

TOWN OF READING, MASSACHUSETTS

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUP AS OF JUNE 30, 1986

	Governmental Fund Types				Proprietary Fund Types		Fiduciary Fund Types		Fiduciary Fund Types		Account Group	
	Special Revenue Funds				Capital Projects Funds		Enterprise Funds		Trust and Agency Funds		General Long-Term Obligations Group	
	General Fund										Combined Totals (Memorandum Only)	
ASSETS:												
Cash (Note 6)	\$ 6,747	\$ 241,372	\$ 9,139	\$ 346,536	\$ -	\$ -	\$ -	\$ -	\$ 18,162	\$ -	\$ -	\$ 621,956
Temporary investments (Note 6)	7,409,043	-	-	4,544,745	857,667	7,645,719	8,225,070	-	-	-	-	13,133,159
Other investments (Note 1)	-	-	-	-	-	-	-	-	-	-	-	15,870,789
Receivables-												
Property taxes receivable	\$ 658,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 658,406
Municipal Light Department billings	-	-	-	5,488,666	-	-	-	-	-	-	-	5,488,666
Motor vehicle excise	230,694	-	-	-	-	-	-	-	-	-	-	230,694
Sewer and water billings	-	-	-	976,000	-	-	-	-	-	-	-	976,000
Tax titles, possessions and other liens	248,192	-	-	-	-	-	-	-	-	-	-	248,392
Accrued interest	-	-	-	-	-	-	194,561	-	-	-	-	194,561
Special assessments	48,215	-	-	92,661	-	-	-	-	-	-	-	140,876
Due from other governments	-	71,261	-	-	-	-	-	-	-	-	-	71,261
Other receivables	8,238	-	-	-	-	-	4,500	-	-	-	-	12,738
Total receivables	\$ 1,193,945	\$ 71,261	\$ -	\$ 6,557,327	\$ 4,500	\$ 194,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,021,594
Prepaid expenses												
Due from (to) other funds	\$ -	\$ -	\$ -	\$ 785,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 785,546
Fixed assets, net of accumulated depreciation of \$14,874,744 (Note 1)	(4,088,462)	2,169,155	281,853	1,579,249	58,532	(327)	-	-	-	-	-	-
Amount to be provided for retirement of long-term obligations (Notes 1 and 3)	-	-	-	23,371,776	-	-	-	-	-	-	-	23,371,776
Total assets	\$ 4,521,273	\$ 2,481,788	\$ 290,992	\$ 37,185,179	\$ 8,566,418	\$ 8,759,170	\$ 4,066,942	\$ 4,066,942	\$ 4,066,942	\$ 4,066,942	\$ 4,066,942	\$ 65,871,762

The accompanying notes are an integral part of these financial statements.

COMBINED BALANCE SHEET

- ALL FUND TYPES AND ACCOUNT GROUP AS OF JUNE 30, 1986

(Continued)

	Governmental Fund Types				Proprietary Fund Types		Fiduciary Fund Types		Account Group	
	Special Revenue Funds				Capital Projects Funds		Trust and Agency Funds		Long-Term Obligations	
	General Fund						Retirement System		Group	
										Combined Totals (Memorandum Only)
LIABILITIES AND RESERVES:										
Warrants payable	\$ 671,637	\$ 13,522	\$ 9,139	\$ 66,278	\$ 2,894,226		\$ 9,552	\$ -	\$ -	\$ 770,12
Accrued expenses	-	-	-	-	-	-	-	-	-	2,894,22
Municipal Light Department customer deposits	-	-	-	-	380,012	-	-	-	-	380,01
Payroll withholdings	68,782	-	-	-	-	-	-	-	-	68,78
Accrued sick leave (Note 1)	-	-	-	-	-	-	-	-	602,442	602,44
Temporary borrowings (Note 3)	-	-	-	35,000	-	-	-	-	779,500	814,50
Accrued payroll	227,973	11,987	-	-	-	-	-	-	-	239,96
Reserve for abatements	610,979	-	-	92,661	-	-	-	-	-	610,97
Deferred revenue	511,912	-	-	854,813	-	154,350	-	-	-	604,57
Other liabilities	-	-	-	2,483,000	-	-	-	-	2,685,000	1,009,16
Bonds payable (Note 3)	-	-	-	-	-	-	-	-	-	5,170,00
Total liabilities and reserves	\$2,091,283	\$ 25,509	\$ 9,139	\$ 6,807,990	\$ 163,902	\$ -	-	-	\$4,066,942	\$13,164,76
COMMITMENTS AND CONTINGENCIES (Notes 5 and 7)										
FUND EQUITY AND FUND BALANCES:										
Fund equity-										
Municipal contributed capital	\$ -	\$ -	\$ -	\$ 7,820,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,820,17
Contributions from customers in aid of construction	-	-	-	1,253,570	-	-	-	-	-	1,253,57
Retained earnings	-	-	-	21,303,440	-	-	-	-	-	21,303,44
Fund balances-										
Overlay surplus	143,790	-	-	-	-	-	-	-	-	143,79
Unreserved	761,702	-	-	-	-	-	-	-	-	761,70
Reserved	693,486	2,456,279	-	-	8,402,516	-	-	-	-	11,552,28
Continued appropriations (Note 4)	831,012	-	281,853	-	-	-	-	-	-	1,112,86
Net assets available for plan benefits	-	-	-	-	-	-	8,759,170	-	-	8,759,17
Total fund equity and fund balances	\$2,429,990	\$2,456,279	\$281,853	\$30,377,189	\$8,402,516	\$8,759,170	\$ -	\$ -	\$52,706,99	
	\$4,521,273	\$2,481,788	\$290,992	\$37,185,179	\$8,566,418	\$8,759,170	\$4,066,942	\$ -	\$65,871,76	

The accompanying notes are an integral part of these financial statements.

TOWN OF READING, MASSACHUSETTS

COMBINED STATEMENT OF REVENUES, TRANSFERS, EXPENDITURES AND CHANGES IN FUND BALANCES -

ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS

FOR THE YEAR ENDED JUNE 30, 1986

	Governmental Fund Types				Fiduciary	Combined Totals (Memorandum Only)
	-----				Fund Type	
	General Fund	Special Revenue Funds	Capital Projects Funds	Expendable Trust Funds	-----	
REVENUES:	\$15,341,953	\$ -	\$ -	\$ -	-	\$15,341,953
Property taxes (Note 1(b))	899,354	-	-	-	-	899,354
Motor vehicle excise taxes	5,160,357	985,403	225,711	-	-	6,371,471
Intergovernmental receipts	566,952	23,110	-	762,771	-	1,352,833
Interest	836,963	847,146	-	20,000	-	1,704,109
Departmental and other	-	-	-	-	-	-
	\$22,805,579	\$1,855,659	\$225,711	\$ 782,771	-	\$25,669,720
TRANSFERS FROM (TO) OTHER FUNDS	\$ 2,059,944	\$ (599,190)	\$ (82,335)	\$ 277,520	-	\$ 1,655,939
EXPENDITURES:	-	-	-	-	-	-
Current-	\$11,684,933	\$ 994,556	\$ -	\$ 2,925	-	\$12,682,414
Education	3,248,158	70,077	-	-	-	3,318,235
Public safety	201,158	8,210	-	9,393	-	218,761
Human services	3,126,889	16,177	-	3,800	-	3,146,866
Public works	483,167	29,456	-	6,590	-	519,213
Culture and recreation	821,374	-	-	-	-	821,374
Debt service	2,496,298	-	-	489,722	-	2,986,020
Employee benefits	1,430,531	31,351	-	-	-	1,461,882
General government	734,427	-	-	-	-	734,427
State and county assessments	-	-	188,648	-	-	188,648
Capital outlay	-	-	-	-	-	-
	\$24,226,935	\$1,149,827	\$188,648	\$ 512,430	-	\$26,077,840
EXCESS (DEFICIENCY) OF REVENUES AND TRANSFERS OVER EXPENDITURES	\$ 638,588	\$ 106,642	\$ (45,272)	\$ 547,861	-	\$ 1,247,819
OTHER FINANCIAL SOURCES:	-	-	168,000	-	-	168,000
Proceeds of temporary borrowings	-	-	-	-	-	-
FUND BALANCE, beginning of year (Notes 1(b) and 1(f))	1,791,402	2,349,637	159,125	7,061,505	-	11,361,669
FUND BALANCE, end of year	\$ 2,429,990	\$2,456,279	\$281,853	\$7,609,366	-	\$12,777,488

The accompanying notes are an integral part of these financial statements.

STATEMENT OF REVENUES, TRANSFERS AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND AND
FEDERAL REVENUE SHARING FUND - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 1986

	General Fund		Federal Revenue Sharing Fund	
	Budget	Actual	Budget	Actual
REVENUES:				
Property taxes	\$15,260,630	\$15,039,769	\$ -	\$ -
Motor vehicle excise taxes	900,000	909,460	-	-
Intergovernmental receipts	5,104,284	5,160,357	205,000	375,675
Interest	440,000	566,952	10,000	22,744
Departmental and other	520,000	789,790	-	-
	\$22,224,914	\$22,466,328	\$ 215,000	\$ 398,419
TRANSFERS FROM (TO) OTHER FUNDS	\$ 2,063,349	\$ 2,059,944	\$ (230,000)	\$ (230,000) *
EXPENDITURES:				
Education	\$11,714,300	\$11,710,428	\$ -	\$ -
Public safety	3,373,155	3,309,412	-	-
Human services	235,300	200,447	-	-
Public works	3,051,631	2,876,075	-	-
Culture and recreation	499,526	483,512	-	-
Debt service	827,810	821,374	-	-
Employee benefits	2,506,332	2,496,298	-	-
General government	1,582,869	1,478,748	-	-
State and county assessments	752,274	734,427	-	-
	\$24,543,197	\$24,110,721	\$ -	\$ -
EXCESS (DEFICIENCY) OF REVENUES AND TRANSFERS OVER EXPENDITURES	\$ (254,934)	\$ 415,551	\$ (15,000)	\$ 168,419

*Federal Revenue Sharing funds were transferred to the General Fund and disbursed for police and fire department salaries.

The accompanying notes are an integral part of these financial statements.

COMBINED STATEMENT OF REVENUES, TRANSFERS, EXPENSES AND

CHANGES IN FUND EQUITY/BALANCES - ENTERPRISE FUNDS.

NONEXPENDABLE TRUST FUNDS AND CONTRIBUTORY RETIREMENT SYSTEM

FOR THE YEAR ENDED JUNE 30, 1986

	Proprietary Fund Types	Fiduciary Fund Types	Contributory Retirement System
	Enterprise Funds	Nonexpendable Trust Funds	
REVENUES:			
Charges for services	\$41,190,794	\$ -	\$ -
Special assessments	42,076	-	-
Investment income	340,029	87,087	1,265,455
Contributions	-	-	2,415,704
Grants and gifts	74,990	43,114	-
	-----	-----	-----
	\$41,647,889	\$130,201	\$3,681,159
	-----	-----	-----
EXPENSES:			
Personal services	\$ 1,550,607	\$ -	\$ 21,165
Pfinge benefits	140,840	-	-
Energy purchases	32,430,625	-	-
Intergovernmental	315,000	-	-
Depreciation	1,537,201	-	-
Benefit payments	-	-	2,012,597
Refunds	-	-	135,060
Other	2,240,290	-	8,722
	-----	-----	-----
	\$38,214,563	\$ -	\$2,177,544
	-----	-----	-----
NET INCOME BEFORE TRANSFERS	\$ 3,433,326	\$130,201	\$1,503,615
TRANSFERS TO OTHER FUNDS	(1,569,111)	(86,828)	-
	-----	-----	-----
NET INCOME	\$ 1,864,215	\$ 43,373	\$1,503,615
	-----	-----	-----
FUND EQUITY/BALANCES, beginning of year (Notes 1(f) and 1(i))	28,115,861	749,777	7,255,555
CONTRIBUTIONS FROM CUSTOMERS IN AID OF CONSTRUCTION	397,113	-	-
	-----	-----	-----
FUND EQUITY/BALANCES, end of year	\$30,377,189	\$93,150	\$8,759,170
	=====	=====	=====

The accompanying notes are an integral part of these financial statements.

TOWN OF READING, MASSACHUSETTS

COMBINED STATEMENT OF CHANGES IN FINANCIAL POSITION -

ENTERPRISE FUNDS, NONEXPENDABLE TRUST FUNDS AND

CONTRIBUTORY RETIREMENT SYSTEM

FOR THE YEAR ENDED JUNE 30, 1986

	Proprietary Fund Types	Fiduciary Fund Types	
	Enterprise Funds	Nonexpendable Trust Funds	Contributory Retirement System
SOURCES OF WORKING CAPITAL:			
Operations-			
Net income	\$ 1,864,215	\$43,373	\$1,503,615
Item not requiring working capital-			
Depreciation	1,537,201	-	-
Working capital provided by operations	\$ 3,401,416	\$43,373	\$1,503,615
USES OF WORKING CAPITAL:			
Repayment of long-term debt	700,000	-	-
Acquisition of fixed assets	1,528,760	-	-
INCREASE IN WORKING CAPITAL	\$ 1,172,656	\$43,373	\$1,503,615
INCREASES (DECREASES) IN COMPONENTS			
OF WORKING CAPITAL:			
Cash and investments	\$ 1,554,604	\$ -	\$1,516,216
Receivables	922,071	(1,400)	(12,274)
Prepaid expenses	447,776	-	-
Due from other funds	(579,868)	44,773	-
Warrants payable	(66,278)	-	-
Accrued expenses	(1,332,798)	-	(327)
Customer deposits	(45,957)	-	-
Other liabilities	273,106	-	-
INCREASE IN WORKING CAPITAL	\$ 1,172,656	\$43,373	\$1,503,615

TOWN OF READING, MASSACHUSETTS

COMBINING STATEMENT OF CHANGES IN FUND BALANCES -
SPECIAL REVENUE FUNDS, CAPITAL PROJECTS FUNDS, EXPENDABLE AND NONEXPENDABLE TRUST FUNDS

INCLUDING CONTRIBUTORY RETIREMENT SYSTEM

FOR THE YEAR ENDED JUNE 30, 1986

	Balance June 30, 1985	Proceeds and Receipts	Interest and Dividend Income	Disbursements	Interfund Transfers	Balance June 30, 1986
SPECIAL REVENUE FUNDS:						
Federal Revenue Sharing	\$ 162,118	\$ 344,249	\$ 22,744	\$ -	\$(230,000)	\$ 299,111
School funds	254,598	1,166,521	-	(994,056)	(2)	427,061
Sale of town-owned land	1,765,238	145,088	-	-	(278,500)	1,631,826
Other	167,683	176,691	366	(155,771)	(90,688)	98,281
	-----	-----	-----	-----	-----	-----
Total Special Revenue Funds	\$2,349,637	\$1,832,549	\$ 23,110	\$(1,149,827)	\$(599,130)	\$2,456,279
	=====	=====	=====	=====	=====	=====
CAPITAL PROJECTS FUNDS:						
Coolidge School roof	\$ -	\$ 168,000	-	\$(164,549)	\$ -	\$ 3,451
John Street drain	67,065	-	-	(905)	-	66,160
Downtown construction	20,990	-	-	-	-	20,990
Highway improvements	14,416	225,711	-	-	(82,335)	157,792
Public works facility	54,804	-	-	(22,897)	-	31,907
Library conversion	297	-	-	(297)	-	-
Building space	1,553	-	-	-	-	1,553
	-----	-----	-----	-----	-----	-----
Total Capital Projects Funds	\$ 159,125	\$ 393,711	\$ -	\$(188,648)	\$(82,335)	\$ 281,853
	=====	=====	=====	=====	=====	=====
EXPENDABLE TRUST FUNDS:						
Stabilization fund	\$ 408,867	\$ -	\$ 136	\$ -	\$(407,000)	\$ 2,003
Municipal Light Department Retirement Trust	4,640,612	-	524,139	(343,404)	452,436	5,273,783
Town Retirement Trust	41,577	-	3,188	-	-	44,765
Workers' Compensation Fund	216,596	-	21,040	(146,318)	192,159	283,477
Other	1,753,853	20,000	214,268	(22,708)	39,925	2,005,338
	-----	-----	-----	-----	-----	-----
Total Expendable Trust Funds	\$7,061,505	\$ 20,000	\$ 762,771	\$(512,430)	\$ 277,520	\$7,609,366
	=====	=====	=====	=====	=====	=====
NONEXPENDABLE TRUST FUNDS:						
Contributory Retirement System	\$7,255,555	\$2,415,704	\$1,265,455	\$(2,177,544)	\$ -	\$8,759,170
Forest Glen Cemetery	355,893	5,675	44,207	-	(44,207)	361,568
Laurel Hill Cemetery	184,851	13,683	20,573	-	(20,573)	198,534
Other	209,033	23,756	22,307	-	(22,048)	233,048
	-----	-----	-----	-----	-----	-----
Total Nonexpendable Trust Funds	\$8,005,332	\$2,458,818	\$1,352,542	\$(2,177,544)	\$(86,828)	\$9,552,320
	=====	=====	=====	=====	=====	=====

The accompanying notes are an integral part of these financial statements.

COMBINING BALANCE SHEET - ENTERPRISE FUNDS

AS OF JUNE 30, 1986

	Water Fund	Sewer Fund	Municipal Light Fund	Combined
ASSETS:				
Cash (Note 6)	\$ 19,647	\$ 2,886	\$ 324,003	\$ 346,536
Temporary investments (Note 6)	-	-	4,544,745	4,544,745
Accounts receivable and unbilled revenue from customers	\$ 635,407	\$ 448,818	\$ 5,872,761	\$ 6,956,986
Less- Allowance for uncollectible receivables	(63,407)	(44,818)	(384,095)	(492,320)
	\$ 572,000	\$ 404,000	\$ 5,488,666	\$ 6,464,666
Prepaid expenses	-	-	-	-
Special assessments	210	92,451	-	785,546
Due from other funds	246,931	60,777	1,271,541	92,661
	\$ 3,584,294	\$ 8,386,040	\$ 26,276,186	\$ 38,246,520
Fixed assets (Note 1)	(614,121)	(2,219,684)	(12,040,939)	(14,874,744)
Less- Accumulated depreciation	-	-	-	-
	\$2,970,173	\$ 6,166,356	\$ 14,235,247	\$ 23,371,776
Total assets	\$3,808,961	\$ 6,726,470	\$ 26,649,748	\$ 37,185,179
LIABILITIES:				
Warrants payable	\$ 19,647	\$ 2,886	\$ 43,745	\$ 66,278
Accrued expenses	-	-	2,894,226	2,894,226
Customer deposits	-	-	380,012	380,012
Temporary borrowings (Note 3)	-	35,000	-	35,000
Deferred revenue	210	92,451	-	92,661
Other liabilities	-	-	854,813	854,813
Bonds payable (Note 3)	960,000	975,000	550,000	2,485,000
Total liabilities	\$ 979,857	\$ 1,105,337	\$ 4,722,796	\$ 6,807,990
FUND EQUITY:				
Municipal contributed capital	\$2,560,394	\$ 5,259,785	-	\$ 7,820,179
Contributions from customers in aid of construction	-	-	1,253,570	1,253,570
Retained earnings	268,710	361,348	20,673,382	21,303,440
Total fund equity	\$2,829,104	\$ 5,621,133	\$ 21,926,952	\$ 30,377,189
	\$3,808,961	\$ 6,726,470	\$ 26,649,748	\$ 37,185,179

COMBINING STATEMENT OF REVENUES, TRANSFERS, EXPENSES

AND CHANGES IN FUND EQUITY - ENTERPRISE FUNDS

FOR THE YEAR ENDED JUNE 30, 1986

	Water Fund	Sewer Fund	Municipal Light Fund	Combined
REVENUES:				
Charges for services	\$1,380,364	\$ 921,171	\$38,889,259	\$41,190,794
Special assessments	1,453	40,623	-	42,076
Interest income	-	-	340,029	340,029
Grants	74,990	-	-	74,990
	-----	-----	-----	-----
Total revenues	\$1,456,807	\$ 961,794	\$39,229,288	\$41,647,889
	-----	-----	-----	-----
EXPENSES:				
Personal services	\$ 352,292	\$ 102,798	\$ 1,095,517	\$ 1,550,607
Fringe benefits	-	-	140,840	140,840
Energy purchases	135,364	13,560	32,281,701	32,430,625
Intergovernmental	-	315,000	-	315,000
Depreciation	122,473	180,055	1,234,673	1,537,201
Interest expense	124,700	62,105	33,300	220,105
Other	269,566	38,210	1,712,409	2,020,185
	-----	-----	-----	-----
Total expenses	\$1,004,395	\$ 711,728	\$36,498,440	\$38,214,563
	-----	-----	-----	-----
NET INCOME BEFORE TRANSFERS	\$ 452,412	\$ 250,066	\$ 2,730,848	\$ 3,433,326
	-----	-----	-----	-----
TRANSFERS FROM (TO) OTHER FUNDS	(183,702)	111,282	(1,496,691)	(1,569,111)
	-----	-----	-----	-----
NET INCOME	\$ 268,710	\$ 361,348	\$ 1,234,157	\$ 1,864,215
	-----	-----	-----	-----
FUND EQUITY, beginning of year (Note 1(f))	2,560,394	5,259,785	20,295,682	28,115,861
	-----	-----	-----	-----
CONTRIBUTIONS FROM CUSTOMERS IN AID OF CONSTRUCTION	-	-	397,113	397,113
	-----	-----	-----	-----
FUND EQUITY, end of year	\$2,829,104	\$5,621,133	\$21,926,952	\$30,377,189
	-----	-----	-----	-----

The accompanying notes are an integral part of these financial statements.

TOWN OF READING, MASSACHUSETTS

COMBINING STATEMENT OF CHANGES IN FINANCIAL POSITION -

ENTERPRISE FUNDS

FOR THE YEAR ENDED JUNE 30, 1986

SOURCES OF WORKING CAPITAL:

Operations-				
Net income	\$268,710	\$361,348	\$ 1,234,157	\$ 1,864,215
Items not requiring working capital-				
Depreciation	122,473	180,055	1,234,673	1,537,201
	-----	-----	-----	-----
Working capital provided by operations	\$391,183	\$541,403	\$ 2,468,830	\$ 3,401,416

USES OF WORKING CAPITAL:

Repayment of long-term debt	200,000	370,000	130,000	700,000
Acquisition of fixed assets	100,000	17,695	1,411,065	1,528,760
	-----	-----	-----	-----
INCREASE IN WORKING CAPITAL	\$91,183	\$153,708	\$ 927,765	\$ 1,172,656
	=====	=====	=====	=====

INCREASES (DECREASES) IN COMPONENTS

OF WORKING CAPITAL:

Cash and temporary investments	\$ 19,647	\$ 2,886	\$ 1,532,071	\$ 1,554,604
Accounts receivable	79,000	121,000	722,071	922,071
Prepaid expenses	-	-	447,776	447,776
Due from other funds	12,183	32,708	(624,759)	(579,868)
Warrants payable	(19,647)	(2,886)	(43,745)	(66,278)
Accrued expenses	-	-	(1,332,798)	(1,332,798)
Customer deposits	-	-	(45,957)	(45,957)
Other liabilities	-	-	273,106	273,106
	-----	-----	-----	-----
INCREASE IN WORKING CAPITAL	\$91,183	\$153,708	\$ 927,765	\$ 1,172,656
	=====	=====	=====	=====

The accompanying notes are an integral part of these financial statements.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(1) Summary of Significant Accounting Policies

Accounting policies and financial reporting practices for municipalities in Massachusetts are prescribed by the Uniform Municipal Accounting System (UMAS) promulgated by the Commonwealth of Massachusetts Department of Revenue. The significant accounting policies followed by the Town of Reading, Massachusetts (the Town) are as follows:

(a) Basis of Presentation

The accompanying financial statements include the financial transactions of the Town, except for those transactions involving the Reading Housing Authority, whose activities are independent of the Town.

(b) Fund Accounting

Financial transactions of the Town are recorded in the following funds or account group:

- (1) The General Fund reflects the financial transactions related to general governmental activities which are not otherwise accounted for in another fund.

Included within the General Fund are the unreserved fund balance, reserved fund balance and overlay surplus.

- The unreserved fund balance represents the amount of fund balance which is available for future appropriations ("free cash" per the Department of Revenue).
- The reserved fund balance represents the amount of fund balance which is not available for

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(b) Fund Accounting (Continued)

appropriation in accordance with state statutes. At June 30, 1986, this account included the following:

Excess of funds provided for tax abatements over estimated abatement requirements	\$531,032
Revenue recognized on the modified accrual method	151,000
State and county assessment surplus	11,454

	\$693,486
	=====

- The excess of funds provided for tax abatements over estimated abatement requirements represents abatement reserve overprovisions and offsets against uncollected taxes, which have not yet been either voted to the overlay surplus by the Board of Assessors or reclassified to unreserved fund balance. In prior years, this excess was recognized as an other financing source, only to the extent voted to the overlay surplus by the Board of Assessors. The Town retroactively changed its accounting method to recognize the estimated excess as a reduction to the abatement provision in each year's statement of revenues, transfers and expenditures. As a result of this change, an increase of approximately \$497,000 was recorded in the July 1, 1985 reserved fund balance. This amount is not material to the financial statements.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(b) Fund Accounting (Continued)

- Revenues recognized on the modified accrual method (for financial statement presentation purposes) are not available for appropriation and, accordingly, have been reflected in the reserved fund balance.
 - The surplus resulting from state and county assessments must be utilized to reduce the subsequent year's tax rate and, accordingly, has been classified as a reserved fund balance.
 - The overlay surplus represents the unused portion of funds appropriated for tax abatements in prior years that have been released by the Board of Assessors. This surplus is available to fund extraordinary or unforeseen expenses upon vote by the Town Meeting.
- (2) Special Revenue Funds account for the proceeds of specific sources (other than special assessments, expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. These sources include Federal Revenue Sharing funds, which must be expended in accordance with Federal Revenue Sharing guidelines; gifts and grants from outside sources, which must be expended in accordance with the provisions of the grants; and funds related to specific activities of the Town. Certain of these funds, including Federal Revenue Sharing and Sale of Town-owned land, are available to fund future operations as prescribed by the Town.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(b) Fund Accounting (Continued)

- (3) The Capital Projects Funds account for the acquisition of capital facilities financed in whole or in part by long-term debt. Other acquired capital facilities financed through tax levies are reflected as expenditures in the General Fund Statement of Revenues, Transfers and Expenditures.

- (4) The Trust and Agency Funds account for money and securities received and held by the Town as trustee or custodian for individuals, private organizations and other governmental agencies. Trust and Agency Funds also include, under the custody of the Town Treasurer, a stabilization fund created in fiscal 1982, a workmen's compensation fund created in fiscal 1984, both of which can be used in future years to fund expenditures which might otherwise be funded by the tax levy, and monies appropriated by the Town to fund supplemental contributions to the Reading Contributory Retirement System.

Trust Funds are classified as expendable or nonexpendable depending upon whether the principal portion of the fund balance may be expended for the specified purpose, or whether only investment income may be used. Earnings on the nonexpendable trust fund balances are transferred to expendable trust funds in the year earned.

- (5) The Enterprise Funds reflect the revenues and expenditures pertaining to the maintenance and operation of the Town's water supply system, sewer system and municipal light department.
- (6) The General Long-Term Obligations Account Group (Note 3) reflects the liabilities for long-term debt, bond anticipation notes and accrued sick pay. The balance payable on long-term obligations is offset by resources to be provided through taxation in future years.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(b) Fund Accounting (Continued)

Under the terms of Chapter 645 of the Acts of 1948, as amended, the Town is reimbursed over the period of the debt service for a portion of its debt which was incurred to finance school construction. These reimbursements are included in General Fund revenue when received from the Commonwealth.

Under the specified conditions of certain collective bargaining agreements with Town employees, a portion of their accumulated sick pay is vested and payable upon retirement or termination. The Town accounts for these payments on a cash basis. Appropriate adjustments have been made to reflect this liability in the accompanying financial statements at June 30, 1986.

(c) Accounting for Revenues

Revenues in the governmental fund types (General Fund, Special Revenue Funds and Capital Projects Funds) are accounted for using a modified accrual basis, whereby the receipts during the July 1 to August 31 period that are allocable to the preceding fiscal year are reflected as revenue for that year. Revenues in the Enterprise Funds are accounted for on a full accrual basis.

(d) Accounting for Expenditures

General Fund expenditures are recorded on the modified accrual basis. Disbursements for material and supply inventories are considered expenditures rather than assets at the time of purchase. Prepayments are recorded as expenditures at the time of payment and are not deferred and amortized. Interest cost is recognized when due and is not accrued over time. The repayment of long-term debt principal is recorded as an expenditure of the General Fund. Expenditures in the Enterprise Funds are accounted for on a full accrual basis.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(e) Investments

- (1) Temporary investments, as reflected in the accompanying combined balance sheet, consist primarily of certificates of deposit and money market investments. Temporary investments are stated at cost, which approximates market value.
- (2) Other investments in the Trust and Agency Funds consist generally of commercial bonds, U.S. Treasury Bills and U.S. Government Agency bonds. These investments are stated at amortized cost (original cost plus or minus amortized discount or premium). The market value of these investments exceeded their cost as of June 30, 1986 by approximately \$654,132. See Note 1(i) for the accounting policy and corresponding market values of investment securities held by the Town's Contributory Retirement System.

(f) Enterprise Funds

As of July 1, 1985, the Town changed its method of accounting for the operations of the water, sewer and municipal light departments. Prior to fiscal 1986, the accounts of the activities of these departments were recorded in the General Fund, the Capital Projects Funds and the General Long-Term Obligations Account Group. These activities are presented as separate enterprise funds since the funds' activities are financed primarily by user charges. Accordingly, amounts reflected as fund equity as of July 1, 1985 in the accompanying financial statements include certain amounts previously recorded in the General Fund, the Capital Projects Funds and the General Long-Term Obligations Account Group.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(f) Enterprise Funds (Continued)

The fixed assets reflected in the accompanying financial statements consist of the physical plant and property capitalized on the books of the Municipal Light Department and estimates of the water and sewer facilities constructed through funding from Town meeting appropriations. Depreciation related to these fixed assets is included in the accompanying Combining Statement of Revenues, Transfers, Expenses and Changes in Fund Equity for the individual enterprise funds. The Town does not have adequate records to accurately determine the cost and related depreciation of all of the enterprise funds' fixed assets; actual amounts may vary from those presented in the accompanying financial statements.

Information for the water, sewer and Municipal Light departments is not available to quantify the difference between Enterprise Fund accounting on a full accrual basis and the accounting method adopted by the Town. For example, the Town does not have adequate records to reflect inventories, prepaid expenses and an allocation of the cost of central services. In addition, the Town has not recorded pension costs in the Enterprise Funds in accordance with generally accepted accounting principles for commercial enterprises.

(g) Accounting for General Fixed Assets

Through June 30, 1986, the Department of Revenue did not require the recording of fixed assets in the general ledger. Accordingly, the Town does not record General Fund fixed assets in an asset account in the Town's general ledger at the time of acquisition but expenses them when purchased.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(h) Budgetary - GAAP Reporting Reconciliation

Accounting principles applied for purposes of developing data on a budgetary basis differ from those used to present financial statements in conformity with generally accepted accounting principles (GAAP). A reconciliation of budgetary basis to GAAP basis operating results is presented below:

	General Fund	Federal Revenue Sharing Fund
Excess of revenues and transfers over expenditures - budgetary basis	\$ 415,551	\$168,419
Effect of modified accrual method for recognizing revenues	339,251	(31,426)
Effect of timing differences in recognizing expenditures	(116,214)	-
	-----	-----
Excess of revenues and transfers over expenditures - GAAP basis	\$ 638,588 =====	\$136,993 =====

Massachusetts law does not require preparation of a budget for grants accounted for in the Special Revenue Funds. Since such grants, other than Federal Revenue Sharing, are not budgeted, a budgetary comparison with actual results of operations is not presented.

(i) Contributory Retirement System Accounting

The Town of Reading Contributory Retirement System follows accounting policies mandated by the Commonwealth of Massachusetts. The accounting records are maintained on the accrual basis. The accompanying combined balance sheet includes investments in bonds

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(1) Summary of Significant Accounting Policies (Continued)

(i) Contributory Retirement System Accounting (Continued)

stated at book value (cost plus or minus any unamortized premium or discount) and investments in stocks stated at cost. At June 30, 1986, the value of these investments was as follows:

Bonds, at book value (quoted market value of \$5,384,859)	\$5,102,435
Stocks, at cost (market value of \$3,925,903)	3,122,635

Total bonds and stocks	\$8,225,070
	=====

In prior years, investments in stocks were stated at market value rather than cost. The change in accounting method has been retroactively recorded and reduced the July 1, 1985 fund balance by approximately \$460,000. This amount is not material to the financial statements.

(j) Reclassifications

Certain reclassifications have been made to prior year balances to conform with the current year presentation.

(2) Retirement Plans

Teachers, certain administrators and other professional employees of the Town's School Department individually participate in a contributory retirement plan administered by the Massachusetts Teachers' Retirement Board. The Town does not contribute to this plan.

Substantially all other Town employees, including employees of the Reading Municipal Light Department, participate in the Town of Reading Contributory Retirement System (the System). Contributions to provide benefits under the System are made by the Town and the Reading Municipal Light Department under the "pay-as-you-go" method by annually contributing the amount

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(2) Retirement Plans (Continued)

determined by the State Division of Public Employee Retirement Administration. The contribution is calculated as the amount necessary to provide for the following year's retirement benefits. The active Town employees contribute 5%, 7% or 8% (depending upon date of employment) of their regular compensation, as defined. The Town also contributes the amount necessary for the System's administrative expenses.

The Town and the Municipal Light Department partially fund the unfunded actuarial liability as allowed under Chapter 559 of the Acts of 1977. As of June 30, 1986, approximately \$5,319,000, representing the cumulative funding and interest earned thereon, were reflected in expendable trust funds set up for this purpose.

The following table summarizes the actual funding for 1986 and the actuarially determined contribution required assuming funding of past service costs over 30 years:

<u>Contributions Voted at</u> <u>Annual Town Meeting</u>	
Annual benefit payments	\$1,652,404
Supplemental Chapter 559 funding	109,032

Total funding	\$1,761,436
	=====
Approximate 1986 funding required per January 1, 1983 actuarial valuation	\$1,932,639
	=====

Information is not available to segregate the actuarial present value of accumulated benefits and net assets available for benefits between Town employees and employees of the Reading

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(2) Retirement Plans (Continued)

Municipal Light Department. The following table presents the benefit information for the System as of January 1, 1983, the date of the latest actuarial valuation:

Actuarial present value of accumulated benefits-	
Vested	\$21,955,549
Nonvested	560,996

Total	\$22,516,545
	=====
 Net assets available for benefits at	
December 31, 1982	\$ 6,223,281
	=====

The actuarial present value of accumulated benefits results from applying actuarial assumptions to reflect the time value of money and the probability of payment to those future periodic payments that are attributable under the System's provisions to the service employees have rendered. The significant actuarial assumptions are: (1) life expectancy of participants according to the 1971 Group Annuity Mortality Table, (2) an investment return of 7-1/2% per annum, (3) salary increases at the rate of 6% per annum and (4) cost-of-living increases at the rate of 3% per annum. Assets are valued at statutory values.

The Town also provides retirement benefits to former employees who were never subject to the Contributory Retirement System. Payments pursuant to appropriation by the Town Meeting amounted to \$117,469 in 1986 and \$122,067 in 1985, including \$38,407 in 1986 and \$38,401 in 1985 for Reading Municipal Light Department retirees. The actuarial present value of accumulated benefits relating to these employees was not available at January 1, 1983.

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(3) Long-Term Debt

As of June 30, 1986, the Town had the following outstanding long-term debt in the Enterprise Funds (sewer, water and municipal light) and General Long-Term Obligations Account Group:

	Date of Issue	Fiscal Year of Maturity	Original Principal Amount	Interest Rate	Amount Outstanding at June 30, 1986
Sewer Debt-					
Sewer construction	7-15-68	1989	\$ 800,000	4.40%	\$ 120,000
Sewer construction	6-15-69	1990	520,000	5.30	95,000
Sewer construction	11-15-70	1991	800,000	6.00	200,000
Sewer construction	8-01-79	1990	1,415,000	5.20	560,000
			\$ 3,535,000		\$ 975,000
			-----		-----
General Debt-					
Incinerator construction	11-15-70	1991	\$ 1,450,000	6.00%	\$ 350,000
Library	12-15-82	1992	990,000	7.60	660,000
			-----		-----
			\$ 2,440,000		\$ 1,010,000
			-----		-----
Water Debt-					
Water treatment plant	2-01-82	1992	\$ 1,600,000	10.75%	\$ 960,000
			-----		-----
School Debt-					
Killam School	7-15-68	1988	\$ 190,000	4.40%	\$ 20,000
Killam School	7-15-68	1989	1,410,000	4.40	210,000
Memorial High School addition	4-15-70	1989	1,105,000	6.20	165,000
Memorial High School addition	4-15-70	1990	2,930,000	6.20	580,000
Memorial High School addition	3-15-71	1991	2,800,000	4.75	700,000
			-----		-----
			\$ 8,435,000		\$ 1,675,000
			-----		-----

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(3) Long-Term Debt (Continued)

	Date of Issue	Fiscal Year of Maturity	Original Principal Amount	Interest Rate	Amount Outstanding at June 30, 1986
Municipal Light Department Debt- Enlargement - Municipal Plant	11-15-70	1991	\$ 600,000	6.00%	\$ 150,000
Enlargement - Municipal Plant	8-01-79	1990	1,000,000	5.20	400,000
			-----		-----
			\$ 1,600,000		\$ 550,000
			-----		-----
			\$17,610,000		\$5,170,000
			-----		-----
Total					
Inside Debt Limit- Sewer and General					\$1,985,000
Outside Debt Limit- Water, School and Municipal Light Department					3,185,000

					\$5,170,000

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(3) Long-Term Debt (Continued)

Debt service for future years, including \$760,893 to be provided by the Commonwealth of Massachusetts under Chapter 645 of the Acts of 1948, as amended, consists of the following:

For the Year Ending June 30,	Current Year Debt Service	Cumulative Liability		
		Total	Principal	Interest
1986	\$1,707,915	\$6,131,570	\$5,170,000	\$961,570
1987	1,462,985	4,668,585	4,035,000	633,585
1988	1,390,800	3,277,785	2,900,000	377,785
1989	1,308,925	1,968,860	1,775,000	193,860
1990	1,069,690	899,170	820,000	79,170
1991	607,790	291,380	270,000	21,380
1992	291,380	-	-	-

Loans authorized and loans authorized and unissued consisted of the following at June 30, 1986:

Purpose of Loan	Fiscal Year Authorized	Authorized and Unissued	
		Authorized	Unissued
Public works garage	1984	\$ 432,500	\$ -
Town Hall space study	1984	35,000	-
Drainage facilities	1985	144,000	-
Sewer construction	1985	35,000	-
Coolidge School roof	1985	204,000	36,000
Joshua Eaton School roof	1986	90,000	90,000
Memorial High School repairs	1986	60,000	60,000
Land acquisition	1986	950,000	950,000
Land acquisition	1986	285,000	285,000
Railroad grade crossing	1986	903,000	903,000
Public works garage	1986	2,814,000	2,814,000
		-----	-----
		\$5,952,500	\$5,138,000
		=====	=====

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(3) Long-Term Debt (Continued)

At June 30, 1986, bond anticipation notes of \$814,500 were outstanding. The notes bear interest at rates ranging from 5.04% to 5.09%. The notes are expected to be refinanced by general obligation bonds in December 1986.

(4) 1987 Budget

The Town authorized a fiscal 1987 operating and capital budget totaling \$33,187,737, which will be financed from the following sources:

1987 Tax levies, state grants, departmental receipts, etc.	\$27,644,498
Special Revenue Funds-	
Federal Revenue Sharing	220,000
Other funds	24,339
Trust funds	66,900
Bond authorization	5,102,000
Overlay surplus	130,000

	\$33,187,737
	=====

In addition, the Town has carried forward appropriations totaling \$1,112,865 from 1986 and prior years for projects authorized by the Town Meeting but not yet completed. Amounts carried forward include General Fund (\$831,012) and Capital Projects Fund (\$281,853) appropriations.

(5) Commitments and Contingencies

The Town has been named as a defendant in a number of lawsuits at June 30, 1986. In the opinion of the Town management, the ultimate resolution of these legal actions will not result in a material loss to the Town.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(6) Restricted Cash

Under Massachusetts law, the Reading Municipal Light Department (RMLD) is required to maintain a restricted cash fund to finance plant additions. An amount of cash equal to the annual depreciation provision is added to the "depreciation fund" each year. The fund may be used to repay bonds or other indebtedness issued to pay for the cost of plant additions, but only upon approval of the Department of Public Utilities.

The depreciation fund is included in the accompanying combined balance sheet as cash of \$280,258 and temporary investments of \$658,266. The interest earnings on these investments are credited to the fund.

(7) Massachusetts Municipal Wholesale Electric Company

In 1977, the Town of Reading, through RMLD, became a member of the Massachusetts Municipal Wholesale Electric Company (MMWEC). MMWEC is a political subdivision of the Commonwealth of Massachusetts, that is authorized to issue revenue bonds, secured by power sales agreements with its members and other electric systems, to finance the construction and ownership of electric power facilities.

MMWEC is obtaining power supply capability by acquiring ownership interests in various generating units from investor-owned utilities and by constructing its own electric power facilities. As authorized by the RMLD Board, RMLD has entered into power sales agreements with MMWEC for a share of the power supply capability of certain of those generating units. Under the terms of the power sales agreements, RMLD is obligated to pay its share of MMWEC's actual costs, including related interest and financing costs relating to these generating units, whether or not these units are completed or become operational. RMLD has also entered into power purchase contracts with other utilities through MMWEC. These contracts have payment provisions which require RMLD to pay, in all events, certain fixed, operating, maintenance and other charges relating to the units.

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(7) Massachusetts Municipal Wholesale Electric Company (Continued)

As of June 30, 1986, RMLD's share of the projected aggregate amount of debt service and/or capacity payments required by the power sales agreements and the power purchase contracts is approximately \$278 million. This obligation is based solely upon MMWEC's bonds outstanding as of June 30, 1986 and does not consider the bond anticipation notes (see below) or other additional financing requirements. The obligation is payable as follows:

<u>For the Year Ending</u> <u>June 30,</u>	<u>Amount</u>
1987	\$ 12,720,000
1988	14,340,000
1989	11,517,000
1990	10,158,000
1991	10,146,000
1992 and thereafter	219,112,000

Total obligation	\$277,993,000
Portion attributable to interest	171,189,000

Portion attributable to principal	\$106,804,000
	=====

A substantial portion of MMWEC's construction program is its ownership interest in the Seabrook Station Units 1 and 2. Unit 2 was effectively canceled in late 1984 by the joint owners of the Seabrook Project. MMWEC reflects its investment in Unit 2 as amounts recoverable in the future under terms of the power sales agreements from member participants.

In April 1985, the Massachusetts Department of Public Utilities (DPU) rendered an order which stated that MMWEC would not be permitted to issue long-term bonds to pay for further construction costs of Seabrook Unit 1. MMWEC, together with other parties subject to the order, appealed the order to the Massachusetts Supreme Judicial Court (SJC). In September 1985, the SJC upheld the DPU order, and as a result, MMWEC's ability to finance its share of remaining construction costs of Unit 1 under

TOWN OF READING, MASSACHUSETTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1986

(Continued)

(7) Massachusetts Municipal Wholesale Electric Company (Continued)

its conventional financing methods was severely impacted. Subsequent to this decision, MMWEC sold \$120 million of short-term bond anticipation notes to fund its Seabrook commitments. During September 1986, MMWEC sold \$110 million of new short-term bond anticipation notes to pay off the 1985 notes. However, there are still uncertainties regarding MMWEC's ability to obtain approval for long-term financing when these short-term borrowings come due. MMWEC is reviewing alternatives to meet its obligations under the Seabrook Project joint owners' agreement.

Although the construction of Seabrook Unit 1 is substantially complete, there are continuing uncertainties with regard to the commercial operation of Seabrook Unit 1 due to regulatory actions by various state and federal agencies which have jurisdiction over the joint owners. In September 1986, the Governor of Massachusetts announced that he will not submit evacuation plans for Seabrook Unit 1 to federal authorities, and that Massachusetts will challenge the Nuclear Regulatory Commission's actions if it grants an operating license for Seabrook Unit 1. This action will likely increase the unit's cost and increase the risk that the unit will not be permitted to operate. In addition, as discussed above, there are also continuing uncertainties with regard to MMWEC's ability to finance its share of Unit 1 construction costs and thereby meet its obligations under the joint owners' agreement. Of RMLD's \$278 million obligation to MMWEC, approximately \$85 million relates to the Seabrook Project.

RMLD is unable to predict whether or not the Seabrook Project will ultimately become operational, or whether or not MMWEC will be able to obtain financing for the cost of completing that project. However, as noted above, RMLD remains liable for its share of MMWEC's actual cost for both Seabrook units, including financing and interest cost, and must recover these costs whether or not the units become operational.

In addition, RMLD is obligated to pay its share of operation and maintenance costs of operating generating units. These costs amounted to \$6,589,000 for the year ended June 30, 1986.

ARTHUR ANDERSEN & Co.
BOSTON, MASSACHUSETTS

AUDITORS' REPORT ON EXHIBITS

To the Honorable Board of Selectmen,
Town of Reading, Massachusetts:

Our examination was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The data contained on pages 35 and 36 are presented for purposes of additional analysis and are not a required part of the basic financial statements. This information has been subjected to the auditing procedures applied in our examination of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Arthur Andersen & Co.

October 2, 1986.

TOWN OF READING, MASSACHUSETTS

RECONCILIATION OF TREASURER'S CASH

FOR THE YEAR ENDED JUNE 30, 1986

SUMMARY OF TRANSACTIONS

CASH AND TEMPORARY INVESTMENTS

BALANCE, July 1, 1985

\$11,953,783
Special Revenue Funds 73,676
Capital Projects Funds -
Enterprise Funds -

\$ 12,027,459

RECEIPTS

67,367,071

DISBURSEMENTS

(66,836,948)

CASH AND TEMPORARY INVESTMENTS

BALANCE, June 30, 1986

\$ 7,415,790
Special Revenue Funds 241,372
Capital Projects Funds 9,139
Enterprise Funds 4,891,281

\$ 12,557,582
=====

DETAIL OF BALANCES

DEMAND DEPOSITS AND MONEY MARKET ACCOUNTS:

BayBank Middlesex \$ 973,907
Boston Safe Deposit and Trust 2,427,159
State Street Bank and Trust Company 1,069,465
Massachusetts Municipal Depository Trust 521,629
South Boston Savings 4,544,746

CASH ON HAND \$ 9,536,906
1,132

CERTIFICATES OF DEPOSIT

3,019,544

Total

\$ 12,557,582
=====

TOWN OF READING, MASSACHUSETTS

SCHEDULE OF TAXES AND WATER AND SEWER RATES

FOR THE YEAR ENDED JUNE 30, 1986

	Outstanding Balance July 1, 1985	Commitments	Abatements, Adjustments and Transfers to Tax Title	Collections, Net of Refunds	Outstanding Balance June 30, 1986	Amount Per Detail Trial Balance
Real Estate:						
1983 and prior	\$ 55,794	-	\$ 27,670	\$ 28,124	\$ -	\$ -
1984	165,364	-	64,970	98,209	2,185	-
1985	343,492	-	1,223	211,996	130,273	131,926
1986	-	15,460,842	214,714	14,842,146	403,982	405,887
	-----	-----	-----	-----	-----	-----
Total	\$564,650	\$15,460,842	\$308,577	\$15,180,475	\$536,440	\$537,813
	=====	=====	=====	=====	=====	=====
Personal Property:						
1983 and prior	\$ 12,195	-	\$ -	\$ 9,315	\$ 2,880	\$ 2,888
1984	17,274	-	-	(9,993)	27,267	27,452
1985	97,868	-	197	67,993	29,678	29,678
1986	-	234,000	-	171,859	62,141	59,717
	-----	-----	-----	-----	-----	-----
Total	\$127,337	\$ 234,000	\$ 197	\$ 239,174	\$121,966	\$119,735
	=====	=====	=====	=====	=====	=====
Motor Vehicle Excise:						
1983 and prior	\$ 30,581	-	\$ 10,164	\$ 1,137	\$ 19,280	\$ 14,171
1984	76,007	1,407	3,331	36,735	37,348	18,238
1985	157,071	311,826	26,820	354,802	87,275	87,866
1986	-	632,213	28,636	516,786	86,791	90,779
	-----	-----	-----	-----	-----	-----
Total	\$263,659	\$ 945,446	\$ 68,951	\$ 909,460	\$230,694	\$211,054
	=====	=====	=====	=====	=====	=====
Water	\$208,139	\$ 1,425,835	\$137,235	\$ 1,300,804	\$195,935	\$192,402
	=====	=====	=====	=====	=====	=====
Sewer	\$ 94,048	\$ 905,423	\$ 86,005	\$ 795,256	\$118,210	\$118,891
	=====	=====	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
GENERAL GOVERNMENT	1,582,869	1,361,048	117,700	104,121
PUBLIC SAFETY	3,373,155	3,225,965	83,447	63,743
EDUCATION	11,714,300	11,287,842	422,586	3,872
PUBLIC WORKS AND FACILITIES	3,051,631	2,636,179	239,896	175,556
HUMAN SERVICES	235,300	200,447		34,853
CULTURE AND RECREATION	499,526	480,546	2,966	16,014
DEBT SERVICE	827,810	821,374		6,436
EMPLOYEE BENEFITS	2,506,332	2,496,298		10,034
INTERGOVERNMENTAL	752,274	734,427		17,847
	-----	-----	-----	-----
	\$ 24,543,197	\$ 23,244,126	\$ 866,595	\$ 432,476
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	\$	\$	\$	\$
GENERAL GOVERNMENT:				
SELECTMEN:				
PERSONAL SERVICES	87,843	86,779		1,064
NON-PERSONAL EXPENSES:				
RELOCATE COUNCIL ON AGING	20,000		20,000	
OTHER	7,712	7,257		455
SELECTMEN - MISCELLANEOUS:				
NON-PERSONAL EXPENSES	71,462	62,985	3,856	4,621
CHARTER COMMISSION	12,000	10,847		1,153
FINANCE COMMITTEE:				
PERSONAL SERVICES	2,125	2,125		
NON-PERSONAL EXPENSES:				
TOWN AUDIT	35,000	34,500		500
OTHER	350	290		60
RESERVE FUND	37,858			37,858
TOWN ACCOUNTANT:				
PERSONAL SERVICES	63,043	59,140		3,903
NON-PERSONAL EXPENSES	1,365	1,320		45
BOARD OF ASSESSORS:				
PERSONAL SERVICES	87,064	83,081		3,983
NON-PERSONAL EXPENSES:				
REVALUATION	135,000	47,991	87,009	
OTHER	5,791	5,791		
TOWN TREASURER:				
PERSONAL SERVICES	71,876	69,873		2,003
NON-PERSONAL EXPENSES	12,090	12,078		12
TOWN COLLECTOR:				
PERSONAL SERVICES	85,002	83,885		1,117
NON-PERSONAL EXPENSES	19,540	19,140	60	340
LAW:				
NON-PERSONAL EXPENSES:				
TOWN COUNCIL	78,000	78,000		
OTHER	53,007	30,804		22,203

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	\$	\$	\$	\$
PERSONNEL BOARD:				
PERSONAL SERVICES	11,340	11,335		5
NON-PERSONAL EXPENSES	400	396		4
DATA PROCESSING:				
NON-PERSONAL EXPENSES	116,840	111,989	4,775	76
TOWN CLERK:				
PERSONAL SERVICES	55,787	53,775		2,012
NON-PERSONAL EXPENSES	9,180	8,228		952
ELECTIONS:				
PERSONAL SERVICES	8,100	6,200		1,900
NON-PERSONAL EXPENSES	22,200	19,279		2,921
REGISTRATION:				
PERSONAL SERVICES	1,150	1,037		113
CONSERVATION COMMISSION:				
PERSONAL SERVICES	29,426	29,150		276
NON-PERSONAL EXPENSES	8,560	6,813	1,500	247
PLANNING BOARD:				
PERSONAL SERVICES	7,839	6,881		958
NON-PERSONAL EXPENSES	1,420	1,059		361
ZONING BOARD	3,692	3,643		49
INDUSTRIAL DEVELOPMENT:				
NON-PERSONAL EXPENSES	6,000	3,589		2,411
TOWN FOREST COMMISSION:				
NON-PERSONAL EXPENSES	500		500	
BUILDING MAINTENANCE:				
PERSONAL SERVICES	82,741	81,195		1,546
NON-PERSONAL EXPENSES:				
TRUCK	10,000	10,000		
OTHER	100,033	100,033		
CASUALTY INSURANCE:				
NON-PERSONAL EXPENSES	205,033	204,265		768

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
INSURANCE DEDUCTIBLE:				
NON-PERSONAL EXPENSES	16,500	6,295		10,205
	-----	-----	-----	-----
TOTAL GENERAL GOVERNMENT	\$ 1,582,869	\$ 1,361,048	\$ 117,700	\$ 104,121
	=====	=====	=====	=====
	\$	\$	\$	\$
PUBLIC SAFETY:				
POLICE:				
PERSONAL SERVICES	1,380,515	1,336,766		43,749
NON-PERSONAL EXPENSES:				
CRUISERS	32,500	32,500		
UNIFORMS	14,750	12,191	2,559	
COMPUTER	25,000	25,000		
OTHER	101,093	100,971		122
POLICE SCHOOL TRAFFIC:				
PERSONAL SERVICES	50,041	42,318		7,723
PARKING FINE ENFORCEMENT:				
PERSONAL SERVICES	3,114	3,038		76
NON-PERSONAL EXPENSES	1,399	436		963
FIRE:				
PERSONAL SERVICES	1,407,981	1,404,443		3,538
NON-PERSONAL EXPENSES:				
FIRE ENGINE	140,000	72,600	67,400	
GENERATOR	10,000		10,000	
UNIFORMS	7,950	5,212	2,738	
OTHER	51,924	51,920		4
FIRE ALARM:				
PERSONAL SERVICES	9,349	9,349		
NON-PERSONAL EXPENSES	3,770	3,770		
EMERGENCY MEDICAL TECHNICIANS:				
PERSONAL SERVICES	16,200	14,550	750	900
INDEMNIFICATION POLICE/FIRE:				
NON-PERSONAL EXPENSES	30,000	26,734		3,266

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
BUILDING INSPECTOR:				
PERSONAL SERVICES	48,265	48,265		
NON-PERSONAL EXPENSES:				
VEHICLE	6,200	6,200		
OTHER	5,814	5,751		63
SEALER WEIGHTS AND MEASURES:				
PERSONAL SERVICES	2,950	2,581		369
NON-PERSONAL EXPENSES	900	42		858
CIVIL DEFENSE:				
PERSONAL SERVICES	1,050	1,050		
NON-PERSONAL EXPENSES	1,090			1,090
ANIMAL CONTROL:				
PERSONAL SERVICES	14,978	14,019		959
NON-PERSONAL EXPENSES	6,322	6,259		63
	-----	-----	-----	-----
TOTAL PUBLIC SAFETY	\$ 3,373,155	\$ 3,225,965	\$ 83,447	\$ 63,743
	=====	=====	=====	=====
	\$	\$	\$	\$
EDUCATION:				
SCHOOL DEPARTMENT:				
PERSONAL SERVICES	9,416,163	9,188,190	227,973	
NON-PERSONAL EXPENSES	2,040,730	1,842,245	194,613	3,872
NORTHEAST REGIONAL VOCATIONAL SCHOOL DISTRICT ASSESSMENT	257,407	257,407		
	-----	-----	-----	-----
TOTAL EDUCATION	\$ 11,714,300	\$ 11,287,842	\$ 422,586	\$ 3,872
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
GENERAL FUND
STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

SCHEDULE 1

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
PUBLIC WORKS AND FACILITIES:				
BOARD OF PUBLIC WORKS				
ADMINISTRATION:				
PERSONAL SERVICES	64,002	63,949		53
NON-PERSONAL EXPENSES	9,608	9,557		51
ENGINEERING:				
PERSONAL SERVICES	177,494	158,071		19,423
NON-PERSONAL EXPENSES	3,865	1,827	2,038	
HIGHWAY MAINTENANCE:				
PERSONAL SERVICES	326,704	284,346		42,358
NON-PERSONAL EXPENSES	244,236	229,772	14,464	
SEWAGE MAINTENANCE:				
PERSONAL SERVICES	15,482	6,509		8,973
NON-PERSONAL EXPENSES	7,591	7,159		432
PARKING MAINTENANCE:				
PERSONAL SERVICES	1,859	1,850		9
NON-PERSONAL EXPENSES	17,707	17,217		490
FORESTRY:				
PERSONAL SERVICES	102,623	79,021		23,602
NON-PERSONAL EXPENSES	18,379	18,379		
TRAFFIC CONTROL:				
PERSONAL SERVICES	2,835	2,351		484
NON-PERSONAL EXPENSES	11,906	3,595	8,311	
DRAIN CONSTRUCTION AND MAINTENANCE:				
PERSONAL SERVICES	49,145	48,640		505
NON-PERSONAL EXPENSES	6,160	6,111		49
EQUIPMENT MAINTENANCE:				
PERSONAL SERVICES	76,172	75,080		1,092
NON-PERSONAL EXPENSES	107,781	107,587		194
PARKS AND PLAYGROUNDS:				
PERSONAL SERVICES	114,823	112,545		2,278
NON-PERSONAL EXPENSES	26,546	15,518		11,028

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
SNOW AND ICE CONTROL:				
PERSONAL SERVICES	94,652	88,767		5,885
NON-PERSONAL EXPENSES	69,348	68,999		349
RUBBISH COLLECTION AND DISPOSAL:				
NON-PERSONAL EXPENSES	600,000	555,367		44,633
SANITARY LANDFILL:				
PERSONAL SERVICES	10,710	10,636		74
NON-PERSONAL EXPENSES	52,109	30,510	21,599	
ROADWAY CONSTRUCTION:				
NON-PERSONAL EXPENSES	183,300	183,300		
EQUIPMENT:				
NON-PERSONAL EXPENSES	120,000	115,086		4,914
PARK CONSTRUCTION:				
NON-PERSONAL EXPENSES	28,300	7,686	19,614	1,000
DRAIN CONSTRUCTION:				
NON-PERSONAL EXPENSES	136,900	1,369	135,531	
SIDEWALK CONSTRUCTION:				
NON-PERSONAL EXPENSES	15,000		15,000	
HAZARDOUS WASTE CLEANUP:				
NON-PERSONAL EXPENSES	38,450	15,611	22,839	
GRANGER AVE.:				
NON-PERSONAL EXPENSES	500		500	
STREET LIGHTING:				
NON-PERSONAL EXPENSES	114,513	114,513		
HAZARDOUS WASTE DISPOSAL:				
NON-PERSONAL EXPENSES	8,000	8,000		

TOWN OF READING, MASSACHUSETTS
GENERAL FUND
STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

SCHEDULE 1

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
CEMETERY:				
PERSONAL SERVICES	130,811	130,801		10
NON-PERSONAL EXPENSES:				
TRUCK	17,500	17,435		65
DEVELOPMENT	15,000	12,431		2,569
CARE OF VETERANS GRAVES	1,600	1,526		74
OTHER	30,020	25,058		4,962
	-----	-----	-----	-----
TOTAL PUBLIC WORKS AND FACILITIES:	3,051,631	2,636,179	239,896	175,556
	=====	=====	=====	=====
	\$	\$	\$	\$
HUMAN SERVICES:				
BOARD OF HEALTH:				
PERSONAL SERVICES	41,452	41,427		25
NON-PERSONAL EXPENSES:				
CARE OF CONTAGIOUS DISEASE	8,070	7,995		75
FLUORIDATION	3,967	3,386		581
MOSQUITO CONTROL	12,000	12,000		
NURSING SERVICES	8,670	8,667		3
ANIMAL CONTROL	800	800		
COMMUNITY PREVENTION PROGRAMS	25,188	25,039		149
OTHER	9,065	9,016		49
COUNCIL ON AGING:				
PERSONAL SERVICES	54,079	52,119		1,960
NON-PERSONAL EXPENSES	9,329	9,040		289
VETERANS AGENT:				
PERSONAL SERVICES	15,960	15,959		1
NON-PERSONAL EXPENSES:				
AID	45,000	13,478		31,522
OTHER	1,720	1,521		199
	-----	-----	-----	-----
TOTAL HUMAN SERVICES	235,300	200,447		34,853
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 1

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	\$	\$	\$	\$
CULTURE AND RECREATION:				
LIBRARY:				
PERSONAL SERVICES	291,733	281,279		10,454
NON-PERSONAL EXPENSES:				
COPY SERVICE	6,716	6,630		86
OTHER	128,750	122,122	2,701	3,927
RECREATION:				
PERSONAL SERVICES	48,342	46,810		1,532
NON-PERSONAL EXPENSES	22,945	22,930		15
HISTORICAL COMMISSION:				
NON-PERSONAL EXPENSES	1,040	775	265	
	-----	-----	-----	-----
TOTAL CULTURE AND RECREATION	\$ 499,526	\$ 480,546	\$ 2,966	\$ 16,014
	=====	=====	=====	=====
	\$	\$	\$	\$
DEBT SERVICE:				
RETIREMENT OF DEBT	600,000	600,000		
INTEREST ON LONG TERM DEBT	187,810	187,810		
SHORT-TERM INTEREST EXPENSE	40,000	33,564		6,436
	-----	-----	-----	-----
TOTAL DEBT SERVICE	\$ 827,810	\$ 821,374	\$	\$ 6,436
	=====	=====	=====	=====
	\$	\$	\$	\$
EMPLOYEE BENEFITS:				
CONTRIBUTORY RETIREMENT:				
ASSESSMENT	1,347,407	1,347,407		
NON-CONTRIBUTORY PENSIONS:				
PENSIONS	86,593	79,062		7,531

TOWN OF READING, MASSACHUSETTS
GENERAL FUND
STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

SCHEDULE 1

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
UNEMPLOYMENT COMPENSATION:				
BENEFITS	25,000	22,497		2,503
GROUP HEALTH AND LIFE INSURANCE:				
PREMIUMS	1,047,332	1,047,332		
	-----	-----	-----	-----
	\$	\$	\$	\$
TOTAL EMPLOYEE BENEFITS	2,506,332	2,496,298		10,034
	=====	=====	=====	=====
	\$	\$	\$	\$
INTERGOVERNMENTAL:				
COUNTY ASSESSMENTS:				
COUNTY TAX	277,572	252,512		25,060
STATE ASSESSMENTS:				
SPECIAL EDUCATION	15,100	14,505		595
RETIREMENT SYSTEM	1,367	1,367		
EXCISE BILLS	3,266	3,266		
HEALTH INSURANCE	455	455		
AIR POLLUTION CONTROL	4,348	4,348		
METRO AREA PLANNING COUNCIL	4,014	4,014		
MASSACHUSETTS BAY TRANSPORTATION				
AUTHORITY	446,152	453,960		(7,808)
	-----	-----	-----	-----
	\$	\$	\$	\$
	752,274	734,427		17,847
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 2

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO PRIOR YEARS ENCUMBRANCES (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
GENERAL GOVERNMENT:				
SELECTMEN:				
SALE OF COMMUNITY CENTER	7,610		7,610	
APPRAISAL TASC	5,000			5,000
WOBURN ODOR	21,629			21,629
R.R. DEPOT	3,811			3,811
TRAFFIC SIGNALS	3,985		3,985	
GROUP INSURANCE CONSULTANT	2,000			2,000
CHARTER COMMISSION	2,000	2,000		
BOARD OF ASSESSORS:				
APPRAISAL SERVICES	15,397	7,122	8,275	
TOWN COLLECTOR:				
TAX TITLE SERVICES	5,000	5,000		
OTHER	400	400		
LAW:				
TOWN COUNCIL	6,250	6,250		
OTHER	178	178		
DATA PROCESSING:				
PRINTER	11,401	11,401		
ELECTIONS	1,095			1,095
PLANNING BOARD:				
INDUSTRIAL LAND STUDY	25,000	25,000		
TOWN FOREST COMMITTEE	494			494
BUILDING MAINTENANCE:				
CENTRAL FIRE STATION	1,200	1,000	200	
ENERGY IMPROVEMENTS	12,349	6,621	5,728	
LIBRARY SPACE	6,387	3,805	2,582	
POLICE GENERATOR	706	706		
FIRE STATION BUILDING COMMITTEE	7,500			7,500

TOWN OF READING, MASSACHUSETTS
GENERAL FUND

SCHEDULE 2

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO PRIOR YEARS ENCUMBRANCES (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
PUBLIC SAFETY:				
POLICE:				
UNIFORMS	4,052	4,052		
FIRE:				
UNIFORMS	3,854	3,854		
EMERGENCY MEDICAL TECHNICIANS	12,000	12,000		
INDEMNIFICATION POLICE / FIRE	838	838		
SEALER WEIGHTS AND MEASURES	290	290		
CIVIL DEFENCE	2,300	1,159		1,141
EDUCATION:				
SCHOOL DEPARTMENT:				
TEACHERS SUMMER SALARIES	213,378	212,878		500
OTHER	169,618	169,618		
PUBLIC WORKS AND FACILITIES:				
PUBLIC WORKS:				
ADMINISTRATION	78,504	57,111	18,110	3,283
DRAIN CONSTRUCTION AND MAINTENANCE	107,221	9,371	97,850	
ROAD CONSTRUCTION	110,062	110,062		
RUBBISH COLLECTION AND DISPOSAL	24,012	24,012		
HIGHWAY MAINTENANCE	29,356		29,356	
SANITARY LANDFILL	28,932	28,932		
EQUIPMENT	32,250	32,250		
PARK AND PLAYGROUND CONSTRUCTION	24,627	17,144		7,483
SIDEWALK CONSTRUCTION	4,449	4,449		
HIGHWAY AND BRIDGE IMPROVEMENT	18,363	3,897	14,466	
ROAD RECONSTRUCTION	1,194	1,194		
PUBLIC WAY IMPROVEMENTS AND CONSTRUCTION	54,708	54,708		
DRAIN MAINTENANCE	5,968	739		5,229
WATERSHED PROJECT	1,429	1,429		

TOWN OF READING, MASSACHUSETTS

SCHEDULE 2

GENERAL FUND

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO PRIOR YEARS ENCUMBRANCES (CASH BASIS)

YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
DRAIN CONSTRUCTION AND MAINTENANCE	140,072	137,513	2,559	
PARK CONSTRUCTION	7,309	7,309		
CEMETERY:				
PURCHASE OF LOTS	2,260	590	1,670	
HUMAN SERVICES:				
BOARD OF HEALTH	169	160		9
COUNCIL ON AGING	585	551		34
CULTURE AND RECREATION:				
RECREATION:				
POOL RENOVATIONS	2,351	2,342		9
HISTORIC COMMISSION	279	279		
	-----	-----	-----	-----
	\$	\$	\$	\$
	1,219,822	968,214	192,391	59,217
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS

SCHEDULE 3

WATER FUND

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
OPERATIONS:				
PERSONAL SERVICES	410,674	352,292		58,382
NON-PERSONAL EXPENSES	553,728	399,896	112,228	41,604
DEBT SERVICE:				
RETIREMENT OF DEBT	200,000	200,000		
INTEREST ON LONG TERM DEBT	124,700	124,700		
CAPITAL OUTLAY:				
SYSTEM IMPROVEMENTS	100,000	100,000		
	-----	-----	-----	-----
	\$	\$	\$	\$
	1,389,102	1,176,888	112,228	99,986
	=====	=====	=====	=====

TOWN OF READING, MASSACHUSETTS
SEWER FUND

SCHEDULE 4

STATEMENT OF EXPENDITURES AND ENCUMBRANCES, COMPARED TO BUDGET (CASH BASIS)
YEAR ENDED JUNE 30, 1986

	BUDGET (REVISED)	EXPENDITURES	ENCUMBERED	UNENCUMBERED BALANCE
	-----	-----	-----	-----
	\$	\$	\$	\$
OPERATIONS:				
PERSONAL SERVICES	124,856	102,798		22,058
NON-PERSONAL EXPENSES	64,653	51,770	7,603	5,280
WATER RESOURCES BOARD ASSESSMENT	315,000	315,000		
DEBT SERVICE:				
RETIREMENT OF DEBT	370,000	370,000		
INTEREST ON LONG TERM DEBT	62,105	62,105		
CAPITAL OUTLAY:				
SEWER CONSTRUCTION	42,800		42,800	
	-----	-----	-----	-----
	\$	\$	\$	\$
	979,414	901,673	50,403	27,338
	=====	=====	=====	=====

ACTUAL COMMITMENTS FOR 1986

1986 REAL ESTATE	\$16,338,687.19
1986 PERSONAL PROPERTY	\$ 129,666.95
1986 FARM ANIMAL EXCISE	\$ -0-
1986 MOTOR VEHICLE EXCISE	\$ 1,181,916.47
1985 MOTOR VEHICLE EXCISE	\$ 70,387.23
1984 MOTOR VEHICLE EXCISE	\$ 88.75
SEWER FRONTAGE	\$ 15,185.17
HOUSE CONNECTION	\$ 16,737.59
SIDEWALK & CURBING	\$ 534.88
STREET	\$ 7,777.75
WATER MAIN	\$ 78.32
WATER LIENS	\$ 82,373.21
SEWER LIENS	\$ 49,639.04
MUNICIPAL LIGHT LIENS	\$ -0-
	<hr/>
	\$17,893,072.55

FOLLOWING IS A LIST OF REAL ESTATE TAX ABATEMENTS GRANTED BY THE BOARD OF ASSESSORS IN THE YEAR, 1986, IN COMPLIANCE WITH ARTICLE XIII, SECTION 5 OF THE BY-LAWS OF THE TOWN OF READING.

FY 1987 ABATEMENTS

CORMIER, AURELE TR., STURGES RD.	\$147.09
HAYES, GEORGE E. ETAL., SALEM ST.	\$290.37
TOWN OF READING, TORRE ST.	\$400.69

FY 1986 ABATEMENTS

BLAKE, THOMAS J., 67 BELMONT ST.	\$ 170.97
BROADWAY FINANCE LIQUI, TRUST, 1349 MAIN ST.	\$1,305.14
DIPILLO EDMONDO, 155 PROSPECT ST.	\$ 146.89
MORAN, FRANCIS, 908 MAIN ST.	\$ 40.94
ABORN, FREDERICK G., 189+ WOBURN ST.	\$ 204.68
NICKERSON, ROBERT, 15 HIGH ST.	\$ 67.42
NICKERSON, ROBERT TR., 11+ HIGH ST.	\$ 72.24
READING VET ASSOCINC.	\$4,575.20
MORAN, FRANCIS, 908 MAIN ST.	\$ 120.40
BISHOP, STEPHEN L., 57 WAKEFIELD ST.	\$ 117.99
NICHOLS, JAMES C., PLEASANT ST.	\$ 503.27
GELB, ARTHUR ETAL, JOHN ST.	\$13,725.60

FY 1985 ABATEMENTS

STONEHAM SAVINGS BANK, HAVERHILL ST.	\$1,222.79
NICHOLS, JAMES C., PLEASANT ST.	\$ 490.52
KNUDSON, EDWARD G., FRANKLIN ST.	\$ 936.45

FY 1984 ABATEMENTS

GENERAL TIRE & RUBBER CO., GENERAL ST.	\$16,500.00
KNUDSON, EDWARD G., FRANKLIN ST.	\$ 118.82
NICHOLS, JAMES C., PLEASANT ST.	\$ 477.57
MCMANUS, THOMAS L., JOHN ST.	\$ 3,306.40
MCMANUS, ROSE M., JOHN ST.	\$ 2,570.63
KNUDSON, EDWARD G., FRANKLIN ST.	\$ 677.87

FY 1983 ABATEMENT

STONEHAM SAVINGS BANK, HAVERHILL ST.	\$1,211.85
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FY 1982 ABATEMENT

STONEHAM SAVINGS BANK, HAVERHILL ST.	\$1,198.30
--------------------------------------	------------

RESPECTFULLY SUBMITTED,
BOARD OF ASSESSORS

WILLIAM E. LOCKE
ROBERT I. NORDSTRAND
MICHAEL T. SULLIVAN

TOWN OF READING, MASSACHUSETTS
TRUST FUND ACTIVITY
YEAR ENDED JUNE 30, 1986

	BALANCE	JULY 1, 1985	RECEIPTS		DISBURSEMENTS		BALANCE	JUNE 30, 1986
			BEQUESTS	INVESTMENT INCOME	EXPENDITURES	TRANSFERS OUT		
	NONEXPENDABLE	EXPENDABLE					NONEXPENDABLE	EXPENDABLE
	\$	\$	\$	\$	\$	\$	\$	\$
CEMETERY FUNDS:								
CHARLES LANN	31,230	2,199	16,900	2,864			48,130	5,063
FOREST GLEN	355,893	188,473	5,675	69,074	1,097		361,568	206,844
LAUREL HILL	184,851	28,688	13,683	25,089		3,800	198,534	53,777
TOTAL CEMETERY FUNDS	571,974	219,360	36,258	97,027	1,097	3,800	608,232	265,664
HOSPITAL FUNDS:								
STEPHEN FOSTER	3,872	13,424		2,769			3,872	16,193
ANNE S. GOUVARD	75,000	436,860		59,981		434	75,000	496,407
GILMAN L. PARKER	35,000	1,049,384		130,072		8,959	35,000	1,170,497
TOTAL HOSPITAL FUNDS	113,872	1,499,668	0	192,822	0	9,393	113,872	1,683,097
LIBRARY FUNDS:								
APPLETON MANSFIELD	11,000	8,451		2,671			11,000	11,122
ELMWOOD APPLETON	5,000	1,661		773			5,000	2,434
R/M BARCOCK	3,598	1,577		618			3,598	2,195
STEPHEN FOSTER	12,000	2,717		1,593			12,000	4,310
PUBLIC	1,300	177				1,477		0
CHARLES TORREY	1,000	361		90			1,000	451
DONALD TUTTLE	500	149		59			500	208
HORACE MADLIN		2,265		227		2,492		0
NICHOLS		2,467		154		2,621		0
SHIRLEY MOYES			20,000	445				20,445
TOTAL LIBRARY FUNDS	33,098	20,948	20,000	6,807	0	6,590	33,098	41,165
SCHOLARSHIP FUNDS:								
KENNETH BROWN	1,000	575		170		25	1,000	720
NATHANIEL HILL	1,500	46		193		100	1,500	139
NO. RESIDENTS ASSOCIATION	11,370	2,308		1,341		1,100	11,370	2,549
GILMAN L. PARKER	5,000	2,183		867		600	5,000	2,450
TORRE		5,505		729		500		5,734
CARL SAWYER	5,000	2,005		670		600	5,000	2,075
EXEMPLARY TEACHER AWARD								
ARNOLD BERGER			6,856	374			6,856	374
EDUCATION LOAN FUNDS:								
WINTHROP PARKER	6,963			259				7,222
TOTAL EDUCATION FUNDS	30,833	17,622	6,856	4,603	0	2,925	37,948	14,041

TOWN OF READING, MASSACHUSETTS
TRUST FUND ACTIVITY
YEAR ENDED JUNE 30, 1986

	BALANCE JULY 1, 1985	RECEIPTS		DISBURSEMENTS		BALANCE JUNE 30, 1986	
		REQUESTS	INVESTMENT INCOME	TRANSFERS IN	EXPENDITURES	TRANSFERS OUT	NONEXPENDABLE EXPENDABLE
	NONEXPENDABLE	EXPENDABLE					
	\$	\$	\$	\$	\$	\$	\$
STABILIZATION FUND	408,867		136			407,000	2,003
CONSERVATION FUND	1,255		96				1,351
WORKER COMPENSATION FUND	216,596		21,040	192,159	146,318		283,477
TOWN PENSION FUND	41,577		3,188				44,765
MUNICIPAL LIGHT PENSION FUND	4,640,612		524,139	452,436	27,404	316,000	5,273,783
TOTAL TRUST FUNDS	749,777	7,061,505	63,114	849,858	196,430	771,000	7,609,366

REPORT OF THE TOWN COLLECTOR

Twelve months ending June 30, 1986

1986 Real Estate

Committed September 30, 1985	\$15,643,049.56	
Refunds	27,934.55	
Interest and Costs Collected	20,600.01	
Abatements		\$ 215,027.85
Paid to Treasurer		15,044,748.70
Uncollected June 30, 1986		431,807.57
	<u>15,691,584.12</u>	<u>15,691,584.12</u>

1985 Real Estate

Balance June 30, 1985	353,215.27	
Refunds	17,679.95	
Interest and Costs Collected	20,527.88	
Abatements		1,222.79
Paid to Treasurer		255,119.59
Uncollected June 30, 1986		135,080.72
	<u>391,423.10</u>	<u>391,423.10</u>

1984 Real Estate

Balance June 30, 1985	156,302.52	
Refunds	16,629.81	
Interest and Costs Collected	32,751.50	
Abatements		16,546.00
Tax Title		24,258.58
Susequent Tax Title		26,223.43
Paid to Treasurer		138,655.82
	<u>205,683.83</u>	<u>205,683.83</u>

1983 Real Estate

Balance June 30, 1985	48,746.60	
Refunds	1,211.85	
Interest and Costs Collected	12,005.39	
Abatements		1,211.84
Tax Title		16,447.83
Paid to Treasurer		44,304.17
	<u>61,963.84</u>	<u>61,963.84</u>

1986 Personal Property

Committed September 30, 1985	233,999.75	
Paid to Treasurer		171,863.75
Uncollected June 30, 1986		62,136.00
	<u>233,999.75</u>	<u>233,999.75</u>

1985 Personal Property

Balance June 30, 1985	97,902.91	
Refund	197.18	
Abatement		197.15
Paid to Treasurer		67,992.50
Uncollected June 30, 1986		29,910.44
	<u>98,100.09</u>	<u>98,100.09</u>

1984 Personal Property

Balance June 30, 1985	17,454.40	
Refunds	10,374.86	
Paid to Treasurer		381.60
Uncollected June 30, 1986		27,447.66
	<u>27,829.26</u>	<u>27,829.26</u>

1983 Personal Property

Balance June 30, 1985	12,195.20	
Paid to Treasurer		9,315.63
Uncollected June 30, 1986		2,879.57
	<u>12,195.20</u>	<u>12,195.20</u>

1986 Motor Vehicle Excise

Committed April 11, 1986	632,212.50	
Abatements		28,635.63
Paid to Treasurer		516,786.19
Uncollected June 30, 1986		86,790.68
	<u>632,212.50</u>	<u>632,212.50</u>

1985 Motor Vehicle Excise

Balance June 30, 1985	157,915.89	
Committed 1986	311,737.32	
Refunds	11,032.49	
Interest and Costs Collected	1,749.74	
Abatements		26,819.81
Paid to Treasurer		367,323.01
Uncollected June 30, 1986		88,292.62
	<u>482,435.44</u>	<u>482,435.44</u>

1984 Motor Vehicle Excise

Balance June 30, 1985	55,026.53	
Committed 1986	1,495.46	
Refunds	3,247.82	
Abatements		3,331.13
Paid to Treasurer		38,838.96
Uncollected June 30, 1986		17,599.72
	<u>59,769.81</u>	<u>59,769.81</u>

1983 Motor Vehicle Excise

Balance June 30, 1985	13,747.72	
Interest and Costs Collected	55.04	
Abatement		8.75
Paid to Treasurer		544.41
Uncollected June 30, 1986		13,249.60
	<u>13,802.76</u>	<u>13,802.76</u>

1982 Motor Vehicle Excise

Balance June 30, 1985	8,979.86	
Interest and Costs Collected	13.73	
List to Assessors		8,965.77
Paid to Treasurer		27.82
	<u>8,993.59</u>	<u>8,993.59</u>

Unapportioned Betterments

Balaance June 30, 1985	5,182.65	
Committed 1986	5,841.62	
Added to 1986 Taxes		3,340.30
Paid to Treasurer		1,611.52
Uncollected June 30, 1986		6,072.45
	<u>11,024.27</u>	<u>11,024.27</u>

Betterments - Advance Payments

Committed 1986	5,016.88	
Interest and Costs Collected	111.86	
Paid to Treasurer		5,128.74
	<u>5,128.74</u>	<u>5,128.74</u>

Water and Sewer

Balance June 30, 1985	293,338.06	
Committed 1986	2,283,873.92	
Refunds	4,437.71	
Interest Collected	4,212.42	
Abatements		22,144.74
Discounts for Timely Payments		206,803.90
Added to 1987 Taxes		132,012.25
Paid to Treasurer		1,948,183.87
Uncollected June 30, 1986		276,717.35
	<u>2,585,862.11</u>	<u>2,585,862.11</u>

Lien Certificates

Certificates and Releases	18,319.22	
Paid to Treasurer		18,319.22

C. Dewey Smith

Town Collector

REPORT OF THE READING CONTRIBUTORY RETIREMENT SYSTEM

William E. MacBrien - Chairman
Richard P. Foley - Secretary
George R. Larson - Member
Ellie Kashian - Administrative Assistant
Julie Cosentino - Principal Clerk

RECORDS

MEMBERSHIP STATUS

	<u>CURRENT</u> <u>YEAR</u>	<u>PRIOR</u> <u>YEAR</u>	<u>INCREASE</u> <u>(DECREASE)</u>
ACTIVE MEMBERS	428	429	(1)
INACTIVE MEMBERS ...	5	2	3
RETIRED MEMBERS	254	235	19
BENEFICIARIES	27	25	2
TOTAL MEMBERSHIP ...	714	691	23

READING CONTRIBUTORY RETIREMENT SYSTEM

BALANCE SHEET

DECEMBER 31, 1985

ASSETS

		\$
CASH		57,971
ACCRUED INTEREST AND DIVIDENDS		222,982
INVESTMENTS:		
BONDS, AT AMORTIZED COST		6,915,895
STOCK, AT COST		1,690,127

	\$	
TOTAL ASSETS		8,886,975
		=====

FUND BALANCE

		\$
FUND BALANCE:		
RESERVED FOR EMPLOYEE CONTRIBUTIONS		4,342,237
RESERVED FOR MEMBERSHIP ANNUITIES		1,841,281
RESERVED FOR MILITARY SERVICE CREDIT		3,806
UNRESERVED		2,699,651

	\$	
TOTAL FUND BALANCE		8,886,975
		=====

READING CONTRIBUTORY RETIREMENT SYSTEM
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE
YEAR ENDING DECEMBER 31, 1985

OPERATING REVENUES:	
CONTRIBUTIONS	\$ 2,370,924
INVESTMENT INCOME	972,825

TOTAL OPERATING REVENUE	3,343,749

OPERATING EXPENSES:	
PAYMENT TO RETIREES	1,884,515
REFUNDS TO TERMINATED EMPLOYEES	109,580
ADMINISTRATIVE EXPENSES	26,311

TOTAL OPERATING EXPENSES	2,020,406

NET OPERATING INCOME	1,323,343
FUND BALANCE JANUARY 1, 1985	7,563,632

	\$
FUND BALANCE DECEMBER 31, 1985	8,886,975
	=====



PAUL E. LANDERS, CHAIRMAN
MARY S. ZIEGLER, VICE CHAIRMAN
EUGENE R. NIGRO, SECRETARY
JOHN H. RUSSELL
RUSSELL T. GRAHAM

Office of
Board of Selectmen

Municipal Building

617 - 942-0500

READING, MASSACHUSETTS 01867

Annual Report - Board of Selectmen

In March 1986, The Board of Selectmen reorganized for the year 1986. Paul Landers was elected Chairman, Mary S. Ziegler was elected Vice-Chairman, Eugene Nigro was elected Secretary, and John H. Russell and Russell Graham comprised the rest of the Board.

As a result of the Charter approval in March 1986, there were major changes in the support staff for the Board of Selectmen. John W. Agnew Jr. retired as Executive Secretary in June 1986. Anthony V. Fletcher, Public Works Director, was appointed Acting Executive Secretary following Mr. Agnew's retirement. In July 1986, Peter I. Hechenbleikner was appointed the Town's first Town Manager, and he started work at the end of September.

Much progress was made on some of the perennial problems related to municipal space concerns. The Public Works Task Force concluded its work and at a special Town Meeting in June approval was given for acquisition of land on the southerly side of the railroad for purposes of construction of a Public Works Facility. Approval was given also for acquiring the necessary right-of-way to this site, gaining access across the railroad tracks, and construction of a building. During much of the latter part of 1986 the Board of Selectmen was directly involved in negotiations regarding the various items of land acquisition. By the Fall Town Meeting agreement has been reached on all of the land acquisition issues, and title was acquired by the end of the year.

During the review of the relocation of the Public Works facility, a decision was made to keep the Public Works administration staff at the Town Hall. In addition, concerns raised by the Town Manager with regard to space needs will be plugged into the discussion regarding this topic.

The proposed developer for the Community Center, having received approval for 40 units of condominiums from the Board of Appeals, came back to the Board of Selectmen to renegotiate the price and other conditions. His request before the Board of Appeals had been for forty-four housing units. After considerable discussion and deliberation, the Board of Selectmen decided to reject the proposal and rebid the project. This was done in early 1987.

Annual Report - Board of Selectmen
Page 2

The major labor negotiation issue during the year was settlement with the Clerical Union. This contract was settled just before Thanksgiving for Fiscal year 1987 on a one year basis.

The major effort on the part of the Board of Selectmen during 1986 was implementation of the Charter. As previously discussed, the appointment of the Town Manager was a major part of that implementation. Other major issues included the Board of Selectmen assuming the functions of the Personnel Board, Board of Public Works, and Law Committee. In addition, because of the Charter change there were a large number of appointments to various volunteer boards, committees, and commissions. The Charter also removes the Board of Selectmen from the appointment of personnel other than the Town Manager and Accountant. Therefore, much of the work of the Board of Selectmen in the past regarding personnel appointments has been eliminated.

The Board of Selectmen has begun a major initiative in establishing written policies on a number of issues. These include adopting some of the previous Board of Public Works policies regarding acceptance of streets and utility pole location hearings. Other policies being reviewed and to be adopted will deal with a variety of personnel issues and general operational procedures.

As the Town continues to move forward with the implementation of its new form of government, the Board ended the year 1986 with a sense of accomplishment for those things which have been done to date, and a sense of excitement about the prospect for further implementing the Charter provisions during 1987. Of particular interest to the Board of Selectmen was the impending training sessions to be conducted in early 1987 under a grant from the Executive Office of Communities and Development. This training session will work with the Board of Selectmen, the new Town Manager, various department heads, and other staff regarding the implementation of the new Reading Home Rule Charter.

The Board of Selectmen greatly appreciates the efforts of the newly appointed Town Manager, Peter I. Hechenbleikner and staff who have contributed to the smooth new transitional change in town government.

The Board of Selectmen
Paul Landers, Chairman
Mary S. Ziegler, Vice Chairman
Eugene Nigro, Secretary
John Russell
Russell Graham



PAUL E. LANDERS CHAIRMAN
MARY S. ZIEGLER VICE CHAIRMAN
EUGENE R. NIGRO SECRETARY
JOHN H. RUSSELL
RUSSELL T. GRAHAM

READING, MASSACHUSETTS 01867

Annual Report — Town Manager

Because the Manager Position was approved by the voters in March of 1986, and the position was filled effective September 22, 1986, this annual report will be more prospective than retrospective. However, some of the highlights accomplished during the last quarter of 1986 include the following:

1. Monthly reports are required of all town departments. These are distributed to the Board of Selectmen and to the department heads with a copy on file with the library.
2. All agendas for all meetings of Town Boards, Committees, and Commissions are posted through the Clerk's Office on the bulletin board at the Town Hall. The agendas give more detail as to what is expected on the meeting than previous postings.
3. Agendas are filed with the local press, and the Chronicle has agreed to publish on the front page a synopsis of the agenda.
4. Additional discussions have taken place with all departments, and with most of the Boards, Committees and Commission of the Town regarding their functions and changed role within the Charter.
5. Extensive work has taken place with Fin Com regarding the budget process. As a result of these meetings and discussions with department heads, new budget forms have been developed. The process was very late getting started this year primarily because of the newness of the Town Manager.
6. Major staff changes include the hiring of a new Director of Health, the Library Board hired a new Library Director, a new Water Treatment Plant Operator was hired, and promotion was made to the Administrative Assistant position within the Assessors' Office.
7. Ongoing discussions have taken place with the Massachusetts Commission against Discrimination regarding Town compliance with the requirements. An entirely new set of documents has been submitted to MCAD for their approval. Failure to meet MCAD's approval may result in a loss of funds by the Town.

8. A revised organizational structure of the Town was formulated, breaking the various functions of the Town government into six departments plus the School Department and Light Department. The Departments include the Department of Community Development, Finance, General Services, Human Services, Public Safety, and Public Works. The Board of Selectmen ha adopted this organizational chart as a working model, and the budget process is being developed based on this organizational chart.
9. Town Meeting approved the grant application to hire a Planner. The Massachusetts Executive Office of Communities and Development is providing a 75% grant for the first year, 50% for a second year, and 25% for the third year for this position.
10. Negotiations for the FY 1987 contract with the Clerical Union continued and were completed. The Board of Selectmen ratified the contract.
11. The Town Clerk has indicated his intention to retire; an extensive review of the position has been developed. This was reviewed with the Board of Selectmen and the Board agreed to hire full time for the position beginning around the middle of March so that when Mr. Drew retires the end of March 1987, the new Town Clerk would be in place.
12. A program of exit interviews has been developed for employees leaving the Town so that we can learn from them with regard to the strengths and weaknesses and other concerns about the Town as an employer.
13. The Town Manager worked extensively on negotiations with Continental Cable with regard to moving the antenna from the Bear Hill Nike site to the water towers. This item was approved in concept and the ratification of the details will be done during the first quarter of 1987.
14. Extensive negotiations were attended regarding the Homart Development at the land-fill site. These negotiations will be ongoing through at least the first half of 1987.
15. The negotiations with TASC and Davis regarding land acquisition for the Public Works site were successfully concluded during the month of November.

Looking forward to FY 1987, the Town Manager will continue to work with staff, the Board of Selectmen, and all other Boards, Committees, and Commissions regarding the implementation of the Charter. A key part of this work is to develop written policies regarding a number of items including personnel practices. Another key area of involvement for 1987 will be the continued pursuit of disposition of Town lands. The Community Center sale has been rebid, and action should be taken on this early in 1987 so that the finalization of the sale is completed by mid year. In addition, the continued work with Homart on the sale of the landfill site will continue through the first half to three quarters of 1987. At that time this sale should be completed. The Town Meeting has previously authorized the sale of the Bear Hill Nike site. Considerable work needs to be done on this topic with the Community Planning and Development Commission and the Board of Selectmen regarding use of the property, prior to advertising it for sale. This activity should take place during the last half of 1987. In the meantime, relocation of the Cable television facility from that site should be completed. In addition, all of the real estate assets of the Town should be catalogued, reviewed with all relevant Departments, Committees and Boards to determine potential use, and a determination made as to what lands are in fact surplus. A recommendation would go to the Board of Selectmen, and then hopefully to Town Meeting regarding these properties. Finally, the next Fiscal year following the adoption of the FY 1988 Budget will be devoted to improved financial planning. The Town finds itself in an extremely advantageous financial position, considering the funds developed through the sale of real estate. The sale of real estate fund currently is at approximately \$1.6 million dollars. The sale of the Community Center should add an additional \$1.3 million dollars. The sale of Homart site will add several million dollars, and the sale of the Bear Hill Site will add additional funds. It is extremely important that the Town plan wisely for the use, or preservation of the sale of real estate funds. The use of the interest on sale of real estate funds, the ability to maintain and enhance the Town's Free Cash position, and the need to provide for significant capital projects over the coming years all need to be taken into account.

In summary, the last quarter of 1986 has been a very busy one in the Town Manager's office. I want to extend my appreciation to the Board of Selectmen, the many Boards, Committees and Commissions of the Town, the Town Staff, and especially the Staff in my office including Sally Grunzweig the Administrative Assistant, Valerie Kelly Clerk, and Sandy Richard receptionist, for their help in making the transition to this position a pleasant and rewarding experience.

Sincerely,

Peter I. Hechenbleikner
Town Manager



MUNICIPAL
BUILDING
617-942-0500

TOWN CLERK
READING, MASSACHUSETTS 01867



Lawrence Drew
Town Clerk

REPORT OF THE TOWN CLERK

During the period of January 1, 1986 to December 31, 1986, the following Vital Statistics were recorded in this office:

Births	280
Deaths	163
Marriages	164

Also, during the period 780 dog licenses were issued as follows:

Male Dogs	257
Altered Male Dogs	108
Spayed Female Dogs	364
Female dogs	49
Kennels	2

A total of 730 Fish and Wildlife licenses were issued during the year 1986.

A total of \$29,872.91 in receipts was collected and turned over to the Town Treasurer during this time period.

We kept busy this year with three Elections. The State Election in November was one of our largest ever, with 8,414 voters coming to the polls. This was a greater turnout than projected, however, all worked hard and everything went well, and we were all out of the Tabulating Center by 10:00 P.M.

This year saw the Town with its New Home Rule Charter and with a Town Manager. The Town Clerk is no longer an elected position, but will be appointed by the Town Manager. An Assistant Town Clerk, Dolores S. Carroll, has recently been appointed. This is a temporary position of six months trial period, at which time the position will be evaluated and a determination made as to whether it should be a permanent position, or discontinued. One of the main purposes of the position is that the incumbent will provide continuity should the Town Clerk retire or resign and carry on the functions of this office until the appointment of a new Town Clerk.

Upon the vote of the Board of Selectmen, it was decided to implement the new precincts devised as a result of the redistricting, resulting from the 1985 State Census. All voters were advised of their new precincts which become effective with the 1987 Town Election. This was a terrific accomplishment and a huge workload.

Once again, many thanks to all of the Town Boards and Committees for their super support and a huge welcome to our new Town Manager, to whom we pledge our heartfelt support.

Lawrence Drew
Town Clerk

REPORT OF THE TOWN COUNSEL

During the year 1986, Tyler & Reynolds Professional Corporation continued to represent the Town of Reading as Town Counsel. All of the attorneys in the law firm were available to provide legal services to the Town, with the principal attorneys representing the Town being H Theodore Cohen and Ronald C. Kaczynski.

The major issues during the year were principally real estate matters, matters relating to the new Reading Home Rule Charter and the reorganization of Reading's Town government. The most prominent real estate matter was the new Department of Public Works' facility, which necessitated the acquisition of land from two private parties and the acquisition of a railroad grade crossing. In addition, there were related questions regarding the sale of the John Street landfill and the use of Transitron Electronic Corporation's land and what access, if any, it had off of Ash Street. This access question was one of the major real estate litigation matters this year involving the defense of the Board of Appeals in regard to the variance granted to Transitron Electronic Corporation. Other major real estate litigation matters were two cases relating to the allowable uses of land off of West Street at the juncture of the Reading, Woburn and Wilmington borders: one case dealt with what uses of the land were permitted under the Reading Zoning By-Laws, and one case dealt with what uses of the land were permitted in light of the Municipal Light Department's easements over the property. Litigation has also been pending relating to Eric's Greenhouses, Inc.'s property on North Main Street and relating to continuing questions concerning the completion of the Criterion Road Extension. Further, numerous cases were tried relating to the grants or denials of special permits or variances by the Town's Board of Appeals. In this category were matters relating to the development and sale of the Community Center and the proposed development of housing by the Reading Housing Authority under a comprehensive permit.

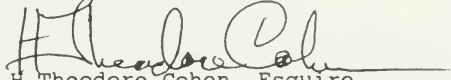
Issues relating to the new Charter concern: the tenure rights of former elected officials of the Town of Reading, the merging of the Planning Board and the Board of Survey into the Community Planning and Development Commission, obtaining special legislation to conform the composition of certain Town boards to the Charter and review of the Zoning By-Laws and General By-Laws of the Town to conform them to the provisions of the Charter.

In addition, litigation and disputes during the year involving individual Boards or officials were: the Town's Contributory Retirement Board relating to retirement and pension issues; the School Department relating to claims arising under

the Massachusetts and Federal Special Education Laws; the Police Department relating to retirement and pension issues and arrest procedures; the Conservation Commission relating to wetlands issues; and the Board of Assessors relating to abatements and proceedings before the Appellate Tax Board.

As in the past, general legal services were rendered on a regular basis to various Town officers, boards, committees and departments, and services were rendered in preparation for and the holding of the Annual Town Meeting, Special Town Meetings and the Subsequent Town Meeting.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read 'H. Theodore Cohen', with a long horizontal flourish extending to the right.

H Theodore Cohen, Esquire
TYLER & REYNOLDS
Professional Corporation
Town Counsel



PASQUALE M. IAPICCA

TOWN OF READING

942-0800

SEALER OF WEIGHTS AND MEASURES

MUNICIPAL BUILDING
READING, MASS. 01867

February 12, 1987

Mr. Peter Hechenbleikner, Town Manager
Reading Board of Selectmen
Municipal Building
Reading, Massachusetts 01867

RE: Annual report of activities in the Sealer of Weights and Measures
Department for the calendar year 1986.

The Town of Reading appointed a new Sealer of Weights and Measures in May, Mr. Pasquale M. Iapicca; replacing Mr. James W. Cormier who resigned.

During the past year, this department tested a total of 377 weighing and measuring devices within the town. The income from testing and sealing of these devices amounted to \$1817.10. Included in this amount was \$65.00 in adjusting charges.

This department investigated complaints in regards to: gasoline measurements, firewood measurements, and supermarket package tares. Working closely with Inspectors from the State Department of Standards, these complaints were systematically resolved. Working closely with store managers; improper package weights were corrected. Inaccurately weighed and priced items can have a far greater impact on the consumer than inflation. Therefore, rechecking package weights becomes very important to consumers of these items.

Attached is a list by category of all commercial weighing and measuring devices tested by this department.

In closing, I would like to thank Mr. Peter Hechenbleikner, Town Manager, the Board of Selectmen, Mr. Anthony V. Fletcher, and the Office Staff for their cooperation and assistance during the charter changeover.

Respectfully submitted,

Pasquale M. Iapicca
Sealer of Weights and Measures

TOWN OF READING

SEALER OF WEIGHTS AND MEASURES

Total for 1986					
		Adjusted	Sealed	Not Sealed	Condemned
SCALES	Scales, Over 10,000 lbs.				
	Scales, 5,000 to 10,000 lbs.				
	Scales, 100 to 5,000 lbs.	0	6	0	0
	Scales or Balances				
	10 lbs. to Under 100 lbs.	5	61	2	2
	Less than 10 lbs.	0	7	1	0
WEIGHTS	Avoirdupois	0	27	0	0
	Metric	0	64	0	0
	Troy				
	Apothecary	0	35	0	0
VOLUMETRIC MEASURES	Vehicle Tank Compartments				
	Liquid Meas. 1 gal. or under				
	Liquid Meas. over 1 gal.				
	Dry Measures				
AUTOMATIC LIQUID MEASURING DEVICES	Meters, Inlet 1" or less				
	Gasoline	10	143	9	0
	Oil, Grease	0	5	4	0
	Meters, Inlet more than 1"				
	Vehicle Tank	5	10	0	1
	Bulk Storage				
	Meters				
	Oil, Grease				
OTHER AUTO. MEAS. DEV.	Taximeters				
	Leather Measuring Devices				
	Cloth Measuring Devices				
	Wire-Cordage Measuring Devices				
LINEAR MEAS.	Yardsticks				
	Tapes				
MISC.					
	Totals	10	358	16	3

Money Collected for the Year \$1817.10



READING HEALTH DEPARTMENT

Executive Office Building
6 Lowell Street
Reading, Massachusetts 01867
942-0500. Ext 57

JILL C. DUGAN BS Chm
PAUL F. CASELLE DDS
JAMES J. NUGENT Jr RS CHO

RUTH L. COGAN M.P.
Health Director

Annual Report

The Reading Board of Health continues to fulfill its mission of protecting and promoting the health and safety of its citizens. This year it has been accomplished through a combination of new and old faces and programs. The seven member staff is involved in three main program areas: Environmental Services, Nursing Services, and Prevention Education. In addition, mosquito control, mental health, mental retardation, fluoridation, and some animal control is provided on a contractual basis.

Environmental Services

Environmental Services are administered by the Director and two part time Inspectors. Routine inspections are performed on the sixty five bearers of a food service license, seven bakeries, five caterers, five suntanning salons, four recreation camps, four swimming pools, eleven frozen dessert manufacturers, seventeen sellers of milk, fifteen keepers of animals. In addition, the Department licenses funeral directors, drainlayers, and refuse haulers. The Animal Control Officer's salary is subsidized by the Health Department as she is one of the two Animal Inspectors for the Town. She performs the State mandated duties of investigation of all dog bites and quarantine of appropriate animals. The Housing program involves enforcement of Chapter II of the State Sanitary Code, enforcement of the Massachusetts lead poisoning prevention regulations, inspection of public lodging houses, and the review and approval/disapproval of preliminary and definitive subdivisions and site plans. In addition, the Department enforces Title V of the State Environmental Code: Minimum Requirements of the Subsurface Disposal of Sewage by investigating all complaints, issuing disposal works installer's permits and disposal works construction permits, witnessing the mandated percolation tests and deep observation holes. The staff investigates all citizen complaints and inquiries ranging from solid waste to noise nuisances to hazardous waste disposal. Last, the Director has been appointed the staff person to the Hazardous Waste Committee for the Annual Hazardous

Waste Collection Day.

Nursing Services

The Nurse Coordinator offers a number of services on an ongoing basis as well as organizes clinics for different health programs at specific times of the year. There are four blood pressure clinics offered each month, three at senior citizen areas and one at the Town Hall. Approximately 840 screenings were performed this year. Weekly mantoux (tuberculosis) testing and follow up is offered at the Health Department offices (180 this year). Biologics (immunization materials) are provided by the State Health Department and distributed to local physicians. Finally, the Nurse Coordinator collects statistics and investigates on all reportable communicable/foodborne illnesses for mandated reports to the Massachusetts Department of Public Health.

Flu and pneumonia clinics were offered at Tannerville, the Senior Citizen Center and the Coolidge Middle School in October. There were 760 influenza vaccinations and 70 pneumonia vaccinations administered, 75% of which were for persons 65 years of age and older. Other clinics which will be offered this year is a childhood lead screening clinic for children under six and a hearing clinic for people of all ages.

For the second year, the Nursing Coordinator has administered and participated in the Preadolescent Seminar Program. This program seeks to address the issues raised during puberty. Six sessions have been held for 4th and 7th grade girls and two sessions for sixth grade boys. In addition, two cablevision programs will be offered in March to address the issues of Reading's older adolescents.

A new program which was offered to all Town employees this year was the Understanding Handicaps Program. Two two-hour sessions were offered to discuss those issues involved with dealing with the public who have physical handicaps.

Prevention Education

Our Prevention Education Coordinator is a new and very exciting position in the Health Department. In the five months that the program has been in place, the Town has become a member of the Governors's Alliance and has received a \$4965 grant for curricula implementation for the schools. The Coordinator has initiated the formation and chairs the 27 member community based Task Force on Drug and Alcohol Awareness. In addition, the Coordinator has recruited the energies and funds of a number of community groups. This

has included, thus far, a \$1500 private donation used for teacher training, donations from the Daily Times and Chronicle for printed materials for townwide Drug and Alcohol Awareness Day, a Girl Scout Leaders Drug and Alcohol Awareness Night, the involvement of the Girl Scouts who chose drug awareness for their button distribution program, library displays and bibliographies, a donation from the Junior Women's Club for teacher training, and the establishment of an audio-visual library. We look forward to the continued growth and support of this very worthwhile program.

Mental Retardation

Reading continues to offer financial support for its retarded citizens through the Eastern Middlesex Association for Retarded Citizens. This year the agency served seventeen Reading clients either with their day programs and/or providing supervised living situations. Two of the six residential programs are located in Reading.

Mental Health

Eastern Middlesex Human Services in Wakefield continues to provide mental health services for approximately 185 Reading clients. These services include day treatment programs, geriatric day services, residential services as well as outpatient visits. The Town's fiscal report helps to defray the costs of outpatient services as funding is available from other sources for the remainder of the programs.

Dead Animals

Mr. Louis Russo continues to provide his services for the removal and disposal of dead animals within the town. He received from six to twenty five such calls each month.

Mosquito Control

The East Middlesex Mosquito Control Project conducts a program in Reading consisting of mosquito and wetland surveillance, larval and adult mosquito control, water management, and public education.

During the 1986 mosquito season, several fluctuations in the mosquito population occurred. Abnormally dry conditions during the winter and spring of 1986 resulted in a below average spring mosquito population. Heavy rains in June of 1986 produced a large population of the summer reflood species. These coincided with the annual late June emergence of the cattail marsh

species producing the largest nuisance mosquito population since 1982.

Larval control is the treatment of wetlands where high densities of the immature aquatic stage of a mosquito are encountered. This year 60.5 acres of wetland were sprayed to control larvae.

Adult mosquito control consisted of spraying 2,048 acres at night using truck mounted aerosol sprayers. Another 178 acres of recreation or wetland area were sprayed during the day by field crews carrying portable sprayers when adult mosquitos were encountered. For both larval and adult mosquito control, acreage is counted more than once when sprayed more than one time.

Water management reduces the source of mosquitos by eliminating unnecessary stagnant water. This is accomplished by maintaining existing ditches in wetlands where blockages have accumulated causing poor drainage. During 1986 the Project cleaned out a 525' segment of a ditch which drains a wetland east of Haverhill Street near Wakefield Street. At another wetland area between Parker Junior High School and the railroad tracks, a Project crew maintained a 210' segment of a ditch which had become silted over causing the wetland to hold stagnant water during the spring and for the most of the summer.

The Project distributed educational pamphlets through the Board of Health on "Personal Protection from Mosquitoes", "How to Prevent Mosquitoes from Breeding Around the Yard and Home", and "Information on Eastern Encephalitis". These pamphlets were described in two national journals in the past year: The Journal of Environmental Health and The Journal of the American Mosquito Control Association.

Respectfully submitted,

Jill C. Dugan, Chairman

Paul F. Caselle, D.D.S., Member

James J. Nugent, Jr., Member

Ruth L. Cogan, Director

REPORT OF COUNCIL ON AGING

The year 1986 was busy and active for board, staff and volunteers of the Council on Aging. A variety of services were provided to 25% of the older population. We offer a variety of programs, hoping there will be something for everyone.

Contract bridge, knitting & crocheting, crewel & needlepoint, ceramics, oil painting, line dancing and an exercise class are held weekly. In addition a library group meets once each month, reviewing current books and a five week course "Basic Computer" was offered last year and proved to be very popular among the older people.

Twice each month there is an afternoon of bingo, a tea dance is held once a month with music by a 5 piece orchestra "The Silvertones", a group of retired musicians, led by Sebastian Tine. A new activity for fun and mental stimulation was added this year; "Spelling Bee", this was so popular it is now a monthly event. All of these programs are self supporting.

A nutritious meal is served each weekday at the congregate meal site. During the year approximately 10,000 meals were served with an average daily attendance of 42 and a high of 86. This program is important especially to those who live alone by offering them an opportunity to socialize and participate in a wide range of activities. The council van provides transportation for the meal site every day. On an average 19 people use this service for which there is no charge.

Every weekday 60 meals are delivered to those who are housebound and/or frail. 13,500 meals were delivered during the past year. There is a suggested donation of \$1.00 per meal (congregate & home delivered) this money is returned to Mystic Valley Elder Services, Inc. These programs are accomplished each day with 9 volunteers and 4 staff people, 3 of whom are paid by Mystic Valley Elder Services, Inc. the other salary is paid by the Town of Reading for 15 hours and 2½ hours from a grant given by Executive Office of Elder Affairs.

Health programs continue to be important these are provided in conjunction with the Board of Health. Four flu & pneumonia clinics were held in October and blood pressure screenings scheduled four times each month at designated places. We also plan for speakers and or films on health & wellness issues which concern older people.

Many special programs were held during the month of May which is designated as "Older Americans Month". Most popular being the annual "May Party" complete with Maypole. This is held in the lower parking lot of the Community Center. A box lunch is provided through the congregate meal program, a marching band entertains with nostalgic music and the third grade students of Barrows School presented a delightful program of music and entertainment. Many of the songs and poems were written by students, this was under the direction of Jane McKenzie. Thanks go to Reading Cooperative Bank and Reading Junior Womans Club who so generously paid for the band and a beautifully decorated cake depicting all stages of life. A special thanks to the Board of Public Works who did a terrific job cleaning the area before and after the event.

During the first two weeks of May an exhibit of articles made in COA sponsored classes was held at Reading Public Library: such talent among our older population--quite creative and professional.

There was a distribution of surplus government food items three times during the year to 708 households. This is a joint venture with Reading Rotary Club. All Electric Supply provided trucks and drivers to pick up food items. The Outreach Worker, Friendly Visitor Coordinator, Meals on Wheels Coordinator and Van driver delivered the items to house bound residents.

A highlight of the year is the annual dinner which was again held at Austin Preparatory School on the Sunday before Thanksgiving. Austin donates the use of their facilities and all food is purchased, prepared and served by their staff and students. Cost of food is from COA budget. Eric's Greenhouse and Weston Florists donate flowers for each person to take home and other floral arrangements. Abe Berson of Berson Pharmacy presents each person a crisp \$5.00 bill and an instant lottery ticket. Other prizes given were donated by Pinewood Gardens, Massbank, Atlantic Food Mart and Arnold Berger. Their were 500 in attendance including 16 residents of Daniels Nursing Home. John Gilbert amused the group with his wonderful piano playing.

Reading Rotary Club and Harrow's Restaurant donated hot dinners for those unable to cook and/or were going to ^{be} alone for Thanksgiving. Dinners consisted of chicken pie with vegetables, stuffing, rolls, butter and apple turnovers. These were delivered by COA staff.

During the holiday season several people and organizations donate money, gifts or food for our older residents. Several Camp Fire and Girl Scout groups made favors, table decorations and baked goods. One Camp Fire group decorated the Christmas Tree at the Senior Center. Many people made afghans and lap robes to be distributed. Reading Jaycee Santa provided funds for 15 holiday baskets containing food items for a complete holiday dinner. Gift certificates to purchase food and warm clothing were given to selected households, a toaster oven was purchased for an older woman is is unable to use the range oven. In addition they paid for eye exams and eyeglasses for an elderly couple with vision problems. Salvation made available 12 certificates to purchase food. Young Woman's League prepared 25 gaily wrapped packages for selected people. Again Reading Rotary Club and Harrow's Restaurant donate hot dinners. All items were delivered by Council on Aging staff and volunteers.

The students, faculty and PTO of Coolidge Middle School invited our older residents to a wonderful holiday party. The cafetorium was transformed into a winter wonderland, everyone was given a corsage or boutoniere and delicious was served. Each student hosted an older person; music and entertainment for the holiday season was enjoyed by all. A marvelous gathering for both young and old. The faculty and staff especially Mr. LaHood, Mr. Mingolleti, Mr. Welford and retired Music Director, J. Douglas Oliver are to be commended for their caring and concern of our older residents. Upon leaving each person was given a poinsettia. Poinsettia's were also given to people at the meal site and meals on wheels recipients. Reading Jaycee Santa paid cost of poinsettias.

The Friendly Visitor program has added a telephone reassurance and sunshine card compotent. Thirty people are visited on a weekly basis, 5 people receive a phone call at a designated time each day (includng weekends). Each month cards depicting appropriate holiday or month are mailed to 50 house-bound people. These cards are made by Campfire and Girl Scout groups and Reading Junior Womans Club pays the postage. Salary and expense of Friendly Visitor Coordinator are paid from EOEa grant.

A Coordinator of Volunteers was hired in July to recruit and train volunteers, maintain records of volunteer hours and prepare a monthly newsletter for volunteers. She has also designed and prepared a COA brochure detailing our many services. Since assuming this position there has been a 15% increase in the number of volunteers. During the past year 105 volunteers contributed 6,133 hours to COA programs. This program is funded with a grant from EOEa.

A personal shopper (food & medicine) is available for those unable to get out. Twenty-five people use this service on a weekly basis. Mystic Valley Elder Services, Inc. awarded a grant of \$2900. to start this program. It is now being funded with private donations (Patrons of Older Adults, Junior Unity Community Thrift Shoppe, Reading Rotary Club and several other clubs and individuals).

The COA van continues to be busy providing transportation for a variety of events. Transportation is provided daily to the meal site at no charge. The charge for local shopping and medical appointments is 50¢ round trip, shopping trips to Redstone and/or Woburn Mall are scheduled weekly for \$1.00, rides to Burlington Mall and/or North Shore Shopping Center are \$1.50. There is a charge of \$1.00 per semester for class transportation. Class fees are \$1.00 per session. All money collected is returned to the general fund of the Town. This year we anticipate returning approximately \$2400.

The Senior Center is a community facility in which older people come together to fulfill many of their social, physical and intellectual needs. It is not only for Seniors; volunteers of all ages interact with older people in all kinds of programs. The young, the old and the middle aged teach each other and learn from each other. We look forward to the fun, work and challenges ahead which will help us grow.

While it is impossible to mention all of the people who have helped during the past year, we offer our sincere thanks to each and everyone of you. With your continued help and assistance we hope to continue to improve the quality of life and make the years ahead happy and creative for Reading's older citizens.

Rheta C. McKinley
Administrative Secretary

F. Richard Felone, Chair
Aloyse Jellison, Vice Chair
Woodrow Baldwin
Gladys Cail
Barbara Doucette
Rosemary Gibbons
Ruth Montague
John Montgomery
Jane Soule
Sebastian Tine

ANNUAL REPORT OF THE DEPARTMENT OF VETERANS' SERVICES
AND BENEFITS FOR THE CALENDAR YEAR OF 1986

To the Honorable Board of Selectmen and the Citizens of Reading:

The Director and Agent for the Department of Veterans' Services and Benefits respectfully submits his Annual Report for the year 1986. Paul A. Farrell, Director and Agent and the limited part-time services of very capable Florence Webster as Clerk.

Veterans' Services is governed by the General Laws of Massachusetts Chapter 115 as amended with strict compliance to this Chapter, the rules and policies of which govern the disbursement of aid.

Benefits are for the needy Veteran and his immediate family who have been subjected to unforeseen needs. Final approval of benefits comes from the Commissioner of Veterans' Services at Boston, Mass.

This year 1986, the amount of V.A. expenditures in the Town of Reading to a Veteran population of approximately 2,765 was \$2,110,032 ending the Fiscal Year 1986, June 30th. These benefits were paid directly to recipients and/or their dependents by the V.A. which represents the amount of tax dollars not required to be expended for support of those who because of circumstances find it necessary to apply for aid.

VETERANS' BENEFITS

AID EXPENDITURES (CALENDAR YEAR)	\$19,610.38
TOTAL ACTIVE CASES (TWELVE MONTH PERIOD)	305
CURRENT PENDING CASES (SERVICES)	132

GRAVE REGISTRATIONS

INTERMENTS (TWELVE MONTH PERIOD)	TOTAL	33
WORLD WAR I		3
WORLD WAR II.		26
KOREAN CONFLICT		2
VIETNAM ERA		0
MARINE RESERVES		1
ON ACTIVE SERVICE		1

VETERANS' SERVICES


APPLICATIONS FOR ALL SERVICES: LOCAL, STATE AND FEDERAL-TOTAL 1936

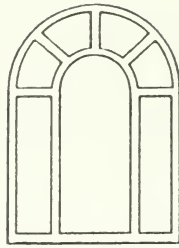
COMMENT

Since forming the District of Reading and Wilmington Veterans' Services under Chapter 115 of the General Laws of Mass. as amended, the Department seems to be running smoothly.

Unemployment due to strikes, shutdowns, accidents, industrial or otherwise, illness, always has an impact on the allowable Budget as appropriated at the Annual Town Meeting. Case load changes and/or varies from time to time.

Respectfully Submitted,


Director and Agent



READING
PUBLIC LIBRARY

Annual Report for the Reading Public Library

The Reading Public Library continues to offer excellent services to Reading residents of all ages who are seeking materials for their educational or recreational pursuits.

During 1986 the over 14,000 registered borrowers checked out 274,623 items from the Library. The Library offered 180 different programs which were attended by 7118 persons, over 6,000 of them children. Eight hundred four children participated in the "Find Treasure in Reading" summer program. The staff answered 21,559 reference questions. All this adds up to a community resource which is actively used and appreciated by its constituents.

In recognition of its exceptional service, the Reading Public Library was awarded First Prize in the G.K. Hall Large Print Service Award competition. Acting Director Nancy Aberman received the \$1,000 award at the American Library Association's annual conference in New York City. The Library was also the recipient of bequests from both the Sumner C. Noyes and Helen Symonds estates. It was also during 1986 that the Library reached its 150,000 goal for a National Endowment for the Humanities Challenge Grant.

To bring the Librarian of Congress Daniel Boorstin's celebration of the book to Reading, the Library and the Reading Public Schools received an \$18,000 grant to promote "The Art of the Book". This program, which was funded by the Mass. Council on the Arts and the Humanities consisted of authors and illustrators speaking at both the schools and the Library, tours of the Library for sixth grade classes, and special class visits to augment curriculum projects related to the theme. This program has not only introduced Reading children and adults to the wonder of books, it has also strengthened the cooperation between the Library and the public schools.

As a result of the new Charter, responsibility for the maintenance of the library building and grounds was assumed by the Department of Public Works on July 1.

Dr. Christine Redford joined the Library Board of Trustees this year and was elected Vice-Chair.

Library Director William Warde resigned in April and Assistant Director Nancy Aberman assumed the duties of Acting Director. Custodian David Mitchell resigned as did Reference and Information Librarian and Acting Assistant Director June Carrell. Diane Young was hired as the Reference and Information Librarian. Nicola Carello, Eileen O'Malley, and Jeffrey Klapes were hired as Library Clerks. Sally McDonald, upon completion of her Masters Degree in Library Science, was promoted to the position of Young Adult/Reference Librarian.

The Library Board and staff were stunned by the tragic death of Karen Zalubas. Mrs. Zalubas had been associated with the Reading Public Library since 1973. Her warmth and generosity are missed by staff members and patrons alike. A special fund to honor her memory has been established.

The Library staff continues to offer exceptional service to library patrons of all ages. They have managed to provide their usual high level of service in spite of staff shortages due to attrition and long periods without a Director. Special recognition goes to Assistant Director Nancy Aberman who managed all aspects of library service under difficult circumstances. The dedication of the entire staff to the Reading community and to their profession is notable.

We thank the citizens of Reading for their support.

Respectfully submitted,

A handwritten signature in dark ink, reading "W.H. Diamond". The signature is written in a cursive, flowing style with a large, prominent "D".

William H. Diamond
Chairman

Town of Reading, Massachusetts



Recreation Committee

Chairman
John L. Fallon

Superintendent
John B. Pacino

RECREATION COMMITTEE ANNUAL REPORT

The year 1986 was another highly successful one for "Recreation in Reading". The program offerings provided many diversified activities and served as a source of involvement and entertainment for a variety of age groups.

The summer programs followed the pattern so successfully implemented by John Pacino over the years. Festive Field Days, Olympics, Swim Meets, Baby Show, Carnival & Fair, and "Theatre in the Green" Productions were featured.

The Recreation sponsored basketball, baseball, soccer, karate schools, as well as, the tennis clinics and wrestling - conditioning programs were well attended. Over 300 boys and girls enjoyed the benefits of the expert instructions.

The five week summer baseball league for boys (ages 6-10) had a full capacity. This program combined instruction plus game experience. It is a pleasure to report that such a large program was run entirely by high school age baseball players.

The three parks, Washington, Memorial and Sturges which were supervised under competent leadership had sound attendance.

The Junior Day Camps - (A - ages 6 & 7), (B - ages 8 & 9) and the Sports Day Camp (C - ages 10, 11, & 12) were well-subscribed. Varied activities, Field Trips and creative leadership kept the

Town of Reading, Massachusetts



Recreation Committee

Chairman

John L. Fallon

Superintendent

John B. Pacino

Recreation Committee Annual Report

(continued) page - 2 -

youngsters active and entertained throughout the four two-week sessions. The Day Camps are operated out of the Birch Meadow, the Barrows School playrooms and the sports camp at Hawkes Field House.

In the twenty-third year of continuous operation the Ethel E. Grant Municipal Pool proves to be a bonanza for our program. This water facility adds dimensions and scope to recreation. The pool is the "place to be" for young people and it is a refreshing change of pace for families.

In our Red Cross instructional classes we processed over 400 youngsters in two four-week sessions that meet on a daily basis. The classes ranged from Pre-beginners through Water Safety Instructions.

The fall and winter programs again consisted of an unstructured exercise, basketball and conditioning program at the Field House. Average attendance ranged approximately from thirty-five (35) on Monday, Wednesday and Thursday evenings.

Town of Reading, Massachusetts



Recreation Committee

Chairman
John L. Fallon

Superintendent
John B. Macino

Recreation Committee Annual Report

(continued) Page - 3 -

The extensive "Reading Youth Basketball" had five leagues in operations for boys and girls this year. In addition we had five traveling teams that participated in inter-community competition. Over five-hunderd (500) youngsters were involved; supervised for the most part by voluntary leaders and coaches from early December to April. This program has served as a model for many neighboring towns.

In addition to the program, the Recreation Committee has been responsible for recommending the building and upgrading of parks and playground facilities. Fields has been refurbished and extended, new lights have been installed at tennis courts and softball fields. An exercise trail is in the planning stage.

The Recreation Committee has for many years co-ordinated the use of fields for numerous groups and organizations. A task that is an awesome responsibility.

Over the years "Recreation in Reading" has traveled many miles, initiated many projects, made creative recommendations regarding facilities, equipment and programs. We have attempted to meet the Recreations needs of the people in Reading.



THE READING ARTS COUNCIL

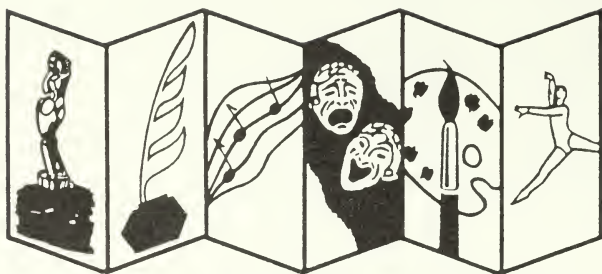
Adrienne Caselle, Chairperson
Marquerite McCormack, Vice-Chairperson
Mary Atkinson, Secretary
Nettie Turner, Treasurer
Judith O'Hare
Lorraine McCarthy
Grace Palmer
James Russell
Myrtle Lemaire
Deborah Stecher
Eleanor Mahoney
Katherine O'Brien
Sharon Taitz

1986-1987 Annual Report

The Reading Arts Council has continued to promote and encourage the arts in Reading. As a service to the community, the Council initiated and coordinates the Arts Page for the Reading Chronicle and publishes a semi-annual Calendar of Events for the arts which is available to all arts and music groups and through the Reading Library. The Council, as an agent of the Massachusetts Arts Lottery, has distributed funds to 20 local arts groups or individuals in the 1986-1987 funding season. Also, a new program by the Massachusetts Arts Lottery called "Performing Arts Student Series" is aimed at bringing public school children into theaters and concert halls. We had one funding period in January with another coming in July. The Council strives to find ways to bring together the various artists, musicians, and Arts, Music and Performing Groups within the community, finds ways to help the groups interface with one another, and supports the overall Arts community.

July 1986 Funding: \$3901.00

Reading Public Schools/Art of the Book
Reading Public Library/3-4 Special Music Programs
Joshua Eaton PTA/One Day Exhibit of Folk Artists
Reading Public Schools/Chinese Art and Literature to Second Grade
Reading Choral Society/New Music
Reading Art Association/Easel Replacement
Mary Atkinson/Completion of Novel
Colonial Chorus/Purchase of Lighting Equipment
Christopher E. Mitchell/Stage Illusion Show on Tour
Creative Arts for Kids/Suzuki String Program
Reading Camp Fire/Culture Festival Day



THE READING ARTS COUNCIL

January 1987 Funding: \$5178.00

Daniels Nursing Home/Entertainment
Treble Chorus/Training and Concerts
Reading Public Schools/Art of the Book
Reading Public Schools/Music Department 4 Concerts
Reading Choral Society/New Music
Creative Arts for Kids/Visual Arts Program
Lorraine McCarthy/Production of "A Woman from Reading"
Colonial Chorus/Tools for Set Construction
Marquerite McCormack/Music Therapy

January 1987 PASS Program Funding: \$1267.00

\$ 550.00 distributed
\$ 717.00 held over for next grant

Barry Lowe, Director of Music/Swingle Singers
Barry Lowe, Director of Music/Messiah
A. LaHood, Principal/"A Child's Christmas in Wales"
David Buntten, Music Teacher/Brubeck Jazz Quartet

Honorable Board of Selectmen
Municipal Building
Reading, Massachusetts

Members of the Board:

The Police Department consisted of thirty-nine members at the end of December, 1986: Chief, three Lieutenants, one Sergeant-Detective, four Sergeants, four Detectives, one Safety Officer, one Armorer and twenty-four Patrol Officers.

On January 12, 1986, four Officers were appointed to the Department: David Richards, James Collins, Anthony Caturello and John Kyle.

Sgt. Kenneth Jones resigned from the Department in April to enter private industry. Richard W Robbins was appointed Sergeant from an existing Civil Service list to complete our complement of Sergeants. In September, Officer Robert Buote retired on a disability pension and Officer Charles Pothier resigned to start his own business.

The Special Operations Unit, made up of Officers in the Northeastern Massachusetts Law Enforcement Council Tactical Police Force under the command of Lieut. Robert J Silva, was used on several occasions during the year. This highly-trained unit was deployed when persons were barricaded in buildings and it was known that automatic weapons and firearms were in their possession. On each occasion, entrance was gained to the building without injury to anyone, and arrests made.

The Governors Alliance Against Drugs program was initiated in 1986 to work with members of the communities in the Commonwealth to bring awareness of the problems of drugs with our school-age children. We are working at this time with Jane Fiore, who is the Prevention Education Coordinator, and believe that with town-wide support of the program, we will be able to combat the use of drugs by our young people.

Although not a requirement of law, we are hiring Reading people to act as cell monitors when males, as well as females, are placed in detention, thus reducing the possibility of liability.

Video cameras have been used for the past two years in recording subjects under arrest for operating under the influence of liquor from the time they step from the cruiser until they are placed in cells. These tapes can be used in court and have helped cut our officers' court time expense.

We have continued to expand our use of the computer system which was installed in 1985 and it is proving to be invaluable in the storing and retrieving of information.

We have continued our School Visitation Program with officers giving talks in the classrooms and answering students' questions. This is a very popular program and receives high praise from students and teachers.

The Honor Guard has attended many functions during the past year and continues to be well received wherever they appear.

The members of the Police Reserve have continued their excellent work during the past year handling traffic duty at the various churches and serving at special occasions. Sgt. Michael Cloonan is now in charge of the Reserves and is responsible for their training in the use of firearms. These men donate their time and effort without monetary compensation and deserve the thanks and appreciation of all citizens.

The Massachusetts Training Council has been conducting classes at the Reading Police Annex in many different phases of law enforcement. Officers from this Department have participated in this program, and Officer Richard DelRossi is an instructor in the program.

Also complementing our regular Police Department is our force of School Traffic Officers under the direction of Safety Officer Venio. These Officers, who supervise the crossing of children on their way to and from school at various locations about town, have proved to be devoted to their duties and are a great asset to the town. Any citizen who would like to join us a School Crossing Officer is urged to contact Safety Officer Venio.

We continue to participate in the Northeastern University Work-Study Program, which not only provides invaluable training for young people wishing to pursue careers in law enforcement, but also gives the Department the services of capable and enthusiastic young people at a minimum cost.

Following are the arrests and services performed:

Arrests.....	519
Persons Held in Protective Custody.....	135
Motor Vehicle Violations.....	5,839
Parking Violations.....	1,907
Juveniles Apprehended.....	97
Juvenile Cases in Court.....	29
Special Investigations.....	390
Auto Accidents Investigated.....	482
T-T Messages Sent.....	Approx 5,000

FEES COLLECTED

Revolver Permits.....	\$ 2,545
Firearm Identification Cards.....	296
Police Reports copied.....	2,673
Parking fines.....	16,710
False Burglar alarms	2,060
Moving violations.....	117,347

MOTORIZED EQUIPMENT

1	1985 Ford sedan.....	Chief's car
2	1985 Ford sedans.....	Cruisers
3	1986 Ford sedans.....	Cruisers
1	1983 Ford sedan.....	Cruiser
1	1979 Chevrolet sedan.....	Cruiser

I would like to thank the Board of Selectmen, Town Meeting Members, and especially the citizens of the town, for the support they have shown their Police Department during the past year.

Respectfully submitted,

EDWARD W MARCHAND

Chief of Police

POLICE DEPARTMENT ROSTER

CHIEF

Edward W. Marchand

LIEUTENANTS

Robert J. Silva, Executive Officer

Bruce J. Donaghey

N. Kevin Patterson

SERGEANT-DETECTIVE

William F. Keefe

SERGEANTS

Bruce F. Russell
Patrick M. O'Brien

Michael P. Cloonan
Richard W. Robbins

PATROLMAN-DETECTIVES

David E. Saunders
Dennis F. Farrell

William A. Pacunas
Robert F. Flynn

SAFETY OFFICER

Joseph R. Veno

ARMORER

William E. Arakelian

PATROL OFFICERS

Herbert G. Perry
Paul G. Peoples
Hobart E. Nelson
Peter R. O'Brien
Robert J. Moreschi
Charles J. Lentini
Mark J. O'Brien
Christopher J. Voegelin
Leone M. DeMoura
William A. Golon
David M. Richards
Anthony F. Caturello

Richard L. Nelson
Walter R. Franklin
Larry F. Frederick
Peter C. Garchinsky
Richard DelRossi
James W. Cormier
Pasquale M. Iapicca
David M. Stamatis
Michael D. Saunders
Peter C. Cummings
James P. Collins
John T. Kyle



HEADQUARTERS
READING FIRE DEPARTMENT
READING, MASSACHUSETTS 01867

To the Honorable Board of Selectmen

The annual report of the Fire Chief, Forest Warden and Superintendent of Fire Alarm is herewith submitted.

MANUAL FORCE: The authorized permanent force consists of the Chief, one Deputy Chief, 3 Captains, 4 Lieutenants, 37 Firefighters, 4 Dispatchers

APPARATUS:

Engine #1 - 1973 Ford	Ambulance - 1982 Chevrolet
Engine #2 - 1979 Maxim	Fire Signal Truck - 1975 International
Engine #4 - 1982 Maxim	Chief's Car - 1984 Ford
Engine #5 - 1969 Ford	Fire Preven. Car - 1975 Ford
Ladder #1 - 1982 Duplex-LaFrance	Pick-up Truck - 1980 Ford

SERVICE RECORD:

390 Bell Alarms, 18 of which were false and 123 accidental
654 Still and Telephone Alarms
1359 Service Calls
959 Ambulance Runs

PERMITS ISSUED:

19 Blasting
115 Power Oil Burner
605 Home Fire Alarm Systems
21 Special Permits

604 ambulance runs were billed.

Total fees turned over to the Town was \$67,393

FIRE LOSS:

Fire loss of 1986 as reported to date on property endangered (valuation \$490,249) is \$81,738. Insurance paid on losses is \$70,809, uninsured loss is \$10,929.

Captain Arthur W. Steele retired on February 1, 1986, after a 26 year career. He was appointed to the department in August, 1960, promoted to Lieutenant in June, 1973, and promoted to Captain in June, 1975.

Lieutenant Donald Wood was promoted to Captain on February 1, 1986, to fill the vacancy.

We were able to maintain the established personnel levels by the appointment of four new firefighters to fill vacancies caused by earlier retirements and resignations.

Town meeting appropriated the necessary funding for a new ambulance to replace the 1976 model, which will be used as a reserve ambulance. The new ambulance was sorely needed and will go into service early in 1987.

Under the direction of E.M.T. Coordinator Phil Dole our E.M.S. program was continually upgraded so as to exceed the maximum state requirements at the basic level. We have also been able to share our training and our facilities with neighboring departments and also with other departments within the Town to improve area-wide delivery of Emergency Medical Service. This year also saw the development and implementation of an Advanced Life Support Service within the area which we have been using to great advantage at no cost to the Town.

Our apparatus replacement program was delayed by the bankruptcy of Peter Pirsch and Sons, Inc. of Wisconsin, who as low bidder had been awarded the contract for supplying a new pumper to replace Engine 5. At the time the plant closed in September our pumper was on the line and approximately 75% completed. Fortunately we had a valid 100% performance bond and it now appears that after a reorganization, the plant will reopen and our pumper should be delivered sometime in 1987.

Once again the need for a new Central Fire Station is being considered and it is certainly hoped that this year will see some serious efforts finally being expended into at least getting the project into the planning stage in a way that will be in the Town's best interest without compromising public safety.

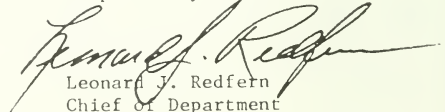
With the projected growth of the newly emerging industrial area and other less notable growth which continues, we must provide the necessary equipment, personnel and facilities properly housed and strategically located to meet the new public safety requirement of that growth.

The municipal fire alarm system has again expanded with the addition of new industrial master boxes with more additions planned for future development. The fire alarm work crews under the direction of Peter Vincent once again did an excellent job of managing the expansion and maintaining the system throughout the Town in good condition. The control, dispatch, and communications system housed at the Pleasant Street station is now obsolete and not dependable and the underground system is very weak. Replacement and upgrading is recommended with the construction of a new station and dispatch facility. If there are further delays in the construction of a new station I would recommend this replacement and a dispatch facility no later than F.Y. '89.

I would like to express the appreciation of the department to the Auxiliary Fire Service and the Explorer Post for their usual high level of volunteer service.

I would again like to thank and commend the officers and the men and women of the department for their dedication to duty and their overall excellent job performance. I would also like to thank all Town Officers, Boards, and Departments for their continued support and assistance.

Respectfully submitted,


Leonard J. Redfern
Chief of Department

FIRE DEPARTMENT ROSTER

CHIEF

Leonard J. Redfern

DEPUTY CHIEF

Victor H. Cail

CAPTAINS

James W. Sharkey
Kenneth M. Campbell, Jr.

Donald L. Wood*
Arthur W. Steele#

LIEUTENANTS

Donald V. Jackson
John T. Mooney

William F. Campbell
Stephen A. Ballou

FIREFIGHTERS

Ronald D. Michelini
Donald L. Michelini
George L. Turner
Richard E. Van Horn
Wilfred E. Boudreau, Jr.
Donald J. Doran
Peter R. Vincent
Robert F. O'Brien
Joseph T. Hindes, Jr.
Verlon M. Curtis
Thomas M. Lyle
Anthony J. Gentile
Paul D. Murphy
Alan D. McMahon
James A. Stevenson
Roger C. Quimby
Arthur H. Vars
Philip G. Dole

Robert J. Campbell
Stephen M. Shea
David C. Bishop
John T. Kucinski+
Gordon E. Sargent
Domenic D. Ricci
Francis P. Driscoll
Philip Boisvert
Paul D. Jackson
Matthew McSheehy
Arthur A. King, Jr.
Daniel W. Cahoon
Kevin F. Kelly
Stephen W. Lewko
Richard A. Puopolo
Peter L. Marchetti*
Gregory J. Burns*
Michael K. Holmes*
Perry M. Raffi*

DISPATCHERS

Jeff Strong
Richard Monroe

John Rawcliffe
Thomas Harris

SECRETARY

Doris M. McNeil

MECHANIC

Michael J. Sarno+

Wayne J. Bell*

SUPT. OF FIRE ALARM & FOREST WARDEN

Leonard J. Redfern

DEPUTY FOREST WARDENS

Deputy Chief Victor H. Cail
Irving E. Dickey, Jr.

Benjamin E. Nichols
George B. Perry III

#Retired

*Appointed to fill vacancy

+resigned



CIVIL DEFENSE AGENCY

Municipal Building, 16 Lowell Street
TOWN OF READING, MASSACHUSETTS
01867



Edward D. McIntire, Jr.
Acting Director

PHONE: 944-0640

Civil Defense Annual Report 1986

Following the retirement of John W. Agnew, Jr., the Board of Selectmen appointed Edward D. McIntire, Jr., Acting Civil Defense Director.

The pending sale of the Community Center has necessitated the relocation of the Civil Defense Headquarters to the Building Maintenance Warehouse at the Haverhill Street Nike Site.

Reading Civil Defense, a division of the Federal Emergency Management Agency, (FEMA) and the Massachusetts Civil Defense Agency, has continued to meet its Federal and State requirements and remain eligible for Federal Disaster Assistance for natural disasters and hazardous waste emergencies.

I would like to thank John Agnew, John Pineau and Town Departments for their assistance and cooperation during this transition period prior to appointment of a Civil Defense Director.

Respectfully submitted,

Edward D. McIntire, Jr.
Acting Civil Defense Director

REPORT OF THE DOG OFFICER 1986

	Total This Month	Total To Date
Calls Received		1063
Complaints		420
Uncontrolled Dogs		336
Barking Dogs		31
Vicious Dogs		24
Dog Bits		24
Wildlife		5
Information		358
Lost Dogs		196
Found Dogs		77
Injured Dogs		12
Action Taken		
Verbal Warnings		64
Written Warnings		46
Citations Issued		11
Total Number of Dogs Picked Up		117
Licensed Dogs Returned		61
Licensed Dogs to Kennel		7
Unlicensed Dogs to Kennel		49
Impounded Dogs Returned		41
Impounded Dogs Placed		9
Impounded Dogs Destroyed		3

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

This is the first annual report of the Department of Public Works. After 50 years of service to the Town of Reading, the Board of Public Works ceased to exist on June 30, 1986 and a new era of government, Town Manager form, commenced.

The last Board of Public Works members were:
Barry E. Hampson, Chairman
J. Ron Boucher, Secretary
Douglass L. Barker
Robert P. Griffin
Curt E. Nitzsche

From July 1, 1985 to June 30, 1986, the Board of Public Works met at least twice a month for normal Board activities with additional Board of Survey subdivision hearings. As in the past, Board members were deeply involved with other town activities during the year.

A final site, the former Transiron property, was determined for the Public Works Facility and the Board developed the final plans for the facility buildings. Mr. Barker and Mr. Griffin had vital roles in the activities of the Task Force in determining the best solution for the use of the landfill and the Transiron property.

The Board of Public Works met a total of 25 times, 14 as the Board of Public Works and 11 as the Board of Survey.

The following subdivision plans were reviewed:

Hanscom Avenue Extension
Chestnut Street Extension
Colonial Drive Extension
Sanborn Village I
Sanborn Village II
Sanborn Village III
Louanis Drive
Buckskin Drive
Criterion Road
Clover Circle
Pine Grove Estates

I personally wish to extend my thanks and appreciation for the efforts of the Board of Public Works for their dedicated service to the Town and I'm sure the entire Town joins me in this expression.

ACTIVITY REPORT

ENGINEERING DIVISION

The Engineering Division designs and supervises all Town projects, prepares pre-bid cost estimates and specifications, and supervises construction of street, water and sewer projects. The division relates very closely to all other Town Commissions needing engineering work and continues to review subdivision and site plan review plans.

In addition to the Division's ongoing functions, it has been deeply involved in the design and planning for the new DFW Garage Facility and has been performing staff duties for the new Community Planning and Development Commission. These additional responsibilities and the currently vacant senior engineering position has resulted in the start of a number of projects being postponed to early 1987.

WATER DIVISION

The Water Division installed a total of 41 new water services and a total of 3,215 linear feet of water main was installed. The Division replaced 30 old water services with copper pipe.

A water leak detection program was conducted and though only minor leaks were found, all leaks were repaired.

The Division continued the water main flushing program. Approximately 35 miles of mains were flushed in November.

PUMPING STATION AND WATER TREATMENT PLANT

A new well, designated 82-20, was fully activated in the past year and has continued to produce excellent quality water. Our continuing maintenance plan for rehabilitation of existing wells provided for the rehabilitation of three producing wells in the past year.

The original portion of the water treatment plant has been completely rehabilitated, that program having been instituted in 1984. In addition to the plant rehabilitation program, a preventive maintenance program is ongoing and the results have been excellent. Our down time has been minimal and has not affected the volume or quality of the finished water. We continue to produce iron free good quality water on a daily basis.

Groundwater levels are excellent as we commence a new production year.

Total rainfall in 1986 was 39.89 inches which is 2.63 inches below normal.

A total of 827,317,000 gallons of water was delivered to the distribution system in 1986.

The highest single days consumption was 3,474,000 gallons on May 27, 1986 and the highest weeks consumption was for the period May 26 to June 1, 1986 an amount of 20,841,000 gallons.

LOUANIS WATER TREATMENT PLANT

The plant operated very efficiently during the entire year with only minimal downtime. Water quality is monitored on an ongoing daily basis, and all quality reports have been good.

STATISTICS FOR THE YEAR ENDED DECEMBER 1986

Population - Town of Reading Census of 1986 - 21,732

COMPARATIVE TOTAL PUMPAGE OF WATER FOR PAST TEN YEARS

YEAR	PUMPAGE GALLONS	INCREASE OR DECREASE	AVG. DAILY PUMPAGE	INCREASE OR DECREASE
1977	728,181,200	299,786,600 (D)	1,992,662	823,688 (D)
1978	755,351,600	27,170,400 (I)	2,069,456	76,794 (I)
1979	685,432,300	69,919,300 (D)	1,877,897	191,559 (D)
1980	666,282,200	19,150,100 (D)	1,819,442	58,455 (D)
1981	670,178,700	3,896,500 (I)	1,834,878	15,436 (I)
1982	620,834,500	49,344,200 (D)	1,700,916	133,962 (D)
1983	703,340,000	82,505,000 (I)	1,927,000	266,000 (I)
1984	913,774,000	210,434,000 (I)	2,503,490	576,490 (I)
1985	956,260,000	42,486,000 (I)	2,619,890	116,400 (I)
1986	827,317,000	128,943,000 (D)	2,266,621	353,269 (D)

TABLE SHOWING MONTHLY AMOUNTS OF RAIN

MONTHS	JAN.	FEB.	MAR.	APR.	MAY	JUNE	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.
Total	2.51	0.64	4.08	2.24	0.98	6.49	4.44	2.23	1.10	2.16	5.32	7.70
Accum.T.		3.15	7.23	9.47	10.45	16.94	21.38	23.61	24.71	26.87	32.19	39.89
Norm.	3.69	3.54	4.01	3.49	3.47	3.19	2.74	3.46	3.16	3.02	4.51	4.24
Total Norm.												42.50

WATER PUMPAGE 1986

Month	Days	Gallons	Average Daily Gallons
-----	----	-----	-----
January	31	67,754,000	2,185,612
February	28	61,676,000	2,202,714
March	31	69,137,000	2,230,225
April	30	64,068,000	2,135,600
May	31	78,343,000	2,527,193
June	30	73,467,000	2,448,900
July	31	77,382,000	2,496,193
August	31	69,799,000	2,251,580
September	30	66,908,000	2,230,266
October	31	64,055,000	2,066,290
November	30	67,757,000	2,258,566
December	31	66,971,000	2,160,354
Total		827,317,000	2,266,621

HIGHWAY DIVISION

The Highway Division continues to maintain sidewalks, catch basins and general road repair on an ongoing planned basis. In addition, cleaning and reshaping of open drainage ditches is conducted during the summer months. Annual Town wide sweeping and removal of sand and debris is conducted as soon as weather permits.

The Division began construction of the access roadway to the new DFW facility. Storm drainage structures, roadway foundation and the base course of bituminous concrete were constructed prior to winter.

The Highway Division assisted the Forestry Division in the clearing, tree removal and brush clipping at the new facility site off Ash Street.

Storm Drain Construction

Upgrading the storm drainage system in addition to annually cleaning of catch basins are necessary ongoing projects. Within the limits of funding, major channel reconstruction projects are planned following completion of the Aberjona River Phases (during the spring of 1987) the John Street - Ash Street ditch system improvement project will be started.

Street Maintenance

The roadway maintenance program continued with temporary patch, stone chip sealing, overlays and roadway reconstruction. Due to other Department priorities, only the Minot Street reconstruction project was completed. The remaining roadway, Pearl Street - Wakefield to Charles, will be started in the Spring of 1987.

The overlay program was also postponed due to other major projects, however, Pearl Street from Salem to Charles Streets, will continue in the Spring of 1987.

Work under Chapter "90" State funds were completed during the past year. The Department awaits additional funding to start major roadwork on Haverhill Street.

SNOW AND ICE

There were four plowable storms January - March which required a \$7,000 transfer from the Reserve Fund for FY86. The only plowable storm in the fall of 1986 was on November 19. In addition, there was need for a substantial number of sanding and salting operations.

PARKS AND PLAYGROUNDS DIVISION

Normal maintenance was accomplished in the parks and playgrounds and school properties by department personnel assisted by temporary employees in the spring and summer. This division also assisted the Forestry Division in clearing the site of the new DFW facility off Ash Street.

SEWER DIVISION

With the exception of one pumping station at Joseph Way, all stations functioned normally. The Joseph Way pumping station will be completely rewired to prevent further downtime.

Licensed Drain Layers connected 85 new services in the past year.

SANITARY SEWER SYSTEM

Under a State Water Pollution Control grant an Infiltration and Inflow Study of the Town wide system has been conducted. Application has been made to the State to fund the minor infiltration occurrences detected.

The new 30 MGD Massachusetts Water Resources Authority Pumping Station located at the end of Summer Avenue (next to Route 128) has been programmed to go on line in March 1987. This upgrading of the sewer system should substantially reduce existing surcharge conditions in Reading and will be a welcome addition. In addition to the station construction, the MWRA, at the request of the Towns of Wakefield and Reading rebuilt Summer Avenue up to Brook Street and installed needed drainage improvements benefiting both communities.

TRASH DISPOSAL

Hiltz Company will complete the third and final year of our pick up contract on June 30, 1987. New bids will be solicited in April 1987 for an additional three years. Tipping fees at the RESCO facility in Saugus has increased approximately 4% and the Town has generated approximately 10% more trash than normal in the past year.

DIRECTORS REPORT

The past year saw the completion of the task of locating a new Public Works Facility. Town Meeting action, at the request of the Selectmen, allowed negotiations to go forward for the purchase of land from TASC Corporation to construct an access from John Street to a future railroad crossing. In addition, and simultaneously, negotiations were conducted with H.J. Davis Company for purchase of 6.2 acres of the former Transiron property. Both transactions were successfully completed and formal transfer of the two parcels has taken place.

Immediately upon acquisition, C.E. Maguire Co. redesigned the Public Works Facility and adapted the structures to the new site. The access road construction was begun and the facility area was cleared and stripped of loam.

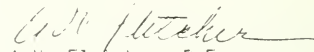
On January 13, 1987 General Construction bids were received by the Town. The lowest eligible bidder was Quannapowitt Development Company of Wakefield, Ma. A contract was executed on February 27 in the amount of \$2,617,825 and construction will commence as weather permits in the spring of 1987.

The actual construction of the railroad crossing will not occur until mid-summer 1987. Planning involves that we consult with MBTA, R&M and Amtrack. Negotiations have been intense and extremely time consuming but there is comfort in our progress to date.

I feel confident that we will occupy the new facility in November 1987 complete with access to John Street.

The Director continues to monitor closely the activities of the Massachusetts Water Resources Authority as related to our sewer use charges. There will be a modest increase this year, however, it is clear that substantial rate increases will occur each year thereafter, continuing for five to seven years.

Respectfully submitted,


A.V. Fletcher, P.E.
Director of Public Works

General Report on Cemeteries

The 1986 growing season was unusual in that there were frequent and heavy rains. The stimulation of fertilizer and moisture demanded constant mowing and trimming, giving little time for work of lower priority. However some fertilizing was done in September, particularly where the turf is in poor condition.

The security system at the service building repeatedly mal-functioned during the year, each time requiring technical repairs, the cost of which was considerably above budget. However, since the circuits are connected with the Police Station, it was considered important to keep the system functioning, the charges being met from other budgetary items that were low.

The last of the elm trees succumbed to Dutch Elm Disease. As mandated by law, these were removed, the work being done by the Forestry Department. Replacement with other varieties of trees is planned in the spring.

Under provisions of Chapter 114 - Section 10A of the Commonwealth, this department has sold 137 grave spaces in this cemetery since the inception of the law in 1982.

Forest Glen and Charles Lawn:

As in Laurel Hill, turf maintenance demands were exceptionally high. The weekly mowing was found to be inadequate so cutting on a bi-weekly schedule was instituted. Even at this short interval, we found it necessary to rake the areas resulting in disruption of the normal schedule. On the basis of this experience, a budgetary item has been entered for a 48" rotary mower with a large capacity grass catcher attachment.

At Charles Lawn there was a heavy infestation of Japanese beetles. Chemical control measures were taken, application being co-ordinated with the fertilizing program.

Development:

To comply with Conservation regulations at Charles Lawn Cemetery, it was found necessary to implement certain erosion control measures. As a result, departmental labor installed approximately 600 lineal feet of snow fencing and filter fabric at the toe of the fill slopes. In addition, all the slopes were cut back to a maximum of one vertical foot for every lineal horizontal foot. This was accomplished by hired equipment.

Land stripping operations at the new Department of Public Works garage site on Ash Street provided this department at no cost, with approximately 600 cubic

yards of topsoil. This material will meet our loam needs for several years.

The Cemetery Trustees voted to conduct an engineering study of the 1.8 acre wooded site at Forest Glen Cemetery to determine the feasibility of developing this into an area suitable for lots and graves; and further to correlate this project with work at Charles Lawn.

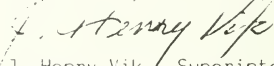
Article 42 of the Annual Town Meeting resulted in the transfer of the house at 270 Pearl Street from the jurisdiction of the Cemetery Trustees to the Selectmen, with the understanding that the building is to be sold and moved. The site then is to be developed into an urn garden for the interment of cremated remains.

Vandalism:

On December 4, 1986, 37 monuments and headstones were tipped from their bases in Laurel Hill Cemetery. Police investigation assisted by a reward offered by a private citizen, resulted in the arrest and conviction of a local teenager.

I wish to extend appreciation to various departments and individuals for their co-operation and interest during the year. Any and all appeals were met with prompt response.

Respectfully submitted,


J. Henry Vik - Superintendent

To the Board of Selectmen:

The report of the Superintendent as submitted is hereby approved by the Board of Cemetery Trustees and constitutes it's report to the Town.

Carl H. Amon, Chairman
John M. Silvaggi, Secretary
Joyce K. Miller
James J. Sullivan, Jr.
Edward F. Fuller
Daniel Driscoll

BOARD OF CEMETERY TRUSTEES

Annual Report - 1986

To The Board of Cemetery Trustees:

The following statistics are from office records for the calendar year 1986.

<u>Interments</u>	<u>Laurel Hill</u>	<u>Charles Lawn</u>	<u>Forest Glen</u>	<u>Total</u>
Adults	21	30	46	97
Cremation Urns	13	7	12	32
Babies - 3 months or younger	--	3	1	4
Total	34	40	59	133
Total for all years.	8,082	124	2,844	11,050

Sale of Lots and Graves

Seven Grave Lots	1	--	--	1
Four Grave Lots	4	1	--	5
Three Grave Lots	2	1	--	3
Two Grave Lots - EDP - 4 inter. -		5	--	5
Two Grave Lots	10	9	1	20
Single Gr's. - EDP - 2 inter. --		24	--	24
Single Graves	3	7	1	11
Veteran's Graves	--	2	--	2
Baby Graves	--	--	2	2
Urn Garden	--	14	--	14
Totals	20	63	4	87

Total Number of Lots and Graves Sold to January 1, 1987.

Lots	1482	138	1631	3251
Single and Veteran's Grs.	1161	63	720	1944

Foundations Installed and Markers Set.

Foundations	11	0	16	27
Markers including Veterans	15	31	13	59

Report of Custodian of Veterans Graves

Calendar Year - 1986

To the Honorable Board of Selectman:

Section 9 - Chapter 115 of the General Laws of the Commonwealth of Massachusetts mandates the following report for 1986.

Veterans interred during the 12 month period.

<u>Name</u>	<u>Date of Interment</u>	<u>Location</u>
	<u>World War 1</u>	
Carleton T. Proctor	January 21, 1986	Lot 46 - Forest Glen
Maurice L. Haley	August 19, 1986	Lot 169 - Forest Glen
Walter Rydeard	September 5, 1986	Lot 136 - Forest Glen
	(Total 3)	
	<u>World War II</u>	
George N. Nicholaides	January 11, 1986	Lot 158 - Charles Lawn
Leon A. LaFreniere	January 20, 1986	Lot 126 - Charles Lawn
Thomas Gilligan	February 24, 1986	Lot 1349 - Forest Glen
Roger Boissonneau	February 27, 1986	Lot 517A - Laurel Hill
Arthur C. Nilson, Jr.	February 27, 1986	Lot 1022 - Forest Glen
Leo O. Arsenaault	March 14, 1986	Lot 68A - Forest Glen
James Morrow	March 22, 1986	Lot 199B - Laurel Hill
J. Lawrence Joyce	April 14, 1986	Lot 1368 - Forest Glen
Henry W. Hills	April 26, 1986	Lot 71 - Forest Glen
James E. Riley	April 30, 1986	Lot 289 - Charles Lawn
Bernard J. Peters	May 30, 1986	Lot 290 - Charles Lawn
Edward J. Muise	June 4, 1986	Urn Garden #26 - C. Lawn
Theodore Parsons	June 18, 1986	Lot 95A - Forest Glen
John J. Marchetti	June 30, 1986	Lot 1078 - Laurel Hill
Henry D. Souvaine	July 9, 1986	Lot 76 - Forest Glen
Arthur M. Randall	July 18, 1986	Lot 512 - Forest Glen
George Murphy	July 30, 1986	Lot 271 - Charles Lawn
George P. Hannigan	September 8, 1986	Lot 38A - Forest Glen
James R. Tebeau	September 23, 1986	S. Gr. #250 - Forest Glen
Vano J. Johnson	October 6, 1986	Lot 84 - Forest Glen
Phillip N. Cail	October 27, 1986	Lot 16 - Charles Lawn
Donald C. Broadbent	October 30, 1986	Lot 1290 - Forest Glen
Francis O'Brien	November 7, 1986	Lot 208 - Charles Lawn
Robert deForrest Smith	December 17, 1986	S. Gr. #1123 - C. Hill
William McDowell	December 23, 1986	Lot 128 - Forest Glen
John G. McGrath	December 30, 1986	S. Gr. #389 - F. Glen
	(Total 26)	

Korea

<u>Name</u>	<u>Date of Interment</u>	<u>Location</u>
Carl A. Dulong	August 5, 1986	Vet. Gr. #18 - C. Lawn
Robert G. Sullivan	August 18, 1986	Lot 639 - Forest Glen
	(Total 2)	

Marine Reserves

Robert Girouard	April 17, 1986	Lot 84A - Laurel Hill
	(Total 1)	

On Active Service

Scott E. Howse	September 6, 1986	Vet. Gr. #19 - C. Lawn
	(Total 1)	

Grand Total 33

It should be noted that the above listing may not be complete. Out of state burial permits do not contain information as to the Veteran status of the deceased.

Summary of all Wars.

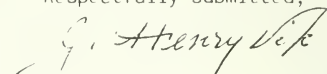
Where a Veteran served in more than one war, credit is given only to one.

<u>Credited Service</u>	<u>No. of Veterans</u>
Revolutionary War	41
War of 1812	12
Mexican War	2
Civil War	291
Indian War	1
Spanish War	29
State Guard	33
World War I	308
World War II	356
Korean Conflict	34
U.S. Air Force - Marine Air Force	6
Viet-Nam	23
German Occupation Force	2
Service Connected Fatality	<u>2</u>
Total in all Cemeteries	1140

During the year 18 Veteran markers were set by department employees.

Also as legally mandated, all Veterans graves were located so that flags and flowers could be placed there for Memorial Day commemoration services.

Respectfully submitted,


(J. Henry Vik

Custodian of Veterans Graves

ANNUAL REPORT OF TOWN FOREST COMMITTEE

February 28, 1987

To the Citizens of Reading:

We submit our report for the year 1986, and through the current date.

The lands and woods were shown on Town Forest Day in September to several hundred people, young and old. Several adult groups, along with Boy Scouts, Girl Scouts, Campfire Youth helped with the activities. Many people had never seen this valuable resource, which was started back in 1930. Now they appreciate what our Town Forest means.


Boy Scouts have worked on service and conservation projects which have been of great benefit to the Forest. They have camped in the Forest in all seasons of the year.

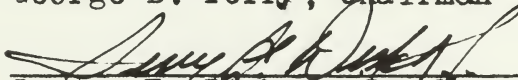
Guided tours of the Forest have been made available for everyone.

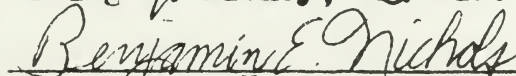
Your committee will continue to work for the benefit of all persons in Reading in the care and use of the Town Forest.

Respectfully submitted,

TOWN FOREST COMMITTEE


George B. Perry, Chairman


Irving B. Dickey, Jr. Vice Chairman


Benjamin E. Nichols, Secretary

REPORT OF THE TREE WARDEN

To the citizens of Reading:

I submit my report as Tree Warden for 1986.

Forty-two public shade trees were removed: Five Elm trees (Dutch Elm Diseased), under Massachusetts General Laws, Chapter 132, Section 26A. Eleven trees to allow for construction, under Massachusetts General Laws Chapter 87, Section 3. Seven trees were damaged beyond repair from adverse weather conditions, and the remaining nineteen were either dead or in a dangerous condition.

Forty-two trees were planted as replacements on private property adjacent to the sidewalk, and twenty-five were planted on roadside tree lawns. All of these trees were planted under Massachusetts General Laws, Chapter 87, Section 7. The Forestry crews watered and fertilized these trees along with the trees in the business district, during the summer.

Deadwood and low branches have been removed from the public trees as requested, or as scouted, and tree cable bracing has been installed on weakened branches as needed.

Any wood that is not diseased or insect infected from tree trimmings or removals will be left with abutting property owners as requested. The remainder of this burnable wood, along with a stockpile of wood chips, will be available to the public at Strout Avenue.

The Town of Reading was awarded, "Tree City USA", by the National Arbor Day Foundation for 1986, and a very successful celebration with the "May Day" festivities on the Reading Common, sponsored by the Reading Garden Club and the Reading Women's Club proved a proud day for all.

The Reading Jaycees sponsored our Arbor Day Celebration again this year, and three hundred spruce trees were given to all 5th grade students in Reading.

A special thanks to all of these clubs and organizations, committees and commissions that promote tree planting programs. A community's tree planting program is a living memorial to the citizens concern for the quality of life. The beauty of the trees, and their practical benefits will last for years to come.

Respectfully submitted,

Irving E. Dickey, Jr.
Tree Warden

REPORT OF THE SUPERINTENDENT OF INSECT PEST CONTROL

To: The Honorable Board of Selectmen:

I submit my report as Superintendent of Insect Pest Control for 1986.

About seventy-five Elm trees were checked for Dutch Elm Disease on both public and private property. The Shade Tree Laboratory at Amherst certified ten Elms as being diseased. These trees have been removed to the landfill site for burial along with an additional twenty-four dead Elms infested with the Elm Bark Beetle, in accordance with the Massachusetts General Laws, Chapter 132.

All public shade trees were scouted during various damaging insect activity periods, and very few problems could be found. A non-chemical biological insecticide was used to control the Eastern Tent Caterpillars in the northeast section of Town. The spray trucks were also used to hydraulically water and fertilize newly planted shade trees to increase their vigor and to better withstand future insect attacks.

Respectfully submitted,

Irving E. Dickey, Jr.
Superintendent of Insect Pest Control

ANNUAL REPORT

of

THE SCHOOL COMMITTEE

of

The Town of

Reading, Massachusetts

For the Year Ending

December 31, 1986

SCHOOL COMMITTEE

Mr. Clifford D. Allen, Chairman 42 Bay State Road	Term expires 1987
Mrs. Barbara B. Philbrick, Vice Chairman 75 Lowell Street	Term expires 1987
Mr. Richard H. Coco 4 Fremont Street	Term expires 1989
Ms. Carol Lyons 31 Avon Street	Term expires 1989
Mr. Stanley M. Nissen 24 Lisa Lane	Term expires 1989
Mr. George J. Shannon 54 Linden Street	Term expires 1988

ADMINISTRATIVE OFFICE

Superintendent of Schools

Dr. Robert S. Wells	19 Oak Street
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Assistant Superintendents

Dr. Robert J. Munnelly	40 Winter Street Nahant, Mass.
Mr. Ronald A. Winslow	44 Oak Ridge Road

SCHOOL COMMITTEE OFFICE

34 Gould Street

Office Hours - Monday through Friday 8:00 a.m. to 4:30 p.m.

March 1987

SCHOOL COMMITTEE REPORT FOR 1986

TO THE CITIZENS OF READING:

During 1986, the Reading School Committee acted on a variety of issues including: the appointment of a new R.M.H.S. Principal; a Director of Music; a Student Absentee Verification System; School Improvement Council Budgets; and further implementation of parts of Chapter 188, the new State Education Bill.

During the year, Len D'Orlando, the R.M.H.S. Principal, submitted his resignation as of June 30 after seven years in this position. A Search Committee was formed, public hearings were held, and after much hard work by the School Committee, six names from over 50 applications were submitted to Superintendent Wells. Upon his recommendation, the School Committee appointed Dr. Mark Piechota as the new Principal of R.M.H.S.

After 27 years in the Reading Public School System, James Roth, Director of Music, submitted his resignation. In July, Barry Low was appointed as Reading's new Director of Music.

In the late Fall, the results of the State Assessment testing done in grades 3, 7, and 11 were received. This testing is done in the areas of math, reading, and science. The State has created a range of scores based on socio-economic data for each community; in general, Reading landed in the expected ranges, frequently on the high side of the scale. This testing will be administered again in two years with the expectation of social studies being added to the test.

In March after much discussion by the School Committee and with input from PTO's, Principals and citizens, a Student Verification of Absenteeism System was initiated. It is the responsibility of parents of an absent child to call the school to inform them of the absence. Those names appearing on the class absence list, but whose absence was not phoned in, will be called at home to verify their absence. Reports during the Fall indicate this system has been implemented by all schools and is working well.

The Reading School system and its individual teachers continue to be recognized for excellence. The Joshua Eaton Library was the beneficiary of an honorarium from Jordan Marsh and also a recipient of a \$700 award for global studies from the Principals' Center at Harvard Graduate School of Education. Bill Endslow, Art and Drama teacher at Coolidge Middle School, was

selected as one of 12 recipients for the Outstanding Arts in Education Teachers award by The Massachusetts Alliance for Arts Education. Bill Carne, Science Department Head at Parker Middle School, was selected for a Mt. St. Helens/Cascades Honors Workshop at Portland State University, Oregon. He was one of the teachers selected nationally from among 200 applicants from 40 states.

The School Committee completes its second year of a committee meeting feature called School Highlights. This program allows various activities in the school system to be given recognition at School Committee meetings and in many cases to be reported in the local newspaper. The Highlights for 1986 were:

Reading Public Schools & Peabody Museum of Salem
Junior Great Books Program at Parker Middle School
Birch Meadow School's Practical Application of Research Skills
Killam Schools Project 100
Joshua Eaton Fourth-Grade Science Studies: Observing Our World, with The Museum of Science
Elementary Schools' Young Authors Program & Conference
Art of the Book Project - Susan Whelittle
R.M.H.S. - National History Day
Bill Carne - Earth Science & Volcanology
Chapter I Report
Summer School Report
R.M.H.S. Singers & Chorus
Kindergarten Reading Readiness Skills - "The Big Book"

This is a valuable feature for the School Committee, the schools, and the community, and it will continue to be a part of the School Committee meetings.

The School Committee held a formal review of some of its curricula and programs as follows:

Reading K-12
Social Studies K-12
Athletics

In the election held in March, Carol Lyons was newly elected to the School Committee for the next three years.

Respectfully submitted,

Clifford D. Allen, Chairman
Barbara S. Philbrick, Vice-Chairman
Stanley M. Nissen
Richard H. Coco
George J. Shannon
Carol Lyons

March 1987

REPORT OF THE SUPERINTENDENT OF SCHOOLS

To The School Committee and The Citizens of Reading:

This is my twenty-second and final report to the citizens of Reading. It is the ninety-fourth in a series of such Annual Reports.

In 1966, Chapter 150 of the General Laws of Massachusetts gave the public sector the right to collective bargaining. This year, 1986, is the first year of the past twenty-one that the time and energy of the School committee and the Administration has been free of that responsibility. It is a very welcome respite. The morale of our staff is good and the relationship between staff and management appear to be benefiting from this rest in bargaining and negotiating.

Nineteen Hundred and Eighty-six was one of the most problem-free years in recent memory. The new Gifted and Talented Program continued to grow and improve. The Middle Schools have settled into the new grade structure very nicely and the curricula and program modifications are working positively and smoothly.

The Massachusetts Department of Education released test scores in reading, writing and arithmetic for grades 3, 7 and 11. Every school system in the state was required to participate in this program. It was the first time in state history that the scores of these tests allowed for a comparison of student performance within communities and among cities and towns. Overall, our results were very positive, especially in comparing our scores against the state average scores. Internally, there were differences between some schools that have caused us to improve our monitoring procedures.

The resignation of Principal Leonard D'Orlando of R.M.H.S. after spending nearly a decade in that demanding role, along with the retirement of James Roth as Director of Music, caused vacancies in two very important administrative positions. Following long, tedious, and careful recruiting, replacements were found to carry on the programs left by the vacancies. Dr. Mark M. Piechota became the Senior High Principal, and Mr. Barry T. Low was elected to be Director of Music. These two people have already influenced our system in a most positive manner in a very short period of time.

Personally, I would like to thank the many School Committees and Town Officials for their support of the Reading Schools for the near quarter century of my tenure.

Very special thanks to my professional colleagues for their dedication and efforts in influencing and educating our most precious resource, the Youth of Reading.

Respectfully yours,

Robert S. Wells, Ed.D.
Superintendent

STAFF

The people listed below are serving the Reading Public Schools in the following capacities for the 1986-87 school year:

Administration and Specialists	
Central Office	3
Principals and Assistants at R.M.H.S.	9
Pupil Personnel Services Director	1
Directors	5
Guidance Counselors	10
Special Education Teachers and Psychologist	19
FOCUS Program Teachers and Coordinator	3
Physical Education Teachers - full-time	12
part-time (1)	.8
Music Teachers	7
Art Teachers	7
Library/Media Specialists	7
Audio/Visual Specialist	1
Reading Teachers	8
Gifted and Talented Teacher	1
Classroom Teachers	
Reading Memorial High School	71.4
A. W. Coolidge Middle School	23
W. S. Parker Middle School	23
Alice M. Barrows School	14
Birch Meadow School	16
Joshua Eaton School	16
J. Warren Killam School	20
Health Department	
Nurses	3
School Physician	1
Secretarial/Clerical and Data Processing	
Custodians - full time	23.5
part-time (out of revolving account)	36
Cafeteria (including supervisor and van driver)	1
Teacher Aides - part time	37
Grounds Safety Aide - part-time	44
Tutors of Perceptually Handicapped - part-time	1
	5
The following are paid under Federal or State Grants:	
Special Education Liaison under Title I, PL 89-313	.4
METCO Coordinator and Academic Instructor	2
Guidance/Psychologists under PL. 4-142	2
Social Worker/Adjust Counselor under PL 94-142	1
Adaptive Physical Ed. Teacher under PL 89-313	.2
Instructional Learning Assistants under PL 94-142	10
Chapter I Teachers - part-time	7
E.S.L. Teachers - part-time	1
SEEM out-of-town Aides	2
METCO Bus Aides	2
Boston University Science Project	1

ANNUAL REPORT
of the Departments and Schools of the
Reading Public Schools

Consolidated into this report are the observations and comments of the leaders of the many departments which make up the Reading Public Schools. This is the eighth year of such a summary report.

School enrollments at all but Reading Memorial High School have plateaued, and stable enrollments are predicted for the next few years in elementary and middle school. However, at Reading Memorial High School, the decline continues as predicted. The teaching force at elementary and middle levels did not experience great changes but at the high school, staff reductions were made in the home economics, industrial arts, library-media, and data-processing areas. The decline of both enrollments and teaching staff will continue at RMHS for the next few years as the number of students leaving the school through graduation are replaced by smaller and smaller freshman classes.

Negotiations with six employee unions or bargaining groups were concluded in 1986. The largest unit, the Reading Teachers Association, settled a three year pact which will carry through the 1987-88 academic year.

The school system began its first full year of operation under the provisions of the new statewide Reform of Education Act, Chapter 188. The reform act supported the raising of salaries to \$18,000 minimum pay, provided funds to the community for professional development, granted monies at the \$10 per pupil rate to school-based School Improvement Councils, and encouraged Reading teachers' participation in a Horace Mann Teachers Award program wherein teachers would carry out professional assignments over and above regular classroom responsibilities. One of the earliest outcomes of the reform bill is the increased level of funding now available to serve Reading school children.

Chapter 188 also mandated State Assessment Testing. Reading students and students statewide in grades 3, 7 and 11 were tested in Reading, Math and Science. The results, which were generally positive in that Reading students exceeded State and Comparable Community standards, and met in every case the high expectations for student performance which were part of the testing process.

Massachusetts Educational Assessment Program Fall 1986

<u>Grade</u>	<u>Reading</u>	<u>Math</u>	<u>Science</u>
3	1390 (1350)	1380 (1350)	1370 (1350)
7	1360 (1350)	1390 (1370)	1330 (1350)
11	1350 (1350)	1380 (1350)	1370 (1350)

Average Statewide Test Score in each Category is 1300.

Score in parenthesis is average of comparable economically-mature suburban communities.

The State-Mandated Basic Skills Improvement Policy in which Reading students demonstrated meeting of basic skills of reading, writing and math will be changed under provisions of Chapter 188. This report of the attainment of Reading students is the last under the previous policy. The major change for the future is that the State will administer a state-developed test to all students at grades 3, 6, and 8, and will report the results with Statewide Comparisons. The results of the 1986 administration of the tests were as follows:

Basic Skills Improvement Report 1985-86 School Year

	<u>Grade 3</u>	<u>Grade 6</u>
Reading		
Passed	99%	97%
Failed	1%	3%
Math		
Passed	99.6%	97%
Failed	.4%	3%
Writing		
Passed	99%	95%
Failed	1%	5%
	<u>Grade 2</u>	<u>Grade 5</u>
Listening		
Passed	99%	95%
Failed	1%	5%

Leadership from the Art, Reading and Library-Media departments has generated a town-wide celebration of Art of the Book. Grants from the Massachusetts Council on the Arts and Humanities has brought authors, illustrators, artists, designers and others involved in the book art into the school for talks with students and faculty. Students at all levels worked on creating individual and printed books and book-related art projects throughout the school year.

An exchange of artwork with students in China, Japan and Hawaii, and a year-long exhibition of this work, along with the work of Reading students at the Peabody Museum of Salem was a highlight of the Art Department's program in 1986. Part of the ongoing collaboration with the Museum, the NEW ENGLAND VOYAGERS exhibition, consisted of seventy framed drawings, paintings and prints by Reading fifth graders and their counterparts abroad. A concurrent exhibition of Reading students' work was held in the summer of 1986 at the Folk Museum of Ohta-ku, in a suburb of Tokyo. The director of this Japanese museum and the head of the Ohta-ku schools visited the Reading schools in October, bringing copies of the catalogue and poster, in Japanese, from the exhibition.

Students from the middle schools and the high school contributed work to Massachusetts exhibitions, such as the Boston Globe Scholastic exhibition, and the Youth Art Month Show. A middle school student's work was included in an international youth art exhibition in Vancouver, British Columbia, and

eventually became part of the permanent collection of a museum in Scandinavia.

Faculty from the Art Department made presentations at the conferences of the Massachusetts Art Education Association in May and November of 1986, and the Director of Art served as President of a professional organization, the Massachusetts Directors of Art Education. A middle school art teacher received an award as an outstanding arts educator from the Massachusetts Alliance for Arts Education.

During this past year, several significant changes of personnel happened. Principal Leonard D'Orlando retired after 28 years of distinguished service to the Reading Public Schools. Selected by Reading's school committee to replace Mr. D'Orlando as principal of Reading Memorial High School was Dr. Mark Piechota of Boxborough. Two of the school's assistant principals were chosen by other Boston-area communities as their high school principals. Dr. Allan Alson heads the Scituate High School and Maureen Zolubos is principal at Westborough. After lengthy screening processes, Robert Quinn, formerly guidance counselor at Parker Middle School, and Patrick Schettini of the High School mathematics department, are the new assistant principals.

During this changeover of leadership, progress at the school did not falter.

Spring witnessed the completion of the school's Computer Center on the second floor of the Media Center. Three rooms comprise this center - one each for programming, computer applications, and computer assisted instruction. Students are now actively using technology to enhance their education.

The winter was heralded with the news that the school had received a major state grant to construct an interactive video classroom which would connect RMHS instruction with that of surrounding high schools. This classroom should be ready for use by the autumn of 1987. In the midst of all of these changes our students have continued to make us proud both athletically and academically. Athletically, from January to December the school has won five Middlesex League championships. The dedication and hard work of our student athletes (as well as our fine coaches) has paid off with the winning of championships in ice hockey, boys indoor track, boys outdoor track, girls outdoor track, and softball. In addition, we were honored with the Class B State Championship in boys outdoor track and the State Championship in softball.

Academically, our students have continued to prove that the curriculum and instruction of RMHS is excellent. In the fall of 1986, Reading Memorial High School was notified by the National Merit Scholarship Corporation that 18 students received Letters of Commendation for their high standard of achievement on the PSAT/MNSQT exams. To receive this letter, these students had to place in the top 5% of public and private schools nationwide. Three of our seniors - William Dillon, Nathan MacDonald and

Patricia Small qualified to become semi-finalists in the 33rd annual Merit Program. These students' scores were in the top 1% nationally.

Each year there has been an increase in the percentage of Reading students who choose to continue their formal education immediately after high school. In the Class of '86, 70% of the students entered 4 year colleges and universities while another 5% continued on to 2 year schools.

Long time educators Virginia Bartlett, of the Physical Education Department, and Ernest Spence of the Reading Memorial High School administrative staff, retired during 1986.

Adult and Community Education

The Adult and Community Education Program featured a variety of new, skill-oriented, offerings advertised through a novel "menu" approach to course selection, highlighting for 1986-87 "Night Life in Reading: An Alternative to Weeknight TV." Our focus was to attract newer folk to our wide range of educational offerings that are geared toward the updated needs of our diverse population of learner/participants.

Mini-courses, 2 and 3 night seminars and one time lectures on a variety of timely topics highlighted our 1986-87 program. These high impact offerings assisted us in attracting a broader base of learner/participants.

Chapter I

The School Department has received federal funds through the Massachusetts Department of Education to provide tutoring in language arts and mathematics under E.C.I.A. Chapter I.

The Birch Meadow and Killam elementary schools, Coolidge Middle School and Reading Memorial High School participated in this project. Their eligibility was determined by federal guidelines.

Each school provides remedial services for its students with the greatest educational need. The students' progress is charted by an evaluation system involving pre-and post-testing.

For the school year 1985-1986, Reading was allocated \$47,421. With these funds about two hundred students were provided with the opportunity to improve their skills and gain confidence in the areas of language arts and mathematics through "Project Basics," Reading's Chapter I project. Claire Flynn directs this program on a part-time basis.

Exemplary Teachers

In this second year of the Exemplary Teacher Program, Emery DeBeck of the Math Department at Reading Memorial High School, and David Williams, an elementary teacher at Joshua Eaton School, were recognized for their contributions to the children of Reading.

The enrollment of the Public Schools as of October 1, 1986 was 3,716. In addition, there were 30 students from Reading enrolled in grades 9 through 12 at Austin Preparatory School for Boys, making the total school population in Reading as of October 1, 1984, 3,746. There were also 69 boys and girls enrolled in Grades 9 through 12 at the Northeast Metropolitan Regional Vocational School.

ENROLLMENT STATISTICS

Six-Year Summary of Public School Enrollment

<u>Grade</u>	1981	1982	1983	1984	1985	1986
Kindergarten	227	242	245	250	246	249
1	292	254	278	269	275	271
2	260	294	254	276	264	265
3	269	265	291	254	266	260
4	315	269	265	281	247	274
5	364	313	269	266	275	244
6	401	366	317	263	263	271
7	424	396	364	312	267	267
8	407	417	391	360	307	261
9	360	346	356	350	331	292
10	410	351	337	359	355	348
11	395	407	370	346	270	335
12	396	368	363	358	328	326
<u>Special Needs</u>	<u>72</u>	<u>68</u>	<u>60</u>	<u>67</u>	<u>60</u>	<u>53</u>
	4592	4356	4160	4011	3854	3716

SCHOOL ENTRANCE REQUIREMENTS

To be eligible for admission to the Reading Public Schools a child must have reached the age of four years and eight months on or before August 31 of the entering year. Under no circumstances will children younger than 4 years, 8 months be admitted.

Under the laws of the Commonwealth, each child shall attend school beginning in September of the calendar year in which he attains the age of six.

Children entering a public school for the first time will be assigned either to kindergarten or first grade by the building principal after a thorough consideration of pre-school registration information. Registration is normally held in the early spring of each year.

Upon entering school each child is required to present a birth certificate. Certificate of vaccination is no longer required.

"NO SCHOOL" SIGNALS

"No School" will be announced over Radio Stations WBZ, WHDH, WEEI, WRKO, WEZE, WHUE, and Channel 3 on Cable TV - between 6:45 a. m. and 7:30 a. m.

Please do not telephone the Police or school officials.

It is the policy in Reading to have school on all scheduled days and for parents to decide when conditions are such that it would be unwise for their child to attend. However, when travel conditions are such that buses cannot run or the school yards cannot be opened, or other extraordinary conditions exist, school may be cancelled for all schools or for the elementary grades only. This decision will be made by the Superintendent of Schools.

RETIREMENTS

Miss Virginia Bartlett	Physical Education
Reading Memorial High School	
September 1958 - June 1986	
Mr. Leonard F. D'Orlando	Principal
Reading Memorial High School	Asst Principal
September 1958 - June 1986	Social Studies
Mrs. Elizabeth Klaiman	
Joshua Eaton School	Reading
Lowell Street School	Grade 1
September 1964 - June 1986	
Mr. James L. Roth	Director of Music
Reading High School	Music
September 1957 - November 1986	
Mr. Ernest G. Spence	Director of Data Processing
Reading Memorial High School	Asst Principal
Birch Meadow School	Principal
September 1971 - June 1986	
Mrs. Eleanor Wall	Grade 4
Birch Meadow School	
September 1971 - September 1986	
Mr. William G. Webb	
Highland School, Woburn Street School,	
Birch Meadow School	
September 1964 - February 1986	
Mrs. Pearl Ferris	Secretary
Birch Meadow School	
August 1970 - September 1986	
Mrs. Ruth V. Shaw	Cafeteria
Parker Middle School	
October 1964 - December 1986	
Mr. Vincent Serrentino	Custodial Supervisor
Coolidge Middle School	
Reading Memorial High School	
June 1954 - November 1986	
Mr. Edward L. Kelly	Custodian
J. Warren Killam School	
September 1969 - September 1986	

DECEASED

Mr. Peter H. Teloian	Guidance
Birch Meadow School	
Highland School, Asst Principal, Grade 6	
September 1964 - March 16, 1986	

SABBATICAL

Mr. Jeffrey L. Cryan - one-half year

English

LEAVES OF ABSENCE

Educational/Personal

Mrs. Nancy B. Hoover

Library/Media

Mr. Francis P. Muccio, III

Physical Education

Child-rearing

Mrs. Lynne Cameron

Grade 1

Mrs. Sharon A. Checrallah

SEEM

Mrs. Joan Ciampa (1-yr extension)

Grade 3

Mrs. Claudia T. Crocker (1-yr extension)

Physical Education

Mrs. Janis E. Gerety

Grade 2

Mrs. Jill Pelunis

Speech/Language

Mrs. Catherine Powell (1-yr extension)

Kindergarten

Resignations

Reading Memorial High School

Mr. Stephen J. Arsenault (Reduction-in-force) Industrial Arts

Mrs. Myrna M. Evans (Reduction-in-force) Home Economics

Mr. Scott Garman

Physical Education

Mr. Peter V. Gugger

FOCUS

Mr. Keith Jones

METCO Academic Instructor

Mr. Michael Scarpitto

English

Mrs. Maureen Zolubos

Assistant Principal

Walter S. Parker Middle School

Mrs. Leslyn Cowan

Science

Mrs. Margaret Vangeli (from LOA)

Guidance/Psychologist

Alice M. Barrows School

Mrs. Margaret-Mary Bramley (from LOA)

SEEM

Mr. Nicholas R. Maffei

Pt-time Instrumental Music

Birch Meadow School

Mrs. Sandra Martin-McCarty (from LOA)

SEEM

Mrs. June M. O'Neill

Grade 1

Joshua Eaton School

Mr. Robert A. Penta

Asst. Principal, Grade 5

J. Warren Killam School

Mrs. Nancy L. Bryant (from LOA)

Grade 1

Mrs. Eileen Clancy Gagnon (from LOA)

Grade 4

Mrs. Eileen Woods

Gifted & Talented

Mrs. Patricia D. Worden

Guidance/Psychologist

Appointments

Director		
Mr. Barry T. Low, B.Mus.Ed., M.M.Ed.		Music
Reading Memorial High School		
Dr. Mark M. Piechota, B.A., M.A.T., Ed.D.		Principal
Ms. Christina N. Copeland, B.S., M.A.T.	Physical Education	
Ms. Linda A. Rozzi, B.A. M.A.T.	Mathematics	
Mrs. Sandra H. Sheppard, B.S. (10/3/86)	English	
Ms. Camille T. Visconti, B.A.	Mathematics	
Arthur W. Coolidge Middle School		
Mrs. Doris Small, B.A. (1/2 year)		English
Dr. Eugenia S. Ware, A.B., Ed.M., Ph.D.	Guidance	Psychologist
Walter S. Parker Middle School		
Ms. Lauren S. Hutchins, B.S. (GRANT)		Science
Alice M. Barrows School		
Ms. Cheryl A. Allen, B.M., M.M. Pt/time	Instrumental	Music
Mrs. Alice F. Pedersen, B.A., M.Ed.		Library/Media
Birch Meadow School		
Mr. Peter E. DiSalvatore, B.S.	Physical Education	
Mrs. Stacy Dortch, B.S.		Grade 2
Ms. Cara Gannon, B.S.E.		Seem
Mrs. Marianne D. Walter, B.S., M.S.		Grade 1
Joshua Eaton School		
Mrs. Ilene R. Grinker, B.S., Ed.M. (11/5/86)		Grade 5
J. Warren Killam School		
Ms. Tona K. Buros, B.A., M.Ed., CAGS (10/6/86)	Guid/ Psych.	
Mrs. Kathleen Melconian, B.A.	Gifted & Talented	
Ms. Karen Rickershauser, B.A., M.Ed.		Grade 4
Ms. Lauren A. Tieuli, B.S.		Grade 5

NINETY SECOND
ANNUAL REPORT
OF THE
MUNICIPAL LIGHT BOARD
FOR THE YEAR ENDING
DECEMBER 31, 1986

GENERAL STATISTICS OF THE
READING MUNICIPAL LIGHT DEPARTMENT
A FOUR YEAR COMPARISON

<u>SYSTEM OUTPUT</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>
Energy Purchased Kilowatt Hours	484,151,477	516,473,592	526,831,446	553,203,507
Cost per Kilowatt Hour Purchased	6.0573¢	7.2651¢	6.1278¢	5.9486¢
System Peak Kilowatt	93,040	100,640	102,400	99,440

<u>KILOWATT HOURS SOLD</u>				
Residential	136,589,929	141,519,855	141,542,633	149,920,741
Industrial & Commercial	309,474,263	333,720,145	342,842,527	364,394,071
Other	4,161,720	4,260,217	4,211,500	4,220,089
TOTAL	450,225,912	479,550,217	488,696,660	518,534,901

<u>NUMBER OF CUSTOMERS</u>				
Residential	18,979	19,391	19,652	19,874
Industrial & Commercial	1,785	1,850	1,936	2,051
Other	55	22	22	22
TOTAL	20,819	21,263	21,610	21,947

<u>OPERATING REVENUE</u>				
Residential	\$11,680,976.	\$13,314,520.	\$11,913,918.	\$12,423,909.31
Industrial & Commercial	23,281,742.	28,643,232.	26,151,236.	26,251,319.87
Others	524,416.	558,317.	485,510.	448,260.60
TOTAL	\$35,487,074.	\$42,516,070.	\$38,643,098.	\$39,123,489.72

<u>AVERAGE REVENUE PER KWH</u>				
Residential	8.552¢	9.408¢	8.418¢	8.287¢
Industrial & Commercial	7.5217¢	8.582¢	7.643¢	7.204¢
Other	12.6000¢	13.105¢	11.429¢	10.622¢
TOTAL	7.8821¢	8.8658¢	7.9074¢	7.5450¢

MUNICIPAL LIGHT BOARD

John H. Crooker, Chairman
Allan E. Ames, Secretary
Frederick J. Nemerlut, Member

Term Expires 1987
Term Expires 1988
Term Expires 1989

Norbert D. Rhinerson
General Manager
25 Haven Street
Reading, Massachusetts

To: The Town of Reading Municipal Light Board

Gentlemen:

Respectfully submitted is the ninety-second report of the Municipal Light Department.

New York Power Authority Credit

Reading continues to receive more capacity and energy from the New York Power Authority than originally anticipated. At year end we were receiving 4,701 KW, 1,000 KW more than expected. This works to the advantage of our residential customers who are the ones who by law must receive the benefits.

During 1986 each residential customer received credits of \$92.97 resulting from this power purchase.

Total savings to all of our residential customers during calendar 1986 were \$1,830,000.

115 KV Transmission Line Right of Way

In a special adjourned Town Meeting on January 6, 1969 by a 2/3 vote an easement was taken on property owned by Clifford Hupper for the construction of the 115 KV transmission line that would connect the Boston Edison transmission system to the planned Kenneth E. Gaw Substation on Causeway Road in Reading. This property is located along the Reading-Wilmington town line and was a triangle with its point on West Street and on the Reading-Wilmington town line. Abutting property, another triangle with its base on West Street was taken as an easement at this same Town Meeting and then later purchased from Hector and Lillian Xavier. The two triangles make up a rectangle 200 feet wide and 900 feet long.

By 1985 and 86 property to the south of the transmission right of way in Woburn and east of Interstate Highway 93 and including the land upon which the Department has its easements was purchased by a developer who proposed to construct an office park and hotel.

As the land upon which the Department has the easement was zoned residential the developer took the issue to Land Court. The Court ruled in April, 1986 that the developer should not be denied the right to use this residentially owned land for access to his development.

The Town of Reading appealed this decision in mid December.

In addition the developer in a complaint in Land Court asked that there be a declaration of the rights of the parties with respect to the easement held by the Department.

A trial was held on December 9th, 10th and 11th, 1986 at which time we listed our objections to such a roadway on the easement because of its danger to and access restrictions in case of additional construction or maintenance of the transmission lines. We did not favor any roadway on that easement.

The decision is expected in February of 1987.

Property Acquisition

Two parcels of land were aquired in 1986, one immediately abutting the Kenneth E. Gaw Substation and one abutting Causeway Road both in Reading.

The important parcel abutting the Kenneth E. Gaw Substation consists of 12,500 square feet and also abutts the State DPW facility on Causeway Road. It is a triangular section with a 237' common boundry with our substation property, and when cleared and fenced will allow the extension of the 115 KV ring bus. This will then allow for the installation of a third 115/34.5 KV transformer which is to be installed in the next expansion.

MBTA Right of Way Extension

In December the Light Board approved the signing of an amendment to an existing agreement with the Massachusetts Bay Transportation Authority so that we now will have rights to construct pole lines on the MBTA Right of Way from the Andover town line through Wilmington and Reading to the Wakefield town line. In 1978 we had obtained the rights to construct a pole line from Concord Street in Wilmington to our Ash Street Substation location in Reading. Approximately half of those poles have been installed and the remainder of that section is expected to be installed in 1987.

The amendment to this agreement will now allow us to extend lines to the former General Tire facility, the TASC building on Walker Brook Drive (old John Street) and into the development proposed to be constructed on the former land fill site. In addition the agreement will allow us to extend higher voltage lines into North Wilmington's fast growing industrial areas on Ballardvale and Andover Streets.

Agreements with AFSCME

On March 10, 1986 a new 3 year labor agreement was signed by the Board and the Clerical Technical Unit of the American Federation of State, County and Municipal Employees, AFSCME, and on March 17, 1986 a 3 year agreement was signed by the Board and the Line, Meter, Station Unit of AFSCME.

Negotiations with both of these units began in mid October of 1985.

General wage increases of 5% first year, 5% second year and 5% third year and the addition of a 25 year longevity payment were included in both agreements.

One added personal day was included in the Line, Meter, Station Agreement. Two personal days are now included in both agreements.

In both agreements was a lengthening of the first step review period from 6 to 9 months and an increase in the initial probationary period from 60 to 90 working days.

Sick leave buy back provisions after 10 years and an agency fee provision were also added to both agreements.

March 1, 1986 Retail Rate Revisions

On January 28, 1986 the Department filed new rate schedules with the Massachusetts Department of Public Utilities to be effective on all billings on or after March 1, 1986.

Increased revenue requirements were projected to be \$3,995,066. during calendar year 1986, however the rate increase was set at \$3,495,066. by using \$500,000. from a rate stabilization account so as to modify the rate impact.

Residential revenues assuming no growth in KWH sales were increased by \$1,290,005. The customer charge was increased from \$2.22 to \$2.78 per month. The first 100 KWH block was increased from 8.19¢ to 8.9¢ per KWH. All energy over 100 KWH per month was billed at 5.75¢, previously there was a 150 KWH block at 6¢ per KWH and all use over 250 KWH/month was 4.56¢ per KWH. The 500 KWH/month block for those customers with controlled water heating increased slightly from 3.3¢ to 3.36¢ per KWH but the 500 KWH block is now between 100 and 600 KWH instead of between 250 and 750 KWH of use. The summer surcharge of 1.34¢ for use over 250 KWH per month was increased to 2.15¢ per KWH and now applies to all use over 100 KWH each month excluding the water heating block.

The Small General Service (B) and Large General Service (C) rates were combined into a single General Service rate. No charge was made for the first 10 KVA of demand so as to accommodate the rate classification transition. General Service sales were projected to increase by 2%

The June 1, 1985 demand rates increased from \$2.26 per KVA over 100 KVA for winter (all months except June, July, August and September) and \$8.07 per KVA over 10 KVA in June, July, August and September to \$3.75 and \$12.90 respectively. All demand blocks were eliminated except the exclusion of any demand charges for the first 10 KVA each month. The new demand rate is a flat charge for each period.

The energy rate structure was simplified by establishing a charge for the first 2,000 KWH per month of 9.92¢ summer, and 5.77¢ winter. All use over 2,000 KWH is 3.915¢ winter and summer. The 2,000 KWH per month block was designed to accomplish the blending of the old B (Small General Service) and the old C (Large General Service) rates schedules.

The Street Lighting (D) rate which covers service for all street lighting except for Reading was reduced by \$16,290. per year. There was no increase in these rates in the previous rate filing on June 1, 1985.

The charges for street lighting in Reading have always been determined by using a formula in Section 58 of Chapter 164 of the Massachusetts General Laws.

The March 1, 1986 rate filing incorporated a new method of making sure that any cost of service determined loss in providing this Street Lighting service to Reading would not be shared by any other rate class. The result is that the Department will reduce its 8% allowable earnings by this cost service loss determination.

December Customer Credits

The growth in the A and C rate classes had originally been projected to be 0 and 2% respectively. As the year progressed it became clear that the A and C growths over the previous year were to be about 6% for both customer classes. The Light Board had set their goal to earn near 8% of original cost of plant and as this extra growth produced excess revenues, the Board determined that the excess amount should be returned to the customers in an equitable way.

It was first established that the cost of service allocations used in filing for the March 1st rates were still appropriate.

The projected 1986 revenues and expenses were calculated and a new cost of service calculation was made. From that the excess in revenue for each class was developed.

As the excess revenues occurred throughout the year each classes' basic revenue, exclusive of discounts, fuel charges and residential New York Power Authority credits was calculated. The excess revenue in each class was divided by the total revenue through October for that class. The resulting percentage was then applied to each individual customer's basic revenues through October. The credit was then applied to each customer's December bill.

The refund credits totaled \$1,264,000.; \$427,924. for Class A, residential, \$826,014. for Class C, commercial and \$10,286. for Class D, street lighting.

Fuel Charge

Fuel charges average 2.1¢ per KWH in 1986. This compares with fuel charges of 2.910¢ in 1985, 4.35¢ in 1984, 3.38¢ in 1983, 4.04¢ in 1982 and 4.825¢ in 1981. Monthly charges varied from a high of 2.75¢ in June to a low 1.75¢ per KWH for the last 5 months. Our customers had not seen a fuel charge that low since April of 1979.

MDPU Rate Investigation

On April 23, 1985 the Wilmington Chamber of Commerce petitioned the Massachusetts Department of Public Utilities (MDPU) for an investigation into the rates charged to Reading Municipal Light Department customers outside the Town of Reading.

The MDPU held 2 preliminary hearings, one on June 11th and the other on October 2, 1985. Testimony was filed by both parties on September 12, 1985.

There were 6 more days of hearings in Boston ending July 3, 1985.

Initial briefs were filed on August 21st by both the Wilmington Chamber of Commerce and the Department. Even though the Towns of Lynnfield and Wilmington had petitioned the MDPU on this issue they did not participate in the MDPU hearings nor did they file briefs. Final briefs were filed on September 4th. At year end there had been no decision.

The major issues were the amount of plant value that the Department can earn its 8% return on, whether the Department's rates are discriminatory to one class of customers and whether the use of the Chapter 164 formula for Reading street lighting has been correctly applied. One other important matter was the issue of depreciation.

Early in 1986 the Department had requested the use of a 5% depreciation rate as had been approved by the MDPU in 1985. In accordance with the statutes the Department must obtain MDPU approval for any depreciation rate other than 3%.

Approval for the 5% rate was received from the MDPU early in July in a docket separate from the MDPU case. When the attorneys for the Wilmington Chamber of Commerce became aware of the approval they immediately filed a motion to the MDPU to retract the approval as they understood this was an issue in the MDPU case and would be decided there. The MDPU did respond on August 28th by revoking their June 26th approval order saying that they had made an administrative error and the depreciation issue was to have been held in abeyance until their other investigation was completed.

In order not to lose the use of these depreciation funds amounting to \$505,000., which would materially help pay for a system expansion project, the Department is holding the monies in reserve until an MDPU order is issued.

Insurance Costs

Liability insurance coverage premiums continue a spectacular rise somewhat like the fuel costs did in 1974 and in 1979. The premiums for the Department's liability coverage on July 1st were \$258,800. up from \$85,752. in the previous 12 month period.

The Department considered itself fortunate to obtain basic coverage of \$1,000,000. and a \$5,000,000. umbrella policy. The Town itself was unable to obtain umbrella coverage and was only able to get a lower basic amount.

Directors and Officers' coverage increased in cost from \$4,384. per year to \$28,946.

Consideration is being given by the Light Board to self insuring its underlying liability coverage when the current policy terms expires. The Department in conjunction with the Town has done this in the case of worker's compensation coverage over the last 3 years and has saved considerable sums of money and in addition has built up a reserve fund.

System Expansion

1986 was an unusual year in that energy sales increased close to 6% over 1985 but the maximum system demand was 3.1% lower than in 1985, and 1.2% lower than in 1984.

	Maximum System Demand	% Increase	Energy Sales	% Increase
1983	98,040	7.4%	450,225,912	1.8%
1984	100,640	8.2%	479,550,217	6.5%
1985	102,400	2.0%	488,696,660	1.9%
1986	99,440	-3.1%	518,534,901	6.1%

Our load projections had been 110,000 KW for 1986 rising to 120,000 KW in 1988. 120,000 KW is the firm capability that we can purchase through the Kenneth E. Gaw Substation. We have to be cautioned however that because there were only a few days in 1986 where the temperature exceed 90°F. our system has the potential pent up demand within it so that in 1987 we could have loads even higher than we had projected but not experienced in 1986.

The wise course would be to proceed to install facilities in the Kenneth E. Gaw Substation within the next 2 years to accommodate system loads greater than 120,000 KW. These facilities would consist of a new 115/34.5 KV 40,000 KVA power transformer, added oil circuit breakers for both the 115 KV and 34.5 KV busses with related structures and cables.

The 34.5 KV extension from the Kenneth E. Gaw Substation following the railroad right of way to the TASC and Walker Brook development areas is planned for 1987 so as to relieve the 13.8 KV distribution system presently serving those areas. The expected loads in those areas could not be served from the present 13.8KV system.

MMWEC Stony Brook-Canal #2 Exchange

In September the Department accepted a recommendation from the Massachusetts Municipal Wholesale Electric Company that over the next nine years, or until October 31, 1995, Reading will sell varying amounts (5500 KW - 14585 KW) of it Stony Brook Peaking Capacity to Montaup Electric Company and will purchase over the last 6 years of that period varying amounts (3924 KW - 7146 KW) of Canal #2 from Montaup Electric.

This purchase and sale provides Reading a better utilization of these generating resources and should provide a savings to our customers of \$3,900,000. over that 9 year period.

Boston Edison Contract Demand

The contract we have with Boston Edison for the purchase of Base-Intermediate Contract Demand is for a 4 year period. Prior to the beginning of each power year, November 1, or at the end of the 1st year of the 4 year period, we must notify Boston Edison of our needs for the 4th succeeding year.

We notified Boston Edison prior to November 1, 1986 that we want to receive 35,000 KW from them in the 1989/90 Power Year.

The Boston Edison Base-Intermediate Contract Demand is a firm amount of capacity which requires no Pool reserves. It is made up of all Boston Edison's generation and capacity purchases which have a heat rate of 11,999 BTU/KWH or less.

The capacity cost of this resource is currently \$15.13/KWH/month and a \$2,000./monthly energy charge. The energy charge average 2.225¢ in 1986 compared to 2.742¢ in 1985.

Hydro-Quebec Phase 1 & 2

Hydro-Quebec Phase I became commercial on October 1, 1986. Reading's share is 3380 KW. The transaction provides Reading with its equivalent share of the energy flowing into the NEPOOL system. There are no capacity credits now but after the first 10 years it is expected that firm capacity contracts can be made with Canadian utilities using our rights in the transmission line.

When Phase II is completed Reading will receive a capacity allocation of 6411 KW. The commercial operation date will be in 1990.

Pilgrim #1

Boston Edison's Pilgrim #1, Nuclear Plant, was taken out of service on April 12 of 1986 for both equipment and management reasons. The best estimate we have of it being placed back into service is sometime during the second quarter of 1987.

Reading has a life of the unit contract with Boston Edison for 5000 KW of capacity which should produce close to 3,000,000 KWH for us each month or about 36,000,000 KWH per year.

This plant has had a very spotty record of power production since our initial interest in 1976. Over the last 5 years we have received the following amounts of energy:

1986	7,668,156	KWH
1985	36,947,613	"
1984	26,254	"
1983	35,163,480	"
1982	24,530,841	"

The production in 1983 and 1985 would be considered ideal.

Street Lighting

The major street lighting work in 1986 was in Lynnfield where we completed the conversion of 146 175 watt mercury vapor lamps to 100 watt high pressure sodium lamps. There will be a 12% increase in light output and 43% reduction in energy for these lamps.

Late in 1986 North Reading requested the installation of 140 100 watt high pressure sodium lamps and the removal of 88 incandescent lamps. This is not a program that will reduce energy used for street lighting but will provide a very improved system of lighting for the town at a very reasonable increase in cost. It appears that this is the first step in a program to replace North Reading's 704 incandescent lamps still in service.

North Reading and Wilmington are the only towns still with incandescent street lighting in both the 58 and 92 watt sizes.

The Department's street lighting rate schedule establishes that only high pressure sodium lamps will be installed for new installation and replacement of existing lighting. The present incandescent fixtures have been in service more than 30 years so that even without a concerted replacement program they will probably be all

replaced over the next 10 years or so.

MASS-SAVE Audit Program

Reading has participated in the State mandated residential audit program since 1981. During that period through MASS-SAVE 2,329 residential units have been audited and recommendations provided as to methods of conserving energy in those homes. Each customer had paid \$10.00 and the Department has paid for the balance of the expenses totaling \$273,530. over those six years. The \$10.00 payment is waived in the case of low income, minorities and for the elderly.

The State is now mandating a commercial audit program for those commercial customers occupying space up to 10,000 square feet.

MASS-SAVE is performing this program for Reading. The costs to the Department will be in the area of \$400. per audit, with the customer contributing only \$25.00. The first audit under this new program was performed in late 1986. The target for 1987 is 41 commercial audits.

Retirements

Mr. Francis Doughty who had served on the Reading Municipal Light Board for nine years chose not run for office in 1986. Mr. Frederick Nemergut was elected to replace Mr. Doughty who had served as Board Chairman for one year in 1984 and Board Secretary in 1983 and was the Board representative in labor negotiations in 1980, 1983 and 1986.

Within the Department John Deminie, Caroline McDonald, Alice Penney and Alice Lucius retired.

John Deminie was a Line Truck Foreman and had been with the Department for 29 years. Caroline McDonald was Senior Clerk A and had been employed by the Department since 1969, Alice Lucius was a Senior Clerk A and had worked here since 1968 and Alice Penney who was a Senior Clerk B had been employed since 1978.

Heat Program

The Department cooperated with and publized by means of a bill stuffer a program of zero interest energy improvement loans for owners and tennants of residential properties by the Massachusetts Executive Office for Energy Resources. The program called HEAT (Home Energy Assistance Team) is funded by a portion of the funds returned to Massachusetts by EXXON OIL overcharge monies.

The participants must borrow between \$1,000. and \$4,000. by means of a conventional home improvement loan. To be eligible a family of 4's income could not exceed \$51,000.

Chairman John H. Crooker of the Reading Municipal Light Board said in the initial publicity for our participation that "the RMLD welcomed this opportunity in joining the Massachusetts Executive Office of Energy Resources (EOER) to conserve energy while reducing customers' bills". Crooker added "any additional savings in our peak demand period will benefit all customers of the RMLD". EOER used \$15 million of Exxon oil overcharge monies to assist customers who until this program have not been eligible for assistance.

Good Neighbor Energy Fund

The Department had publicized and mailed return envelopes along with the regular billings in November of 1985. Some 443 residential customers contributed \$4,186.29 so that persons that earn too much to qualify for government energy assistance but find that their income is not enough to meet all of their energy needs could receive some aid.

This was a statewide drive which raised \$810,000. The fund was established by the Massachusetts energy companies and was administered by the Salvation Army. Reading Light directly paid for the administrative expenses which were set at no more than 10% of contributions so that the full amount donated by our customers could be provided to those who were in need of aid.

Operating Highlights

The operating highlights for 1986 are presented here and are followed by construction activities and then by the estimated revenues and expenses for 1987.

Peak Load 99,440 KW

The 1986 system peak reached 99,440 KW on July 7th at 4:00 p.m. As this year's peak load was less than that experienced in 1985 and in 1984 we did not need to implement our Peak Load Reduction program this year.

The Department's staff had made arrangements with 36 customers who had indicated that they were willing to reduce their loads at our request. The number of participants was up from 17 participants in 1985. Because there was no need for peak load reductions there were no bill credits for these participants in 1986 it will take some work to reinterest our customers in this program. A new approach may have to be made and possibly the system of how credits are given will have to be revised.

Purchased Power 553,203,507 KWH

Purchases of energy increased by 5% in 1986 over 1985, unusual in that the peak system demand was less than in 1985.

Energy Sales 518,534,901 KW

Energy sales were up 6.1% over 1985. You will note that the sales percentage increase was higher than the purchased power energy increase. This reflects lower distribution system losses resulting from the installation of capacitors and other system improvement which reduce load currents and therefore reduce line losses.

Operating Revenue

\$39,123,789.72, up 1.24% over 1985. Revenues per KWH of sales were down because KWH sale rose 6.1% over 1985.

Operating Expenses

\$37,647,081.44 up 2.74% over 1985. Total production costs, the purchased power portion of the total expenses rose by 2.13% but as KWH sales were up 6.1% the average cost of purchased power was less than during 1985.

Payment To The Town - \$1,250,000.

The payment was increased by \$250,000. over that paid in 1985.

1986 Construction Highlights

The Department participated in two simulated load shedding tests conducted by the Rhode Island, Eastern Massachusetts and Vermont Energy Control (REMVEC) during the year. Both tests were successful, the first test was on April 16, 1986 for a 16% load reduction and the second was on July 22, 1986 with a 20% load reduction. The Department is required to reduce the load to the percentages specified within 10 minutes. The Department with the aid of the Supervisory Control and Data Acquisition System (SCADA) was able to implement Procedure #4 within the specified 10 minutes. These test procedures are conducted routinely throughout the year to test the effectiveness and response time by the responsible utilities in case an emergency should arise during the year which would require an actual load reduction.

Two actual load watches were implemented during the year under Procedure #14 to make utilities aware of the possibility of implementation of either Procedure #4 or Procedure #7 due to the lack of capacity conditioned on the loss of any major generating unit or transmission facility.

14 Procedure #4's were implemented for capacity deficiencies which could possibly require voltage reduction and/or load shedding under Procedure #7.

REMVEC requested RMLD twice during the year to add VARS to the System at the request of the grid to help low voltage problems that existed on the 115 Kv Transmission System. VARS are produced by capacitors. Reading has sufficient capacitors so at system peaks no VARS are required from the NEPOOL System.

36 customers signed up to participate in the Department's Peak Load Reduction Program which, if implemented during 1986 would have resulted in an estimated 5.7 megawatts of load reduction and this combined with voltage reductions, RMLD facilities for load control and the water heater controls would have been a total of 7.7 megawatts of load reduction.

The net savings to the 36 load control customers would have been \$221,000. Although the program was not implemented during 1986 due to the fact that the Department's peak load did not exceed the 1984 or 1985 peak period. The Department's peak load for 1986 occurred on July 7, 1986 which was during the prime vacation time of the summer months and therefore this is the reason we believe that we did not exceed the 1984 peak of 100.64 megawatts or the 1985 peak of 102.4 megawatts.

The peak load reduction program hopefully will be expanded beyond the 36 participants for 1986 to a total of 50 load control customers for the 1987 peak load period.

The program to date has been extremely successful through the cooperation of the participating customers.

Construction continued on the Reading Center Underground Project on Phase II (secondary cable replacement) and on Phase III (transformer upgrading) during 1986.

The Department installed a total of 7500 feet of 500 KCM copper secondary cable 600V along with the installation of one 225 Kva padmount transformer. The Department also installed a 100 Kva single phase transformer and associated secondary cable to increase the single phase capacity in the vicinity of Main Street and Chapin Avenue. Services were upgraded at the Reading Chronicle, Suppliers Automotive, Maaco and Reading Cooperative Bank. New services were installed at the MassBank Operations Building on Haven Street and also at Rivers Crossing on Gould Street.

Participation in the Utilities Underground Plant Damage Prevention System (Dig Safe) required 392 man hours for Department personnel to locate and mark the Department's underground facilities prior to excavation by contractors. 785 requests were answered during 1986. There were 261 calls in Reading, 173 calls in Lynnfield, 129 calls in North Reading and 258 calls in Wilmington. On the average each call requires 30 minutes to identify and locate the position of the Department's facilities in the field.

Dig Safe is a necessary safeguard to prevent damage to facilities which would result in the interruption of customer service.

There were a total of 74 pole damage cases resulting from motor vehicle accidents. The majority of these occurred in Wilmington with 28, Reading with 22, North Reading with 17 and Lynnfield Center with 7. Pole replacement work and repairs require an extensive amount of maintenance. The average time to complete repairs is 24 man hours per pole, which is approximately 4 months of work for one 3 man line crew.

The Department installed a total of 429 services during the year, 322 single phase services, 63 three phase services and 44 temporary services.

A total of 1,626 meters were tested during the year.

Work continued on construction of new Feeder 5W9 which will increase the capacity in the Ballardvale Street area of Wilmington. This feeder will have a normal rated capacity of 12 MVA. Approximately 5000 circuit feet will be constructed of spun aerial cable which will utilize 500 KCM 15 Kv synthetic cable. The balance of the feeder will be 556.5 KCM spacer type cable construction. This year's work included framing 9 poles, installing 3400 feet of messenger cable, rebuilding 22 line poles along with the installation of 6600 feet of 3/0 AWG aluminum triplex secondary cable.

A contract was awarded to rebuild Line Truck #27 which is a 1972 International cab & chassis with line construction body and 47 foot two-man aerial lift unit. The two-man aerial lift unit and hydraulic outriggers will be completely rebuilt. This will provide an additional vehicle to handle storm repairs.

The Department made a concerted effort during 1986 to complete as many pole replacement transfers as possible. The Department completed 152 which was a major accomplishment considering the busy work schedule. Transfers require a minimum of 4 crew hours to a maximum of 8 crew hours. The majority of transfers were in Wilmington with 67; North Reading, 44; Lynnfield, 3 and Reading, 38.

The pole setting for the year which was for both maintenance, new customers and flood lighting included a total of 95 units. 21 were set in Reading, 2 in Lynnfield, 42 in North Reading and 30 in Wilmington.

The Department received a shipment of 60 new batteries for installation during 1987 at the Ash Street Station #1. These batteries will replace the existing units which are 25 years old and at the end of their expected life. The batteries provide the DC power supply to trip the air circuit breakers and control lights at this location.

The Department purchased a new Pitney Bowes copy machine for the business office. The new unit features automatic document feed, automatic duplexing for two sided copies, image shift (shift margin), reduction/enlargement features and a collator which will sort 20 copies. The unit will also accomodate 3 paper sizes. This unit has increased the productivity of the office staff and also provides for large volume copy work. The unit does not have to be attended after the initial set-up. The maximum stock copy capacity for a single set-up is 50 pages.

During 1986 the Department ordered a new underground construction truck which is designed to increase the Department's flexibility for handling underground construction. This unit will be complete with a line construction body, 35,000 GVW cab and chassis, 33 foot hydraulic boom with a 16,000 pound lifting capacity, hydraulic auger and 12,000 pound deck winch.

The Department purchased a new 10,000 GVW cab and chassis for Truck #12 which is a Dump Truck. The existing dump body was transferred to the new chassis by the Department's mechanics. The dump body serves two purposes, first as a conventional dump truck and secondly as a cable vehicle due to a specially designed set of cable arbors and brackets which accommodate up to 4 cable reels. This vehicle is one of the more versatile units in the fleet.

Meter cars, number's 2, 3 and 4 were replaced with 1987 Chevrolet Chevettes which are utilized by the meter readers for transportation to job location and also for use where readings are spread out in some areas of the system.

A considerable amount of time was spent in residential underground construction at 24 developments throughout the service area.

In Reading the Department completed construction for Sanborn Village, Section I which consisted of 14 lots off Sanborn Lane. 6 manholes and 1800 feet of conduit were installed along with 650 circuit feet of 1/0 AWG 15000 volt primary cable, 3 - 37.5 KVA pad mount distribution transformers and 600 circuit feet of 4/0 AWG secondary cable. 3 manholes were delivered to Pine Grove Estates off Rustic Lane which is a 19 unit development.

The second underground construction area was in Lynnfield Center where the Department performed work in 4 areas. The first being Quercia Estates off Summer Street where 5 lots were developed which necessitated the installation of 2 manholes, 1 - 37.5 KVA pad mount distribution transformer along with 1000 feet of 3" Polyvinyl chloride conduit, 1000 feet of 1/0 AWG, 15000 volt primary cable and 200 feet of 4/0 triplexed secondary cable. To date one service has been connected in this area. The second, third and fourth areas for construction were Magnolia Drive off Wildwood Drive, Mirabeau Lane off Main Street and Cranberry Lane off Todd Lane where a total of 7 customer services were connected. Construction commenced in the last quarter of 1986 for Thompson Estates off Essex Street and off Underhill Road for a total of 9 lots. 2 manholes were delivered to Thompson Estates and at Underhill Road the crews installed 2 manholes and 1900 feet of 3" PVC conduit along with 1200 feet of 1/0 AWG, 1500 volt primary cable and 200 feet of 4/0 aluminum secondary cable.

The third underground construction area was North Reading which involved work at 10 existing and new residential areas. The areas were The Greens, Section V, off Elm Street, 20 units; Eisenhower Farms, Section I, 30 units, off Haverhill Street; Castle Estates off Marblehead Street, 7 units; Swan Pond Estates, 21 units, off Bigham Road; Ridgeway Estates I, 32 units off Country Club Road; Strawberry Hill/Pleasant Street Extension, off Pleasant Street, 5 units; Anglewood Estates, off Park Street East, 15 units; Pine Glenn, off Central Street and North Pines off Haverhill Street where new services were connected.

The construction in the above projects required the installation of 25 manholes, 12 transformers of varying size from 25 KVA to 100 KVA, 18000 feet of 3" PVC conduit, 6600 feet of 4" PVC conduit, 11700 feet of 15000 volt 1/0 AWG primary cable and 2000 feet of 4/0 AWG triplex secondary cable. Work also included the installation of 11 services and 8 street light connections. All the above projects will continue into the 1987 construction season.

The fourth area of underground construction was Wilmington. Wilmington residential underground construction centered around 6 developments totaling 69 individual lots.

6 lots were completed in Sidelinker Farms off Woburn Street which required the installation of 2 manholes, 1 - 37.5 KVA transformer as well as 1500 feet of 3" PVC conduit. 2 street lights were installed along with 1000 feet of 1/0 AWG 1500 volt cable and 500 feet of 4/0 secondary cable.

Fox Run Lane off High Street required the installation of 4 manholes to service 13 lots. The project also included 3400 feet of 3" PVC conduit and 2400 feet of primary cable rated at 1500 volts size 1/0 AWG along with 1000 feet of 4/0 AWG secondary cable, 4 street lights and 3 transformers, 1 - 25 KVA and 2 - 37.5 KVA Padmount units.

Gloria Lane off Broad Street required the installation of 3 manholes, 2 - 37.5 KVA transformers, 1600 feet of 3" conduit along with 1200 feet of 1/0 AWG 15 KV cable and 400 feet of 4/0 secondary cable to service 10 residential units.

Quarry Hill off Swain Road consisted of 9 residential units where 3 manholes, 2 - 37.5 KVA transformers and 1500 feet of 3" PVC conduit were installed. This also required over 1000 feet of 1/0 AWG 15000 volt primary cable and 500 feet of 4/0 AWG secondary cable.

Work was completed at Middlesex Pines off Middlesex Avenue with the installation of 13 - 50 watt high pressure sodium, enclosed style street light fixtures complete with 30 foot center bored wood poles.

Preliminary work commenced for Ohio Street off Nichols Street for a 25 lot subdivision with the installation of 4 manholes.

1400 feet of 3/0 ACSR line wire was installed on Sanborn Lane in Reading to accommodate new construction in the area. Work also included the installation of 6 poles, 3 - 40 foot and 3 - 45 foot.

Work was completed for service to the new TASC facility on John Street in Reading along with the relocation of 1000 feet of overhead construction to the north side of John Street. All construction was installed to accommodate the new 35000

volt system to be connected in the near future.

3000 feet of 35 KV 795 KCM spacer cable was installed on the Boston Gas Co.'s Right of Way off John Street to facilitate a connection to the Department's future line extension on the MBTA Right of Way. Along with this 3000 feet of 35 KV 795 KCM spacer cable was installed on John Street, Reading. A total of 18 - 55 foot poles were installed to support this type of installation.

Construction on Lafayette Road and at Avalon Estates in Reading consisted of extending service to 14 customers.

9 poles and 1200 feet of 3/0 aluminum ACSR primary wire was installed to service the new customers on Colonial Drive Extension in Reading. A secondary cable along with 1 - 50 KVA transformers were also installed.

Danco Industries off Barrett Street, Reading was the scene of a primary line extension from the MBTA Railroad Right of Way overhead to the Department's Ash Street facility and then underground through the MBTA Right of Way to an overhead structure at the customer's facility. The construction was necessary to service 1500 KVA of transformer capacity required to serve the manufacturing facility.

The Department installed 26 new 1000 watt metal halide floodlights at the Birch-meadow softball field in Reading. 8 poles were installed, 4 - 55 foot poles and 4 - 60 foot poles along with 1000 feet of 1/0 ACSR secondary cable.

9 - 35 foot poles were installed on Summer Avenue, Reading for the relocation of 1200 feet of Summer Avenue between Brook Street and the Wakefield line.

2 new 400 amp secondary services were installed on Gould Street, Reading for Rivers Crossing at Number 24. This is the site of the old Ace Art Complex which is being converted to office space and retail sales areas described as a Mini-Mall.

The intersection of Route #28 and South Street, Reading was reconstructed during the year for the relocation of the south bound I95 exit ramp as well as traffic control signals. 4 poles were relocated and construction transferred.

The area around Prospect Street in Reading including Fremont and Berkeley Streets was converted to the 15 KV system on West Street from the 5 KV system to provide additional capacity and improve voltage conditions in the area.

One thousand feet of three conductor 500 KCM paper insulated, lead sheath 15 KV power cable was installed in the existing duct bank between the Ash Street Station #1 and Bolton Street, Reading via Ash Street. The cable will be energized to service the Lynnfield Station #2 and therefore relieve capacity on Feeder 4W9 from the Gaw Station #4 to service the new TASC facility for the immediate future.

Primary lines were extended in Wilmington off Main Street to service the new Wilmington Ice Arena which required the addition of 4 poles and installation of 500 circuit feet of 3/0 ACSR line wire along with the installation of 1 - 300 KVA three phase transformer.

1 - 500 KVA three phase padmount distribution transformer was installed to accommodate the expansion of the Wilmington High School.

Service was extended to Lot #1 on Jonspin Road in Wilmington with the installation of one new pole and associated equipment required to service the 300 KVA three phase transformer installed.

A new 12,000 square foot office building for ETM on Concord Street, Wilmington required the installation of 1 - 3 phase 150 KVA distribution transformer together with one span of primary line.

3 poles were relocated at the corner of Middlesex and Federal Streets in Wilmington to facilitate the road re-construction and traffic signal installation.

The Howland Development Company constructed a new 168,000 square foot building (office and warehouse) off Ballardvale Street in Wilmington. This required the installation of 9 poles, 4500 feet of 336.4 ACSR primary open wire and the installation of 1 - 225 KVA pad mount distribution transformer to service Pella Windows, Inc. 2 additional transformers will be installed in the near future.

A 225 KVA overhead three phase distribution transformer was installed on old West Street, Wilmington to service the new Dankar Building which has a total of 20,000 square feet. The primary line extension from West Street required the installation of 1 pole and 500 feet of primary line 1/0 ACSR.

The Smith Building on 220 Andover Street, Wilmington with a total area of 5,000 square feet required the installation of 1 three phase 45 KVA distribution transformer and approximately 500 feet of 1/0 ACSR line wire for the primary line extension.

A new 57,600 square foot building was installed to the rear of Wilmington Fabricators on Andover Street, Wilmington for its new manufacturing plant. 4 poles and 2000 feet of 1/0 ACSR line wire were installed in a vertical configuration to service the new 3 phase 300 KVA pad mount transformer.

The existing 75 KVA 3 phase distribution transformers were replaced by a 112.5 KVA unit on Main Street, Wilmington to service Sharp Air Freight Building #11.

Acme Printing now occupies the old Ferno Forge facility on Industrial Way in Wilmington which required the customer to install an additional 1000 KVA of transformer capacity to service their installation of webb presses.

The Department extended the single phase #2 copper primary line 250 feet on Brattle Street, Wilmington and installed 1 additional 25 KVA distribution transformer to handle the additional growth in the area with the construction of 3 new homes.

The Nichols Street area in Wilmington which includes Fairmeadow and Jere Roads was converted to the 15 KV system during the year to provide for the additional load created by the new 6 lot Oakland Park residential underground development known Flagstaff Road.

Six new homes were constructed on Bailey Road off Aldrich Road in Wilmington where the pole line was extended with the addition of 5 poles. 625 feet of 3/0 ACSR triplex secondary cable along with 500 feet of single conductor 1/0 ACSR primary as well as 1 - 25 KVA distribution transformer.

Keene Lighting on Industrial Way in Wilmington added an additional 1000 KVA pad mount transformer during the year to provide capacity for new production equipment. (A 300 ton press plus other manufacturing equipment.)

Curtis Mathas is now occupying the 30,000 square foot building known as Lot #40 Jonspin Road, Wilmington. This required the installation of one 1 KVA 3 phase pad mount transformer and 600 circuit feet of 1/0 AWG 15000 volt primary cable.

The Department provided service for the moving of a barn on High Street, Wilmington to a new location on Woburn Street, Wilmington, approximately 1000 feet. All services in the area including a 3 phase 5 KV aerial cable had to be raised to provide 34 feet of clearance.

The Department also provided service for a house move in Wilmington from old West Street to Lee Street, a distance of 6300 feet via West Street, Suncrest Avenue, Ledgewood Road, Woodland Drive, Lowell Street and Lee Street. The clearance provided was 32 feet which required the elevating of 2 - 5 KV 336.4 KCM spacer cables simultaneously on the West Street Bridge over I-93 as well as 15 KV spacer and aerial cables at the intersection of Woodland Drive and Lowell Street.

A new service was installed for Shea Concrete Products on Salem Street, Wilmington with the placement of a new 40 foot pole, #2 aluminum ACSR primary line extension and 1 - 45 KVA 3 phase distribution transformer.

Service was extended to Lot #14 on Magnolia Drive in Lynnfield which required the installation of 500 feet of 3" PVC conduit and 250 feet of 350 KCM aluminum trip-lex secondary cable.

A 50 KVA transformer installed in North Reading on North Street along with 1 - 35 foot pole and single phase line extension to service the new Alternative Model Community Residence (AMCR) facility.

Primary service was extended from Elm Street, North Reading to service the Lynn Water Pumping Station in Lynnfield on the Ipswich River. This line extension required the installation of 500 circuit feet of 336.4 KCM spacer type cable and 3 - 100 KVA step down distribution transformers 15000 volts to 5000 volts to service the 225 HP motor.

New service was extended to 9 new offices at the Colonade Office Park on Main Street, North Reading. The existing 150 KVA transformer was replaced with a 225 KVA unit. The unit also services the existing apartment complex at the same location.

The overhead line construction was upgraded on Country Club Road in North Reading to provide capacity for the Ridgeway I sub-division consisting of 32 new homes. 1700 circuit feet of primary 3/0 ACSR line wire was installed along with the replacement of 2 distribution transformers. The area was converted from the existing 5 KV system to the new 15 KV system.

The Department answered a total of 277 emergency calls during 1986. The breakdown of calls was: 101 blown line fuses, 33 feeder outage, 35 primary lines down; 21 secondary lines down; services down, 38; completely self protected transformers (CSP) trips, 31. The balance of 18 calls ranged from primary line to house fires.

- An ice storm hit the Reading area on February 18 and 19, 1986 which resulted in 2,674 customer hours lost on 5 primary feeders, outages affecting 4,179 customers. The storm caused 89 incidents including 16 area outages, 30 customers services down and 38 reports of limbs on wires and arcing wires.

Feeder 4W7/4W23 on Lowell Street, Wilmington is being upgraded to 12 MVA capacity over a 3 year period involving three phases of construction. The first phase which began this year included the installation of 6000 circuit feet of 556.5 KCM all aluminum 15,000 volt spacer type cable on Lowell Street between Woburn and Main Streets. This cable will replace the existing 350 KCM 3 conductor non-leaded aerial cable which supplies capacity to Sweetheart Plastics. This first phase will be completed in the first quarter of 1987. The second phase involves upgrading the overhead conductors for Feeder 4W7 on Lowell Street and the third phase will involve the underground cable replacement for Feeder 4W7 over Route I93 at Lowell Street.

Eastern Lighting Associates constructed a new electrically heated office and warehouse, 6,700 square feet total. This necessitated the replacement of a 30 KVA 3 phase transformer with a 112.5 KVA pole mount 3 phase distribution transformer. The new facility is located on Concord Street, North Reading.

In accordance with Section 56, Chapter 164 of the General Laws of the Commonwealth of Massachusetts, I submit my estimate of income and expense of the plant for the 1986 calendar year.

ESTIMATED INCOME & EXPENSES FOR 1987

INCOME

From Customers	\$43,099,000.
From Reading Street Lights	108,596.
From Miscellaneous Income	107,000.
From Forfeited Discounts	600,000.
Total Income	\$43,915,596.

EXPENSES

Production	
Capacity	\$24,000,000.
Fuel	13,362,000.
Total Production	\$37,362,000.
Transmission	\$ 77,000.
Distribution	1,385,000.
Street Lighting	60,000.
Depreciation	1,350,000.
General Miscellaneous	1,968,000.
Interest on Bonds & Notes	29,633.
Bonds & Notes Payable Redeemed	130,000.
Interest on Customer Deposits	21,000.
Total Department Expense	\$ 5,020,633.
TOTAL EXPENSES	\$ 42,382,633.
Net Income	\$ 1,532,963.
KWH Purchased	571,870,000
KWH Sold	539,500,000
KWH for Reading Street Lights	1,382,348
Expenses per KWH Sold	\$ 0.078559
Cost of Reading Street Lights	\$ 108,596.

REPORT OF THE MUNICIPAL LIGHT BOARD

The report of the General Manager as submitted by him, together with the certificates of the Auditor, is hereby approved by the Municipal Light Board and constitutes its report to the Town.

MUNICIPAL LIGHT BOARD

John H. Crooker, Chairman
Allan E. Ames, Secretary
Frederick J. Nemergut, Member

TOTAL COST OF PLANT
AS OF
DECEMBER 31, 1986

LAND

Kenneth E. Gaw Substation	\$ 192,248.86
226 Ash Street	49,406.54
Garage & Stockroom	6,117.00
25 Haven Street	6,609.46
Wildwood Street, Wilmington	2,396.96
Main Street, Wilmington	6,726.92
Haverhill Street, North Reading	3,619.70
Main Street, Lynnfield	6,202.68

STRUCTURES

Kenneth E. Gaw Substation	1,041,255.98
226 Ash Street	135,679.06
Garage & Stockroom	441,357.31
25 Haven Street	163,617.88
Wildwood Street Substation	74,403.96
Control Building - Ash Street	196,325.92

STATION EQUIPMENT

Kenneth E. Gaw Substation	2,585,219.90
226 Ash Street	991,945.34
Wildwood Street Substation, Wilmington	711,604.64
Main Street, Wilmington	84,342.45
Haverhill Street, North Reading	276,167.23
Main Street, Lynnfield	278,385.08
Control Building, Ash Street	107,729.26

TRANSMISSION

Poles & Fixtures, overhead Conductors	135,547.65
Underground Conductors	15,488.27
Underground Conduits	23,205.47
Towers	79,248.05

DISTRIBUTION

Poles & Fixtures	6,928,223.97
Underground Conductors	2,111,384.54
Underground Conduits	1,893,242.12
Line Transformers	2,906,315.24
Services	1,385,651.21
Meters	1,515,780.21
Street Lights & Signal System	1,023,075.63

TOTAL COST OF PLANT	25,373,524.49
GENERAL EQUIPMENT	1,785,750.19
GRAND TOTAL	\$27,159,274.68

TOWN OF READING, MASSACHUSETTS

MUNICIPAL LIGHT DEPARTMENT

FINANCIAL STATEMENTS

FOR THE YEARS ENDED

DECEMBER 31, 1986 AND 1985

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
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MOILANEN & NELSON, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

45 Junction Square Drive, PO Box B, Concord, MA 01742 0902
617-369-4830

Ronald E. Moilanen, CPA, MST
Richard G. Nelson, CPA, MST

January 10, 1987

Municipal Light Board
Town of Reading
Municipal Light Department
25 Haven Street
Reading, MA 01867

We have examined the balance sheet of the Town of Reading, Massachusetts - Municipal Light Department - as of December 31, 1986 and 1985, and the related statements of income and analysis of surplus and changes in financial position for the years then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such other tests and auditing procedures as we considered necessary in the circumstances.

Our examination was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplementary report, Total Electric Utility Plant, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the examination of the basic financial statements and, accordingly, we express no opinion on it.

In our opinion, the accompanying balance sheets and the related statements of income and analysis of surplus and changes in financial position present fairly the financial position of the Town of Reading, Massachusetts - Municipal Light Department - as of December 31, 1986 and 1985, and the results of its operations and the changes in its financial position for the years then ended in conformity with generally accepted accounting principles consistently applied during the period except for the change, with which we concur, in the policy of accounting for the refunds of excess funds as described in Note M to the financial statements.

MOILANEN & NELSON, P. C.

Richard G. Nelson, CPA

RGN:sry

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
BALANCE SHEET
AS OF DECEMBER 31, 1986 AND 1985

<u>ASSETS</u>		<u>LIABILITIES AND SURPLUS</u>	
	<u>1986</u>	<u>1985</u>	<u>Increase (Decrease)</u>
<u>Electric Utility Plant:</u>			
Transmission plant	\$ 1,243,323	\$ 1,304,083	\$ (60,760)
Distribution plant	12,674,827	11,873,109	1,001,718
General plant	987,111	930,612	56,499
<u>Total Electric Utility Plant</u>	<u>15,105,261</u>	<u>14,107,804</u>	<u>997,457</u>
<u>Investments:</u>			
123 Investments in Associated Companies (Note B)	13,569	13,569	-0-
<u>Funds Accounts:</u>			
126 Depreciation fund	350,131	280,972	69,159
<u>Current and Accrued Assets:</u>			
131 Operating cash (Note C)	6,788,743	6,420,283	368,460
132 Customer deposits	417,021	333,508	83,513
135 Petty cash	2,000	1,000	1,000
142 Customer accounts receivable	1,698,730	2,722,802	(1,024,073)
143 Other accounts receivable	223,698	232,312	(8,614)
154 Materials and supplies	749,446	680,152	69,294
163 Stores expense	34,774	41,353	(6,579)
165 Prepayments	920,239	539,230	381,009
<u>Total Current and Accrued Assets</u>	<u>10,834,651</u>	<u>10,970,641</u>	<u>(135,990)</u>
<u>LIABILITIES</u>			
<u>Deferred Credits:</u>			
252 Customer advances for construction	489,978	260,713	229,265
253 Other deferred credits (Note E)	983,720	1,183,144	(199,424)
<u>Total Deferred Credits</u>	<u>1,473,698</u>	<u>1,443,857</u>	<u>29,841</u>
<u>Reserves:</u>			
260 Reserve for uncollectible accounts	409,627	324,095	85,532
265 Miscellaneous operating reserves (Note F)	28,000	126,457	(98,457)
<u>Total Reserves</u>	<u>437,627</u>	<u>450,552</u>	<u>(12,925)</u>
<u>Contribution in Aid of Construction:</u>			
271 Contribution in aid of construction	785,866	769,662	16,204
<u>Total Liabilities and Surplus</u>	<u>\$26,303,612</u>	<u>\$25,372,966</u>	<u>\$ 930,626</u>

The accompanying notes are an integral part of the financial statements

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
STATEMENT OF INCOME AND ANALYSIS OF SURPLUS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

	1986	1985	Increase (Decrease)	Ratio 1986 100.00%	Ratio 1985 100.00%
Operating Income:					
400 Operating revenues (Schedule B-1)	\$38,565,541	\$38,155,628	\$ 409,913	100.00%	100.00%
Operating Expenses:					
401 Operating expenses	35,942,582	34,889,552	1,053,030	93.20	91.44
402 Maintenance expenses	545,010	473,130	71,880	1.41	1.24
403 Depreciation	617,186	1,056,925	(439,739)	1.60	2.77
408 Voluntary payments in lieu of property taxes (Note L)	-0-	121,105	(121,105)	.00	.30
Total Operating Expenses	37,104,778	36,540,712	564,066	96.21	95.75
Total Operating Income	1,460,763	1,614,916	(154,153)	3.79%	4.25%
Other Income:					
415 Income from merchandising, jobbing and contract work	66,678	85,626	(18,948)		
419 Interest income	384,981	296,175	88,806		
450 Forfeited discounts	557,940	487,470	70,470		
Total Other Income	989,477	869,271	120,206		
Total Income	2,450,240	2,484,187	(33,947)		
Miscellaneous Income Deductions:					
436 Other income deductions (Note A, C and E)	504,904	-0-	504,904		
427 Interest on bonds	39,356	50,498	(11,142)		
Total Miscellaneous Income Deductions	544,260	50,498	493,762		
Net Income	\$ 1,905,980	\$ 2,433,689	\$ (527,709)		
Earned Surplus:					
208 Unappropriated earned surplus (at beginning of period)	\$18,264,836	\$16,603,134	\$ 1,661,702		
433 Balance transferred from income	1,905,980	2,433,689	(527,709)		
434 Miscellaneous credits to surplus (Note G)	413,373	418,770	(5,397)		
Total Credits	20,584,189	19,455,593	1,128,596		
Deductions from Earned Surplus:					
436 Appropriations of surplus (Note H)	1,395,718	1,190,757	204,961		
Total Deductions from Earned Surplus	1,395,718	1,190,757	204,961		
208 Unappropriated Earned Surplus (at end of period)	\$19,188,471	\$18,264,836	\$ 923,635		

The accompanying notes are an integral part of the financial statements

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
SCHEDULE OF OPERATING REVENUE
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

		<u>Net Revenue</u>	<u>Increase</u>
	<u>1986</u>	<u>1985</u>	<u>(Decrease)</u>
<u>Sales of Electricity:</u>			
440 Residential sales	\$12,119,948	\$11,684,301	\$ 435,647
442 Commercial and industrial sales	24,936,161	24,836,632	99,529
442 Private street lighting	58,380	60,464	(2,084)
<u>Total Private Consumers</u>	<u>37,114,489</u>	<u>36,581,397</u>	<u>533,092</u>
<u>444 Municipal Sales:</u>			
Street lighting	370,438	406,029	(35,591)
Municipal buildings	1,030,981	1,117,085	(86,104)
<u>Total Municipal Consumers</u>	<u>1,401,419</u>	<u>1,523,114</u>	<u>(121,695)</u>
<u>447 Sales For Resale</u>	<u>49,633</u>	<u>51,117</u>	<u>(1,484)</u>
<u>Total Operating Revenue</u> (To Exhibit B)	<u>\$38,565,541</u>	<u>\$38,155,628</u>	<u>\$ 409,913</u>

The accompanying notes are an integral part of the financial statements

Page 4 of 15 Pages

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
STATEMENT OF CHANGES IN FINANCIAL POSITION
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

	<u>1986</u>	<u>1985</u>
<u>Source of Funds:</u>		
Net income (Exhibit B)	\$ 1,905,980	\$ 2,433,689
Charges to income not affecting working capital:		
Depreciation	757,358	1,207,087
Increase in reserve for uncollectible accounts	85,532	105,315
Increase in contribution in aid of construction	16,204	164,149
Increase in customers advances for construction	229,265	36,022
Increase in other deferred credits	-0-	144,537
Increase in appropriation for bond redemption	130,000	130,000
Miscellaneous credits to surplus (Note G)	<u>413,373</u>	<u>418,770</u>
<u>Total Source of Funds</u>	<u>3,537,712</u>	<u>4,639,569</u>
<u>Use of Funds:</u>		
Net additions to electric utility plant	1,754,815	1,226,857
Decrease in long-term debt	164,072	17,157
Appropriation of surplus (Note H)	1,395,718	1,190,757
Increase in depreciation fund	69,159	280,972
Decrease in miscellaneous operating reserves	98,457	1,105
Decrease in other deferred credits	<u>199,424</u>	<u>-0-</u>
<u>Total Use of Funds</u>	<u>3,681,645</u>	<u>2,716,848</u>
<u>Net Increase (Decrease) in Working Capital</u>	<u>\$ (143,933)</u>	<u>\$ 1,922,721</u>

The accompanying notes are an integral part of the financial statements

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
STATEMENT OF CHANGES IN FINANCIAL POSITION
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Changes in Components of Working Capital

	<u>1986</u>	<u>1985</u>
<u>Increase (Decrease) in Current Assets</u>		
Operating cash (Note C)	\$ 368,460	\$ 2,213,544
Petty cash	1,000	-0-
Customer deposits	83,513	64,608
Customer accounts receivable	(1,024,073)	(858,365)
Other accounts receivable	(8,614)	32,593
Materials and supplies	69,294	(87,879)
Stores expense	(6,579)	(4,114)
Prepayments	<u>381,009</u>	<u>470,852</u>
<u>Total Increase (Decrease) in Current Assets</u>	<u>(135,990)</u>	<u>1,831,239</u>
<u>Increase (Decrease) in Current Liabilities</u>		
Accounts payable	(63,257)	(197,786)
Customer deposits	83,513	65,033
Interest accrued	(15,856)	10,742
Obligations under capital lease	<u>3,543</u>	<u>30,529</u>
<u>Total Increase (Decrease) in Current Liabilities</u>	<u>7,943</u>	<u>(91,482)</u>
<u>Total Increase (Decrease) in Working Capital</u>	<u>\$ (143,933)</u>	<u>\$ 1,922,721</u>

The accompanying notes are an integral part of the financial statements

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note A. Summary of Significant Accounting Policies:

Method of Presentation

The Department is subject to regulation by the Massachusetts Department of Public Utilities (DPU). Pursuant to State Laws, rates must be set such that earnings attributable to electric operations less bond principal payments do not exceed 8% of the cost of utility plant. The Department's accounting policies conform with generally accepted accounting principles, as applied in the case of regulated public utilities.

Depreciation

Depreciation by statute is computed at a rate of 3% of cost of utility plant in use as of the beginning of the year during which the depreciation is accrued. A greater amount may be accrued upon receiving approval from the Department of Public Utilities (DPU). For 1985 the Department requested and received DPU approval to compute depreciation at a rate of 5%. For 1986 the Department has requested a 5% rate. The DPU has not yet acted upon this request pending an investigation by the DPU of the Department's rates and practices as requested by the Wilmington Chamber of Commerce; therefore, for 1986 depreciation is computed at a rate of 3%. The Department, upon advise of council, has established a reserve fund to accrue the additional 2% of depreciation which the Department has requested but which the DPU has not yet acted upon and has charged other income deductions for the same amount (\$504,904). The Department has set aside this reserve in an interest bearing account. If it is determined by the DPU that the Department's depreciation rate for 1986 should be at 3% this reserve and accumulated interest will be returned to the ratepayers. (Note C and E)

Note B. Investment in Associated Companies

Under agreement with the Massachusetts Municipal Wholesale Electric Company (MMWEC), the Department has advanced funds to MMWEC for long-term working capital purposes.

	<u>1986</u>	<u>1985</u>
<u>Total</u>	<u>\$13,569</u>	<u>\$13,569</u>

Note C. Cash

At December 31, current cash funds are available for Department use as follows:

	<u>1986</u>	<u>1985</u>
Funds reserved for operations	\$ -0-	\$ -0-
Funds reserved for construction expenditures	<u>254,023</u>	<u>920,483</u>
<u>Sub-total</u>	<u>\$ 254,023</u>	<u>\$ 920,483</u>

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

<u>Note C. Cash (Continued)</u>	<u>1986</u>	<u>1985</u>
Sub-total	\$ 254,023	\$ 920,483
Funds reserved for liability to customers in connection with fuel cost billings to customers in excess of fuel costs (Note F)	478,817	1,183,144
Funds reserved for payment in lieu of taxes to various public authorities	-0-	250,000
Funds reserved for payment of bonds	46,458	48,850
Funds reserved for payment of purchased power obligations under power sales agreements with the Massachusetts Municipal Wholesale Electric Company (MMWEC)	1,428,797	1,301,848
Funds reserved to defer future customer rate increases	1,588,394	1,928,784
Funds reserved for effect of uncollectible accounts	409,627	324,095
Funds reserved for rebates to customers, payment of certain accrued purchased power costs, other operating expenses and a potential liability for certain power transmission charges	1,546,244	354,745
Funds reserved for the cost of decommissioning Pilgrim Unit I	-0-	108,334
Funds reserved for sick leave benefits	125,138	-0-
Funds reserved for increase in depreciation from 3% to 5% (Note A)	505,498	-0-
Funds reserved for the payment of insurance premiums	405,747	-0-
Total Cash	\$6,788,743	\$6,420,283

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note D. Long-Term Debt:

	<u>1986</u>	<u>1985</u>
<u>Bonds Payable:</u>		
Bonds issued November 15, 1970 bearing an interest rate of 6.0% per annum are payable in annual installments of \$30,000 plus interest and are due November 15, 1990	\$ 120,000	\$ 150,000
Bond issued August 1, 1979 bearing an interest rate of 5.2% per annum are payable in annual installments of \$100,000 plus interest and are due August 1, 1989	<u>300,000</u>	<u>400,000</u>
<u>Total Bonds Payable</u>	420,000	550,000
Less: Current installments of bonds payable	<u>130,000</u>	<u>130,000</u>
<u>Total Long-Term Bonds Payable</u>	<u>\$ 290,000</u>	<u>\$ 420,000</u>

The future payments required on the long-term debt are as follows:

<u>Fiscal year</u>	<u>6.0%</u>	<u>5.2%</u>
1987	\$ 30,000	\$100,000
1988	30,000	100,000
1989	30,000	100,000
1990	<u>30,000</u>	<u>-0-</u>
<u>Total</u>	<u>\$120,000</u>	<u>\$300,000</u>

Capital Leases:

In December of 1984 the Department purchased new computer equipment costing \$170,358. To finance this equipment the Department entered into a capital lease agreement.

The following is a schedule by years of future minimum lease payments together with the present value of the net minimum lease payments as of December 31, 1986:

	1987	\$ 43,076
	1988	43,076
	1989	<u>43,076</u>
Net minimum lease payments		129,228
Less: amount representing interest		<u>(16,385)</u>
Present value of net minimum lease payments		112,843
Less: current portion		<u>34,072</u>
Total long-term payments under capital lease		<u>\$ 78,771</u>

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note E. Other Deferred Credits

Other deferred credits consist of the following:	<u>1986</u>	<u>1985</u>
Fuel cost billings to customers in excess of fuel costs (Note C)	\$ 478,816	\$1,183,144
Depreciation reserve for 2% pending authorization from DPU (Note A and C)	<u>504,904</u>	<u>-0-</u>
	<u>\$ 983,720</u>	<u>\$1,183,144</u>

Note F. Miscellaneous Operating Reserve

	<u>1986</u>	<u>1985</u>
Provision for charges in connection with the decommissioning of Pilgrim Unit I	\$ -0-	\$ 98,457
Provision for dispute of electric bills rendered to Danis Reading Realty Trust	<u>28,000</u>	<u>28,000</u>
<u>Total</u>	<u>\$ 28,000</u>	<u>\$ 126,457</u>

Note G. Miscellaneous Credits to Surplus

Miscellaneous credits to surplus for 1986 and 1985 consist of the following:	<u>1986</u>	<u>1985</u>
Termination of projects	\$ -0-	\$ 339,170
Settlement of SCADA system litigation	-0-	79,600
Excess funds refund (Note M)	<u>413,373</u>	<u>-0-</u>
<u>Total</u>	<u>\$ 413,373</u>	<u>\$ 418,770</u>

Note H. Appropriations of Surplus:

Appropriations of surplus consist of the following:	<u>1986</u>	<u>1985</u>
Payments on bond principal	\$ 130,000	\$ 130,000
Transfers to the Town of Reading, Massachusetts for payment in lieu of taxes as authorized by the Town of Reading-Municipal Light Board	1,250,000	1,000,000
Loss on disposal of Electric Utility Plant	<u>15,718</u>	<u>60,757</u>
<u>Total</u>	<u>\$1,395,718</u>	<u>\$1,190,757</u>

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note I. Employees Pension:

The employees of the Municipal Light Department participate in the Town of Reading Contributory Retirement System as adopted under Chapter 32 of the General Laws of the Commonwealth of Massachusetts.

Each year the Municipal Light Board is assessed by the Town for its portion of the total annual appropriation for the pension fund, which payments are made from the Town of Reading - Municipal Light Department Employees' Retirement Trust, a trust established by the Municipal Light Board for the purpose of funding currently, from the Department's operating and maintenance account, the annual contributions required by the Reading Contributory Retirement System.

Contributions to the Retirement Trust are based on actuarial valuations using an aggregate cost method in which all plan liabilities are funded by normal cost payments and under which method there is no separate stated liability for past service costs.

Payments to the Trust by the Department amounted to \$513,528 in 1986 and \$476,101 in 1985.

Note J. Power Sales Agreements:

The Light Department of the Town of Reading (The "Department") is a participant in the Massachusetts Municipal wholesale Electric Company ("MMWEC"), a public corporation of the Commonwealth of Massachusetts.

MMWEC is a coordinating and planning agency for the development of the bulk power supply requirements of its members and Project Participants. MMWEC is authorized to purchase ownership interests in, and to issue revenue bonds to finance, generating units ("Projects"). MMWEC sells the capability of each of its Projects to its members and other utilities (Project Participants) under Power Sales Agreements. The Power Sales Agreement for each Project requires each project Participant to pay its share of MMWEC's costs related to the Project which includes debt service on bonds issued by MMWEC to finance the Project plus 10% of debt service to be paid into a Reserve and Contingency Fund. In addition, MMWEC has entered into long-term take or pay power purchase contracts for which it has corresponding resale agreements with certain of its members and other utilities. The Project and power purchase contract amounts are payable from each participant's electric system revenue and are required to be made whether or not the Project is completed, the unit is operating and notwithstanding the suspension or interruption of output of the unit.

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note J. Power Sales Agreements (continued):

A substantial portion of MMWEC's construction program is its 11.59% ownership interest in the Seabrook project being constructed by New Hampshire Yankee (NH Yankee), currently a division of Public Service Company of New Hampshire (PSNH). NH Yankee, upon receipt of regulatory approval, is to be established as an independent entity to construct and operate the Seabrook station on behalf of the joint owners. Seabrook Unit No. 1 construction has been completed. Seabrook joint owners have authorized NH Yankee to begin the sale of all salvagable components and equipment from Seabrook Unit No. 2 and to return the construction permit for Unit No. 2 to the Nuclear Regulatory Commission. MMWEC's \$65,500,000 investment in Unit No. 2 was charged as a Loss on Cancelled Units at year-end 1984.

A 40-year operating license for Seabrook Unit No. 1 was issued on October 17 by the U.S. Nuclear Regulatory Commission (NRC), subject to several conditions.

The license allows project manager NH Yankee to load fuel and conduct a series of pre-operational tests, including checks of the reactor coolant system and tests involving water flow and control rod movement in the reactor core. During these tests the reactor will be loaded with its full complement of fuel, but no fission reaction will take place and no power will be generated. Fuel loading began on October 22 and was completed on October 29. The "zero-power" tests are currently under way.

Before proceeding with low-power testing at Seabrook, during which the plant can be tested at up to 5 percent power, license conditions dictate that the Atomic Safety and Licensing Board (ASLB) of the NRC must first render a decision on NH Yankee's request for low-power testing authority. Subsequent to the unsuccessful appeal of the Massachusetts Attorney General of the approval of zero-power testing without submission of proposed emergency response plans, the NRC, as a matter of policy and law, is determining whether such submission should be required prior to approval of low-power testing. The NRC and ASLB decisions are expected in early 1987, at which point the NRC's Office of Nuclear Reactor Regulation will evaluate the ASLB ruling and decide whether to allow Seabrook to proceed with low-power testing.

Another license condition requires the resolution of off-site emergency response planning issues prior to NRC authorization to proceed with full-power testing and commercial operation. At present, NH Yankee is pursuing a number of different options in its effort to resolve emergency planning issues. Among the options are development of a utility-sponsored emergency plan for the six Massachusetts communities

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note J. Power Sales Agreements, (continued):

involved and a possible change in emergency planning requirements for the project. One such change, for which application approval has been filed with the NRC in December 1986, involves reducing from 10 miles to 1 mile the emergency response zone around the Seabrook plant. It is not known yet which option will be chosen or what the extent of impacts will be on the schedule for commercial operation of Unit No. 1. Prior to the September 20th rejection of emergency plans for Massachusetts by Gov. Michael S. Dukakis, Unit No. 1 was scheduled for commercial operation in Spring 1987.

Other conditions on the operating license include a standard set of conditions placed on all NRC licenses. These outline such factors as compliance with all technical specifications for plant operation.

Other events have occurred affecting MMWEC and the Seabrook project in general. Such events include legal challenges by certain Project Participants and others of the validity of their Power Sales Agreements with MMWEC and unfavorable decisions and orders by regulatory bodies in Maine, Vermont and Massachusetts such as disallowance of recovery of some Seabrook project costs, disengagement from or disposal of respective shares of the Seabrook project and strict limitations on future Seabrook financing. On November 28, 1986, a Vermont Superior Court judge ruled that the Power Sales Agreements between MMWEC and several consumer-owned utilities in Vermont are valid under Vermont law. The ruling rejects contentions by the Vermont Department of Public Service, Vermont Electric Cooperative and the Village of Stowe Water and Light Department that the contracts were invalid and therefore not binding agreements. The ruling has been appealed. Regarding the financing limitations, the Massachusetts Department of Public Utilities (DPU), in April 1985, denied the request of Massachusetts investor-owned utilities for financing authority to complete Unit No. 1 unless they agreed to arrangements that would effectively shift the risk of further investment in Seabrook from the ratepayers to their stockholders. In the case of MMWEC, since it has no stockholders to whom to shift the risk, long-term financing authority was denied outright by the DPU.

In September 1986, MMWEC replaced \$120 million of 364-day Revenue Bond Anticipation Notes (BANS) due October 17, 1986 with \$110 million of 364-day BANS at an average annual rate of 14.08% to fund MMWEC's share of Seabrook construction costs for its Nuclear Project No. 4 and Project No. 6, to fund interest on the BANS and to fund a portion of the 1986 and 1987 interest on Project No. 6 outstanding debt. The BANS were issued to bridge the financing gap until regulatory approval of a long-term financing plan is received. MMWEC contemplated paying the BANS from the proceeds of long-term Revenue Bonds (Bonds). A request for long-term financing authority to extinguish the BANS had been filed in February 1986 and on January 14, 1987, the DPU authorized long-term financing up to MMWEC's requested amount of \$164,500,000. MMWEC is currently analyzing the method and timing of the issuance of the newly authorized amount of financing.

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note J. Power Sales Agreements, (continued):

Two utilities, Fitchburg Gas & Electric and Vermont Electric Cooperative (0.87% and 0.41% ownership share of the Seabrook project, respectively) have ceased making Seabrook construction payments since May 1985 and February 1986, respectively. Advance payments have been made by five other joint owners to cover the shortfall.

Vermont Electric Cooperative, in addition to being a 0.41% direct joint owner in the Seabrook project, is also involved through its 7.2% interest in MMWEC's Project No. 6 and has failed to make its monthly payments of \$92,508 to MMWEC since February 1986.

In November, 1986, Eastern Utilities Associates (EUA), a Massachusetts investor-owned electric utility holding company, purchased the shares of Seabrook owned by Fitchburg Gas & Electric (0.87%), Central Maine Power Company (6.04%), Bangor Hydro-Electric Company (2.17%), Maine Public Service Company (1.46%) and Central Vermont Public Service Corporation (1.59%). The purchases make EUA the third largest Seabrook joint owner.

As of December 31, 1986 the total estimated construction cost of MMWEC's Projects under construction was \$937,307,000 of which the amount associated with the Department's Power Sales Agreement was \$50,000,000. Total construction expenditures amounted to \$726,016,000 of which \$40,585,000 represented the amount attributable to the Department. It is estimated that \$957,346,000 principal amount of debt obligations will need to be issued by MMWEC to finance the Projects in its construction program, of which \$55,268,000 is attributable to the Department. Debt issued and outstanding included Power Supply System Revenue Bonds totaling \$797,866,000 and 364-day Revenue Bond Anticipation Notes (BANS) in the amount of \$110,000,000 due on September 9, 1987. The amount of each attributable to the Power Sales Agreements of the Department is \$50,577,000 and \$3,026,000, respectively. On bonds which have been issued, the debt service requirement through the year 2018 is \$2,604,247,000 of which \$134,893,000 is attributable to the Department.

In addition, MMWEC has expended \$389,387,000 and \$467,587,000 of bonds are outstanding for Projects in operations, with total debt service of \$1,209,357,000. The Department's portion of the expenditures, bonds issued and debt service on these Projects is \$48,155,000, \$55,543,000 and \$127,987,000, respectively.

The Light Department of the Town of Reading has entered into power purchase contracts or project Power Sales Agreements with MMWEC. Under the above agreements the Department is required to make capacity and/or debt service payments to MMWEC. The aggregate amount of such required payments on bonds outstanding and significant power purchase contracts through MMWEC at December 31, 1986 is shown below.

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

Note J. Power Sales Agreements, (continued):

These amounts exclude operating and maintenance expenses and the liability associated with the BANS.

	<u>Annual Cost</u>
For years ended December 31, 1987	\$ 12,945,000
1988	13,643,000
1989	10,112,000
1990	10,146,000
1991	10,136,000
Later Fiscal Years	<u>213,820,000</u>
Total	<u>\$270,802,000</u>

In addition the Department is also required to pay its share of the operation and maintenance costs of the units. The Department's total payments under the agreements were \$6,371,000 for the year ended December 31, 1985 and \$5,729,000 for the year ended December 31, 1986.

Note K. Loss and Gain Contingencies:

The Department is involved in a dispute by a commercial ratepayer regarding electrical bills amounting to \$28,000. The amount has been reserved in escrow until the dispute is settled.

Note L. Voluntary Payments in Lieu of Property Taxes:

By vote of the Municipal Light Board of Reading, the Department has agreed to make voluntary payments in lieu of property taxes for the years 1986 and 1985 as follows:

	<u>1986</u>	<u>1985</u>
North Reading	\$ -0-	\$ 30,863
Lynnfield		19,899
Wilmington	<u>-0-</u>	<u>70,343</u>
	<u>\$ -0-</u>	<u>\$121,105</u>

Note M. Refund of Excess Project Funds:

During the current year the Department received from Massachusetts Municipal Wholesale Electric Company, MMWEC, excess project funds in the amount of \$413,373 as a result of its participation in certain MMWEC power sales agreements. The excess funds came about due to an improvement in the government securities markets and because no significant expenditures were made from the projects' funds. The Department has elected to treat the excess funds as a miscellaneous credit to surplus. This policy constitutes a change in accounting principle from the previous years' policy of treating the refund of excess funds as a reduction of power costs in the year in which the refund is received. (See Note G)

SUPPLEMENTARY REPORT TOTAL ELECTRIC UTILITY PLANT

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
SUPPLEMENTARY REPORT - TOTAL ELECTRIC UTILITY PLANT
AT OCTOBER 31, 1986

	Cost 1-1-86	Net Cost Property Added 1986	Net Cost Property Disposed of 1986	Cost 12-31-86	Accrued Depreciation 1-1-86	Depreciation 1986	Reversed Depreciation 1986	Accrued Depreciation 12-31-86	Book Value 12-31-86
<u>Electric Transmission Plant:</u>									
351 Clearing, land & rights of way	\$ 25,016	\$ -0-	\$ -0-	\$ 25,016	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 25,016
352 Structures & improvements	594,987	2,731		597,718	244,844	17,850		262,694	335,024
353 Station equipment	1,302,821			1,302,821	512,589	39,085		551,674	751,147
354 Towers and fixtures	79,248			79,248	40,955	2,377		43,332	35,916
355 Poles and fixtures	97,923	1,020		98,943	44,518	2,938		47,456	51,487
356 Overhead conductors and devices	36,604			36,604	4,824	1,098		5,922	30,682
357 Underground conductors	23,205			23,205	21,614	696		22,310	895
358 Underground conductors and devices	15,488			15,488	1,867	465		2,332	13,156
<u>Total Electric Transmission Plant</u>	<u>2,175,292</u>	<u>3,751</u>	<u>-0-</u>	<u>2,179,043</u>	<u>871,211</u>	<u>64,509</u>	<u>-0-</u>	<u>935,720</u>	<u>1,243,323</u>
<u>Electric Distribution Plant:</u>									
360 Land & land rights	234,686	900	-0-	235,586	-0-	-0-	-0-	-0-	235,586
361 Structures & improvements	845,873	4,489		850,312	313,719	75,375		339,094	511,218
362 Station and equipment	3,692,502	32,907		3,725,409	1,601,884	110,775		1,712,659	2,012,750
363 Storage battery equipment	6,800			6,800	3,770	204		3,974	2,826
364 Poles, towers & fixtures	2,977,967	301,863	13,221	3,266,609	1,474,526	54,418	13,221	1,515,723	1,750,886
365 Overhead conductors & devices	3,387,413	300,577	31,375	3,686,615	1,260,023	61,899	31,375	1,290,547	2,366,068
366 Underground conductors	1,784,267	108,975		1,893,242	642,553	35,685		678,238	1,215,004
367 Underground conductors & devices	1,922,560	188,824		2,111,384	1,134,986	57,677		1,192,673	918,711
368 Line transformers	2,673,484	237,922	5,091	2,906,315	944,452	80,205	5,091	1,019,566	1,886,749
369 Services	1,260,972	140,573	15,893	1,385,652	644,224	37,829	15,893	666,160	719,492
370 Meters	1,390,803	142,319	17,342	1,515,780	706,106	41,724	17,342	730,488	785,292
373 Street lighting & signal systems	961,975	77,019	15,918	1,023,076	539,890	28,859	15,918	552,831	470,245
<u>Total Electric Distribution Plant</u>	<u>21,139,252</u>	<u>1,536,368</u>	<u>96,840</u>	<u>22,576,780</u>	<u>9,266,143</u>	<u>534,550</u>	<u>98,840</u>	<u>9,701,953</u>	<u>12,874,827</u>
<u>Totals, To Be Forwarded</u>	<u>\$23,314,544</u>	<u>\$1,540,119</u>	<u>\$ 96,840</u>	<u>\$24,755,823</u>	<u>\$10,137,354</u>	<u>\$ 599,159</u>	<u>\$ 98,840</u>	<u>\$10,637,673</u>	<u>\$14,118,150</u>

See Auditor's Opinion

TOWN OF READING, MASSACHUSETTS
MUNICIPAL LIGHT DEPARTMENT
SUPPLEMENTARY REPORT - TOTAL ELECTRIC UTILITY PLANT
AT DECEMBER 31, 1986

	Cost 1-1-86	Net Cost Property Added 1986	Net Cost Property Disposed of 1986	Cost 12-31-86	Accrued Depreciation 1-1-86	Depreciation 1986	Reversed Depreciation 1986	Accrued Depreciation 12-31-86	Book Value 12-31-86
Totals Brought Forward	\$23,314,544	\$1,540,119	\$ 98,840	\$24,755,823	\$10,137,354	\$ 599,159	\$ 98,840	\$10,637,673	\$14,118,150
Electric General Plant:									
389 Land & land rights	12,726	-0-	-0-	12,726	-0-	-0-	-0-	-0-	12,726
390 Structures & improvements	592,549	12,426		604,975	320,797	17,776		338,573	266,402
391 Office furniture & equipment	494,623	18,463		513,086	206,015	56,423		262,438	250,648
392 Transportation equipment	706,058	95,403	14,311	787,150	493,689	64,188	14,311	543,566	243,584
393 Stores equipment	784			784	640	21		661	123
394 Tools, shop & garage equipment	255,548	52,943		308,491	160,296	13,143		173,439	135,052
395 Laboratory equipment	90,481	644		91,125	47,709	3,781		51,490	39,635
397 Communications equipment	30,954	34,817		65,771	24,309	2,831		27,140	38,631
398 Miscellaneous equipment	19,344			19,344	19,000	34		19,034	310
Total Electric General Plant	2,203,067	214,696	14,311	2,403,452	1,272,455	158,197	14,311	1,416,341	987,111
Total Utility Plant	\$25,517,611	\$1,754,815	\$ 113,151	\$27,159,275	\$11,409,809	\$ 757,356	\$ 113,151	\$12,054,014	\$15,105,261

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
FINANCIAL STATEMENTS
FOR THE YEARS ENDED
DECEMBER 31, 1986 AND 1985

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
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FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

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MOILANEN & NELSON, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

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J. E. Moilanen, CPA, MST
and G. Nelson, CPA, MST


February 20, 1987

Trustees of the Town of Reading
Municipal Light Department
Employees' Retirement Trust
25 Haven Street
Reading, MA 01867

We have examined the balance sheet of the Town of Reading, Massachusetts - Municipal Light Department Employees' Retirement Trust - as of December 31, 1986 and 1985, and the related statement of changes in financial position for the years then ended. Our examination was made in accordance with generally accepted auditing standards, and included such other tests and auditing procedures, as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and the related statement of changes in financial position present fairly the financial position of the Town of Reading, Massachusetts - Municipal Light Department Employee's Retirement Trust - as of December 31, 1986 and 1985, and the changes in its financial position for the years then ended in conformity with generally accepted accounting principles applied on a consistent basis.

MOILANEN & NELSON, P. C.


Richard G. Nelson, CPA

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TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
BALANCE SHEET
AS OF DECEMBER 31, 1986 AND 1985

ASSETS

	<u>1986</u>	<u>1985</u>
<u>Cash</u> (Schedule A-1)	\$1,241,692	\$ 464,910
<u>Securities</u> (Schedule A-2)	4,805,093	4,680,954
<u>Accrued interest receivable</u>	122,376	122,211
<u>Contribution receivable</u>	<u>66,324</u>	<u>56,101</u>
<u>Total Assets</u>	<u>\$6,235,485</u>	<u>\$5,324,176</u>

CORPUS

	<u>1986</u>	<u>1985</u>
<u>Total Reserves Held for the Payment of Benefits</u>	<u>\$6,235,485</u>	<u>\$5,324,176</u>

The accompanying notes are an integral part of the financial statements

Page 2 of 6 Pages

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
SCHEDULE OF TERM CERTIFICATES
AS OF DECEMBER 31, 1986 AND 1985

<u>Certificate Number</u>	<u>Annual Rate Of Interest</u>	<u>Maturity Date</u>	<u>1986</u>	<u>1985</u>
South Boston Savings Bank 1-9-000867	9.50%	Demand Deposit	\$ 841,692	\$ 464,910
South Boston Savings Bank 1-18-12486	9.75%	Time Deposit	<u>400,000</u>	<u>-0-</u>
			<u>\$1,241,692</u>	<u>\$ 464,910</u>

The accompanying notes are an integral part of the financial statements

Page 3 of 6 Pages

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
SCHEDULE OF SECURITIES
AS OF DECEMBER 31, 1986 AND 1985

	<u>1986</u>	<u>1985</u>
<u>Investments (at fair market value)</u>		
Federal National Mortgage Association Bonds (Amortized cost of \$925,000 in 1986 and \$924,700 in 1985)	\$ 939,211	\$ 946,800
Government National Mortgage Association Bonds (Amortized cost of \$279,229 in 1986 and \$323,300 in 1985)	287,866	313,219
United States Treasury Bonds (Amortized cost of \$2,593,682 in 1986 and \$2,593,661 in 1985)	3,056,578	2,947,535
Federal Home Loan Bank Bonds (Amortized cost of \$472,584 in 1986 and \$472,275 in 1985)	<u>521,438</u>	<u>473,400</u>
<u>Total Investments</u>	<u>\$4,805,093</u>	<u>\$4,680,954</u>

The accompanying notes are an integral part of the financial statements

Page 4 of 6 Pages

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
STATEMENT OF CHANGES IN FINANCIAL POSITION
FOR THE YEARS ENDED DECEMBER 31, 1986 AND 1985

	Year Ended December 31,	
	<u>1986</u>	<u>1985</u>
<u>Additions</u>		
Contributions from Town of Reading -		
Municipal Light Department	\$ 513,528	\$ 476,101
Interest income	<u>524,358</u>	<u>496,834</u>
<u>Total</u>	1,037,886	972,935
Less: Retirement Benefits Paid	<u>294,155</u>	<u>343,404</u>
<u>Net Additions</u>	743,731	629,531
Net appreciation in the fair market value of investments	167,578	324,688
Reserves held for the payment of benefits, January 1,	<u>5,324,176</u>	<u>4,369,957</u>
Reserves held for the payment of benefits, December 31,	<u>\$ 6,235,485</u>	<u>\$ 5,324,176</u>

The accompanying notes are an integral part of the financial statements

Page 5 of 6 Pages

TOWN OF READING
MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 1985 AND 1984

Note A. General

The Trust was established on December 30, 1966 by the Municipal Light Board of the Town of Reading pursuant to Chapter 164 of the General Laws of the Commonwealth of Massachusetts.

The Trust constitutes the principal instrument of a plan established by the Municipal Light Board for the purpose of funding currently and on a level basis, from the Department's operating and maintenance account, the annual contributions required by the Town of Reading Contributory Retirement System so that there shall be reflected annually on the Department's books of account the actual current liability for its employees.

Note B. Plan Contributions

Contributions to the Retirement Trust are based on independent actuarial valuations using an aggregate cost method in which all plan liabilities are funded by normal cost payments and under which method there is no separate stated liability for past service costs. An assumed rate of return of 7% in investment earnings and an assumed rate of increase of 6% in salaries, including cost of living and merit raises, are employed for both years. The average retirement ages assumed are age 60 for men and 65 for women.

The contributions from the Municipal Light Department to the Trust were \$513,528 in 1986 and \$476,101 in 1985.

Note C. Payment of Benefits

Payments made from the Trust to the Town of Reading for retirement benefits paid amounted to \$294,155 in 1986 and \$343,404 in 1985.

READING HOUSING AUTHORITY
22 FRANK D. TANNER DRIVE
READING, MASSACHUSETTS 01867

ANNUAL REPORT

During the past year, the Reading Housing Authority has been busy with the many programs under its jurisdiction. Richard S. Dempster is the current Chairman, the elected Board members are Leonard F. Westra, Philip R. White, Jr., and Patricia J. Swain. The new State appointee is William McIsaac.

Some of the highlights, by program, during the past year include:

667 Program (Housing for Elderly/Handicapped) - The Reading Housing Authority owns and manages 80 units of elderly/handicapped housing at Frank D. Tanner Drive, all of which are currently occupied. The Executive Office of Communities and Development recently awarded the Authority a Modernization Grant in the total amount of \$280,000.00, which will be used to update and improve the buildings and apartments. The contract has been signed and work should be commencing in early Summer 1987;

The combined efforts of the Reading Board of Health, Council on Aging, and the Authority presented a "Life-Cycles" program for Senior Citizens at the Tanner Drive recreation hall. This workshop was designed to explore changes in lifestyles as we get older. The Community Building hosts many recreational programs for area elderly by the Council on Aging; blood pressure screening clinics are run by the Board of Health monthly; Book reviews sponsored by the Library are held monthly; Meals on Wheels, Friendly Visitors and Outreach have been providing much-needed support for the frail elderly during the year. Tea Dances, dance lessons and monthly Tannerville Club meetings are enjoyed by many residents.

689 Program (Housing for People with Special Needs) - The Authority has been very pleased with the program run by Eastern Middlesex Association for Retarded Citizens (EMARC) at 74 Bancroft Avenue. The residents are enjoying the programs conducted by the Reading Garden Club and especially appreciated the holiday decorations which the Garden Club had provided. The Authority is pleased to extend its sincerest thanks to all who have donated time and/or money, whether large or small. We thank you for welcoming our new residents to Town.

705 Program (Family Housing) - Contract signing is imminent and groundbreaking is planned for late March 1987. The road to final approval has been long, but the Board is sure that the final result will be a great benefit to the community; an asset to the neighborhood; and a source of joy and pride to the new residents.

Rental Assistance Programs:

Section 8/Federal - Presently the Authority's 80 certificates are fully leased. The waiting list for this program has been closed for about a year due to the long applicant list. Cutbacks in this program have had serious consequences for low-income families. The high rental market in the Boston area has forced many of these families out of their units, creating a new "homeless" population. Commitment to funding these programs must be forthcoming from the government. We must all work towards meeting and creating affordable housing for all segments of our population.

707 Program/State - The Authority has procured an additional 3 certificates from the State. This program is currently fully leased. The waiting list for this program is also very long. New tenant selection guidelines have been adopted by the State and provide for "emergency case" approvals on a limited, substantiated basis.

The Reading Housing Authority looks forward to the coming year with new hope and greater determination to provide opportunities for affordable housing to all eligible citizens. The Board is committed to the goal of providing "equal housing opportunity" for all.

Respectfully submitted,

Richard S. Dempster, Chairman

NOTICE TO PARENTS, HOUSEWIVES, PHYSICIANS AND MIDWIVES

Your attention is called to the sections below taken from the revised laws. Blank forms for return of birth may be obtained from the Town Clerk.

GENERAL LAWS, CHAP. 46, SEC. 3

(TERCENTENARY EDITION)

AS AMENDED BY CHAPTER 326, SECTION 1, ACTS OF 1939

Every physician, or hospital medical officer registered under section nine of chapter one hundred and twelve, in this chapter called officer, shall keep a record of the birth of every child in cases which he was in charge showing date and place of birth, the name, if any, of the child, its sex and color, the name, age, birthplace, occupation and residence (including the street number, if any, and the ward number if in a city) of each parent, the maiden name of the mother and the name of the physician or officer if any, personally attending the birth. If the child is illegitimate, the name and the other facts relating to the father shall not be set forth except upon written request of both the father and mother, provided that if an illegitimate child shall have become legitimate by the intermarriage of his parents and the acknowledgment of his father, as provided in section seven of chapter one hundred and ninety, prior to the mailing or delivery of any report herein required such report shall read in all respects as if such child had been born to such parents in lawful wedlock. Said physician or officer shall, within fifteen days after such birth, mail or deliver to the clerk or registrar of the town where such birth occurred, a report stating the facts herein above required to be shown on said record and also the said written request, if any; provided that if said report is not so made within forty-eight hours after such birth, said physician, or officer shall within said forty-eight hours mail or deliver to said clerk or registrar a notice stating the date and place of the birth, the street number, if any, the ward number if in a city, and the family name. Upon presentation to him of a certificate of the town clerk stating that any such birth has been duly reported, the town treasurer shall pay to such physician or officer a fee of twenty-five cents for each birth so reported. Any physician or any such officer violating any provision of this section shall forfeit not more than twenty-five dollars. The said town clerk or registrar shall file daily with the local board of health, a list of all births reported to him, showing, as to each, the date of birth, sex, color, family name, residence, ward, and physician or officer in charge.

Within sixty days after the date of the birth of any child born in the commonwealth with visible congenital deformities, or any condition apparently acquired at birth, which may lead to crippling, the physician in attendance upon said births shall prepare upon a form provided by the state department of public health and file with the clerk of the town where such birth occurred, a report setting forth such visible congenital deformity, or any condition apparently acquired at birth which may lead to crippling.

Said clerk shall transmit forthwith to said department such supplementary report of such births. The contents of such report shall be solely for the use of said department in connection with its functions relative to crippled children, and such report shall not be open to public inspection or constitute a public record.

GENERAL LAWS, CHAP. 46, SEC. 6

Parents within forty days after the birth of a child, and every householder, within forty days after a birth in his home, shall cause notice thereof to be given to the clerk of the town where such child is born.

GENERAL LAWS, CHAPTER III

Sections 110 and 111 require physicians, registered hospitals, medical officers, nurses or other attendants to report at once to the local board of health, every child one or both of whose eyes become inflamed, swollen and red and show an unnatural discharge within two weeks after birth.

ANNUAL TOWN ELECTION

March 24, 1986

Pursuant to the Warrant and the Constable's Return thereon, a Town Election was held at the time and places specified in the Warrant and was called to order by the Wardens in the precincts as follows:

Precinct 1	J. Warren Killam School	Joseph E. Callahan
Precinct 2	J. Warren Killam School	Eleanor M. Brown
Precinct 3	Joshua Eaton School	Francis X. Day
Precinct 4	Joshua Eaton School	John H. Crooker
Precinct 5	Alice M. Barrows School	Ann Cusato
Precinct 6	Alice M. Barrows School	C. Dewey Smith
Precinct 7	Birch Meadow School	Henry A. Murphy, Jr.
Precinct 8	Birch Meadow School	John F. Cronin

who then partially read the Warrant, when on motion of Elizabeth C. Cronin, George J. Robinson, Mary S. Ziegler, Norma T. Sweeney, Louis R. Gardner, John Andreola, Florence G. Kelly and Kenneth C. Latham in precincts 1, 2, 3, 4, 5, 6, 7 and 8 respectively it was voted to dispense with the further reading of the Warrant, except the Officer's Return which was then read by the respective Wardens.

The ballot boxes were examined by the Wardens in charge and each found to be empty and all registered 000.

The polls were then declared open at 7:00 A.M. and were closed at 8:00 P.M. with the following results:

	<u>Prec 1</u>	<u>Prec 2</u>	<u>Prec 3</u>	<u>Prec 4</u>	<u>Prec 5</u>	<u>Prec 6</u>	<u>Prec 7</u>	<u>Prec 8</u>	<u>Total</u>
MODERATOR for One Year - Vote for One									
STEPHEN J. O'LEARY	332	261	204	414	265	377	403	377	2633*
BLANKS	89	74	68	133	83	96	107	109	758
TOTAL	421	335	272	547	348	473	510	485	3391
BOARD OF SELECTMEN for Three Years - Vote for NOT MORE THAN TWO									
PAUL E. LANDERS	249	201	155	336	219	278	283	298	2019*
RUSSELL T. GRAHAM	254	189	163	387	202	240	266	266	1967*
GEORGE HINES	194	153	134	184	174	252	313	224	1628
BLANKS	145	127	92	187	101	168	156	180	1168
TOTAL	842	670	544	1094	696	946	1020	970	6782
MUNICIPAL LIGHT BOARD for Three Years - Vote for One									
WILLIAM J. HUGHES, JR.	164	140	93	197	140	193	222	199	1348
FREDERICK J. NEMERGUT	219	156	152	274	177	239	254	227	1698*
BLANKS	38	39	27	76	31	41	34	60	345
TOTAL	421	335	272	547	348	473	510	485	3391

* Elected

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

BOARD OF LIBRARY TRUSTEES for Three Years - Vote for Note More Than Two

WILLIAM H. DIAMOND	263	209	172	325	230	312	338	317	2166*
JOHN F. KILLILEA	179	136	97	176	136	232	223	191	1370
CHRISTINE B. REDFORD	257	191	166	406	209	252	296	274	2051*
BLANKS	143	134	107	185	121	150	163	180	1195
TOTAL	842	670	544	1094	696	946	1020	970	6782

BOARD OF ASSESSORS for Three Years - Vote for One

MICHAEL T. SULLIVAN	317	260	207	399	257	357	388	358	2543*
BLANKS	104	75	65	148	91	116	122	127	848
TOTAL	421	335	272	547	348	473	510	485	3391

BOARD OF CEMETERY TRUSTEES for Three Years - Vote for Not More Than Two

CARL H. AMON, JR.	320	259	212	431	274	378	401	376	2651*
DANIEL F. DRISCOLL	2	0	5	13	3	0	2	3	28*
FRANCIS P. GORGONE	0	0	0	0	0	0	0	3	3
OTHER	1	0	1	0	1	0	0	0	3
BLANKS	519	411	326	650	418	568	619	590	4097
TOTAL	842	670	544	1094	696	946	1020	970	6782

PLANNING BOARD for Three Years - Vote for Not More Than Two

THOMAS J. STOHLMAN	303	240	186	367	250	340	377	325	2388*
GAIL F. WOOD	3	4	6	5	5	0	0	6	29
OTHER	2	5	0	1	3	4	1	3	19
BLANKS	534	421	352	721	438	602	642	636	4346
TOTAL	842	670	544	1094	696	946	1020	970	6782

BOARD OF PUBLIC WORKS for Three Years - Vote for One

BARRY E. HAMPSON	298	248	207	377	253	340	385	358	2466*
BLANKS	123	87	65	170	95	133	125	127	925
TOTAL	421	335	272	547	348	473	510	485	3391

BOARD OF PUBLIC WORKS for Two Years - Vote for One

CURT E. NITZSCHE	297	207	142	305	200	275	261	272	1959*
JESSE L. YODER	71	80	85	133	97	104	165	130	865
BLANK	53	48	45	109	51	94	84	83	567
TOTAL	421	335	272	547	348	473	510	485	3391

SCHOOL COMMITTEE for Three Years - Vote for Not More Than Two

RICHARD H. COCO	287	223	172	355	230	336	364	317	2284*
STANLEY M. NISSEN	283	218	177	359	243	328	360	328	2296*
BLANKS	272	229	195	380	223	282	296	325	2202
TOTAL	842	670	544	1094	696	946	1020	970	6782

* Elected

	<u>Prec 1</u>	<u>Prec 2</u>	<u>Prec 3</u>	<u>Prec 4</u>	<u>Prec 5</u>	<u>Prec 6</u>	<u>Prec 7</u>	<u>Prec 8</u>	<u>Total</u>
SCHOOL COMMITTEE for Two Years - Vote for One									
WILLIAM J. GRISET, JR.	214	136	79	199	142	158	190	213	1330
CAROL S. LYONS	163	163	160	263	163	250	275	196	1631*
BLANKS	44	36	33	85	43	65	45	76	427
TOTAL	421	335	272	547	348	473	510	485	3391

BOARD OF HEALTH for Three Years - Vote for One

JAMES J. NUGENT, JR.	318	265	204	397	263	350	395	363	2555*
BLANKS	103	70	68	150	85	123	115	122	836
TOTAL	421	335	272	547	348	473	510	485	3391

HOUSING AUTHORITY for Five Years - Vote for One

PATRICIA J. SWAIN	312	255	207	401	258	364	396	346	2539*
BLANKS	109	80	65	146	90	109	114	139	852
TOTAL	421	335	272	547	348	473	510	485	3391

QUESTION

YES	248	183	137	353	191	282	302	254	1950*
NO	163	148	125	180	154	168	194	212	1344
BLANKS	10	4	10	14	3	23	14	19	97
TOTAL	421	335	272	547	348	473	510	485	3391

* Elected

PRECINCT 1

TOWN MEETING MEMBERS for Three Years - Vote for Not More Than Eight

LAWRENCE D. CHOMSKY	289*
JOSEPH E. CLOONAN	303*
JAMES J. NUGENT, JR.	307*
MARY K. SHIPP	308*
JOHN E. LAPE	308*
HENRY E. PERKINS	5*
EDWARD W. MARCHAND	3*
WAYNE S. DAVIS	1*
BLANKS	1844
TOTAL	3368

*Elected

PRECINCT 2

TOWN MEETING MEMBERS for Three Years - Vote for Not More Than Eight

VICTOR H. CAIL	251*
MARTHA CARRIERE	213*
CYNTHIA FOULDS	209*
PHILIP D. LeBLANC	204*
JOHN E. PARSONS	210*
TIMOTHY B. PRESSEY	213*
ANTHONY V. SARCONI	212*
GAIL F. WOOD	239*
BLANKS	929
TOTAL	<u>2680</u>

TOWN MEETING MEMBER for One Year - Vote for Not More Than Two

MARY E. LaCROIX	224*
JOHN D. WOOD	224*
BLANKS	222
TOTAL	<u>670</u>

* Elected

PRECINCT 3

TOWN MEETING MEMBERS for Three Years - Vote for Not More Than Eight

WILLIAM J. BARTOCH, JR.	182*
RITA I. GALVIN	177*
BENJAMIN E. NICHOLS	200*
PENNY J. RICHARDS	185*
PAUL S. BUCKLEY	156*
JON R. LATORELLA	123
CAROL S. LYONS	188*
CELIA MANDEL	154*
JESSE L. YODER	145*
BLANKS	666
TOTAL	<u>2176</u>

* Elected

PRECINCT 4

TOWN MEETING MEMBERS for Three Years - Vote for Not More Than Eight

ROBERT B. CARLSON	343*
DORIS A. DAGNESE	373*
ELIA ANN DANGELMAIER	401*
ALFRED T. DOUGHTY, JR.	356*
JOHN L. FALLON JR.	390*
PAUL E. LANDERS	372*
JOHN W. PRICE	385*
RANDOLPH R. HARRISON, JR.	345*
BLANKS	1409
TOTAL	<u>4376</u>

TOWN MEETING MEMBERS for One Year - Vote for One

GLEN M. HARTZLER	372*
BLANKS	<u>175</u>
TOTAL	547

* Elected

PRECINCT 5

TOWN MEETING MEMBERS for Three Years - Vote for Not More Than Eight

ELEANOR K. HIGGOTT	245*
HENRY A. HIGGOTT	238*
LAWRENCE E. MABIUS	223*
GEORGE J. SHANNON	245*
NANCY S. MacLEOD	242*
ROBERT G. POTHIER	246*
WILLIAM F. SMITH	2*
MAUREEN M. STAFFORD	1*
BLANKS	<u>1342</u>
TOTAL	2784

TOWN MEETING MEMBER for Two Years - Vote for One

CAMILLE W. ANTHONY	1*
BLANKS	<u>347</u>
TOTAL	348

* Elected

PRECINCT 6

TOWN MEETING MEMBER for Three Years - Vote for Not More Than Eight

ALLAN E. AMES	284*
RICHARD H. COCO	264*
STANLEY M. NISSEN	228*
RUSSELL S. STEIN	210*
ROBERT J. TULIKANGAS	214*
JAMES C. WOOD	245*
BRIAN J. McMENAMIN	203
BARRY J. MITCHEL	185
IRVING L. STACKPOLE	245*
THOMAS J. STOHLMAN	1
WILLIAM H. WATT	209
IRENE M. YORK	255*
BLANKS	<u>1241</u>
TOTAL	3784

TOWN MEETING MEMBER for One Year - Vote for One

BLANKS	<u>473</u>
TOTAL	473

* Elected

PRECINCT 7

TOWN MEETING MEMBER for Three Years - Vote for Not More Than Eight

CAROL S. BECKWITH	395*
MAUREEN CULLEN	384*
LAWRENCE A. DURKIN	370*
WILLIAM J. HUGHES, JR.	356*
STUART S. LeCLAIRE	376*
JOHN E. RATTIGAN, JR.	6*
JOHN J. REGAN	1*
PHILLIP M. WERTH	1*
BLANKS	2191
TOTAL	<u>4080</u>

TOWN MEETING MEMBER for Two Years - Vote for One

JAMES N. BOYD, III	2*
BLANKS	<u>508</u>
TOTAL	510

TOWN MEETING MEMBER for One Year - Vote for One

MAUREEN T. O'BRIEN	8*
BLANKS	<u>502</u>
TOTAL	510

* Elected

PRECINCT 8

TOWN MEETING MEMBER for Three Years - Vote for Not More Than Eight

WILLIAM C. BROWN	283*
JOSEPH W. GALLAGHER	262*
GLORIA R. HULSE	270*
ELIZABETH W. KLEPEIS	345*
RONALD V. O'CONNELL	270*
GEORGE B. PERRY, II	268*
MARGARET W. RUSELL	291*
KENDRA J. G. COOPER	242*
FRANCIS P. GORGONE	210
DEANE B. HASKELL	198
BLANKS	<u>1249</u>
TOTAL	3888

* Elected

The polls were closed at 8:00 P. M. with the following result:

Whole number of votes cast 3391.

The votes were declared in open Town Meeting by the Town Clerk, the ballots were locked in ballot cases by the Town Clerk and secured in the vault .

On motion of the Town Clerk it was voted that this meeting stand adjourned until 7:30 P. M. on April 14th, 1986, to meet at the Reading Memorial High School.

Meeting adjourned at 10:30 P. M.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

FIRST BUSINESS SESSION

Reading Memorial High School

April 14, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:50 P.M., there being a quorum present.

The Invocation was given by the Rev. David W. Reid, of the First Baptist Church, followed by the Pledge of Allegiance to the Flag.

The oath of office was administered to the newly elected Town Meeting members by the Moderator.

Robert I. Nordstrand was recognized on a point of personal privilege.

The following Resolution to Ralph Thompson Horn, presented by Robert I. Nordstrand, was unanimously accepted.

RESOLUTION

WHEREAS, RALPH THOMPSON HORN

had served the Town of Reading for nearly 25 years as a member of citizen committees, as Chairman of the Board of Assessors, and as a dedicated citizen, and

WHEREAS, Ralph T. Horn had given generously and unselfishly of his time and efforts to the Town of Reading, not only to Town Government but in a number of other activities, and

WHEREAS, Ralph T. Horn's faithful, calm and objective service to the Town of Reading has been invaluable,

THEREFORE, BE IT RESOLVED that the elected officials, Town Meeting Members and citizens of Reading acting through this Town Meeting held April 14, 1986, do hereby record their deep gratitude and appreciation of the dedicated services rendered by Ralph T. Horn and do further record their recognition of the great benefits to the Town which have resulted from his years of service, and

BE IT FURTHER RESOLVED that this resolution be spread upon the records and a copy signed by the Moderator, Town Clerk and Board of Assessors be delivered to Mrs. Jennette Horn, Lorraine Spinney, Ellen Cicerchia and Lawrence T. Horn.

Leslie York was recognized on a point of personal privilege for the following tribute.

Before we get into the seriousness and sincere efforts of this Town Meeting, I would like to suggest that we give a standing vote of appreciation and a loud round of applause to a very dedicated man whom God has given to us, as He has all good men. A man who, as an elected person for thirty-two years, has not only done an outstanding job, but also a man who has contributed to our young

people and set an example for them as a volunteer in scouting. A man who has contributed to his church with respect to all faiths. Too often we show appreciation to the great people when they are not here to reap the harvest of great efforts recognized. This man we all love and pray that he will always be considered as most knowledgeable by whatever form of government our Town pursues.

No doubt you all know of whom I speak, with the knowledge and acceptance that behind every good man and successful man is a good woman - so let us accept this fact too with our recognition of our **Town Clerk Larry Drew**, friend, neighbor and sincere worker for our Town and our Country.

The Town Meeting body responded with a standing ovation.

ARTICLE 2. The following "State of the Town" report presented by Paul E. Landers was accepted as a report of progress.

STATE OF THE TOWN

To catch hold of and encompass in words - to describe exactly - the state of the Town comprised of vastly varied, marvelously mingled people we call Readingites, would appear almost impossible. We have to come to realize as we have listened to past reports given by the Chairman of the Board of Selectmen, that the states of our Town certainly have had their constant themes while others have had their periods of particular emphasis.

As we begin this, our 242nd Annual Town Meeting, we, the Board of Selectmen, are particularly delighted and warmly welcome the fresh winds brought about by the adoption of the Home Rule Charter for the people of Reading. The charter commissioners labored extensively over the past year to frame a charter that would be fully responsive to the needs of our community for years to come. For their efforts, we offer our deepest gratitude for a job well done. The voters of this community agree with the provisions of the Home Rule Charter and the "crossroad dilemma" referred to in last year's State of the Town was solved. We have already appointed a citizens selection committee for the Town Manager's position, and their first formal meeting will take place tomorrow night. Furthermore, we are fully cognizant of the concerns relative to change that all present Town employees may be wrestling with, and in order to alleviate as much uncertainty as possible, we have already developed an in-house transition committee comprised of key Town employees and selectmen, and throughout the next few weeks we anticipate meetings with other boards impacted by charter reform to discuss an orderly transition come July 1st.

The Board of Selectmen recognize clearly what its primary task at hand is - the successful implementation of our new form of government. Unequivocally, we accept the challenge and will make it succeed.

However, while the structure of Reading's government will change in order to effectuate an ability to deliver its goods and services to its people in a more efficient manner, our universal quality of attachment to our homeland - the Village of Reading - which certainly must be one of the most pronounced throughout the Commonwealth, cannot and will not change. The people of Reading have long been sensitive to the beauties and the mysteries of their native Town, and we, the Board of Selectmen, will train our eyes and modulate our sentiment to make absolutely sure that the face of Reading does not change its image.

I stand before you this evening with a firm belief that there are solid grounds for optimism about our future. Glancing backwards over the pages of the last year illustrates and reveals a series of challenges met head on that heralded a harbinger of positive change within the Town and its government.

Although the perennial space problems persisted, a great deal of progress was made with some problems resolved and the promise of a solution to others. The Selectmen successfully negotiated the sale of two of the Town's landmark buildings, ending years of debate and in so doing, bolstered the Town's treasury and increased its tax base. The first of these was the Reading Depot which was converted into an attractive restaurant. The second was the Community Center which will be refurbished and converted to condominiums. Under this second sale the Board negotiated provisions for the creation of a new senior citizens' center and four new units of housing for the elderly. We are presently finalizing preparations for the transfer of Town departments from the Community Center to other locations.

Another space problem, the relocation of the Department of Public Works, seemed to be reaching an impass last year. At that point the Town Meeting and the Selectmen appointed a task force consisting of the various departments involved. The problem was three fold; first, in finding an acceptable site for the D.P.W.; second, to find a solution that the Town could afford, and third, to find a site that would not prove detrimental to the establishment of an industrial park in the Town on the John Street Site. This cooperative effort is working and indications of a solution to the problem from developers appear good.

It is the Board's contention that a so-called "financial renaissance" can materialize from the judicious and prudent sale and development of Town owned lands, and we continuously seek opportunities that allow us to continue providing services to our citizens which promote the quality of life, as I mentioned previously. This Town Meeting itself will provide you with yet another alternative to combat our financial juggernaut.

The Board has been continuously involved with labor negotiations during the year and has successfully completed multi-year contracts with all of its collective bargaining units. The Board has also established guidelines to meet Federal and State labor requirements under the Fair Labor Standards Act and put into effect the hazardous materials, "Right to Know Law."

During the year the Town was besieged with a series of fiscal setbacks involving our casualty and liability insurance, pensions, and the expected loss of Federal Revenue Sharing Funds. Ominous indications suggest a still further deterioration of revenue and an increase in costs during the coming year. In an effort to offset these losses the Board instituted studies and worked toward increasing the efficiency of administering to Town affairs.

Through the fuel assistance program, the Federally funded youth employment training program, the needy shelter program and housing efforts, the Board continued its efforts to meet human service needs.

Most histories are about events and only incidentally about the people who played a role. Reading is uniquely different for its history is about its people - its daytime government and its nighttime government, whether elected or appointed and how they shaped the events. It is about how they made a difference and how they differed, about characteristics that enabled them to have an impact and how they did it.

As we begin to open and write still another chapter of our Town's life, I could offer no more enduring monument to the labor of those who came before us than a just, open and compassionate Community. To the extent that we in turn can learn from them, this Community may have a better chance of moving forward to reaching our goals.

ARTICLE 2. The following report was presented by Philip B. Pacino for the Finance Committee and accepted as a report of progress.

Mr. Moderator, Town Meeting Members, Town Officials and Assembled Guests:

At this Town Meeting you will be asked to appropriate funds for the Town's operations for FY 87. At present the amounts that will be required total \$27,447,857. The main budget article, however, still needs additional work due to the fact that the Finance Committee has been unable to decide on the Quinn Bill. At this session of Town Meeting it is the intent of the Finance Committee to table the main budget article, which is Article 12, until Thursday. By that time the remaining open items will be decided upon and a complete and fully understandable budget article will be presented to this body.

Since, however, other articles involving fund appropriations could be taken up at this session, the Finance Committee report on their deliberations and decisions needs to be given.

The budget for FY 87 will mark the start of a new period in the Town of Reading finances. With the disappearance of the stabilization fund, the Town will embark into a period of limited funds available for Town operations.

The Finance Committee in an attempt to deal with this situation early in the budget process, set guidelines. The guidelines were that all budgets were to be level funded and that any increases above the level funded amount were to be justified by the committee or board involved.

At the end of the budget process the Finance Committee determined the total funds available to be spent for the Town operations. Taking into consideration the justifications alluded to previously, the funds were allocated on a need and a priority basis.

Special articles were also dealt with on a need and a priority basis.

The end result of this comprehensive work will be the Finance Committee's presentation to this body.

TAX CACULATION FY 87

Total To Be Appropriated	\$ 27,447,857
Offsets	550,532
County Charges	240,411
State Charges	502,233
Overlay Reserve	<u>500,000</u>
Gross Amount To Be Raised	\$ 29,241,033
Less Receipts and Revenues From Other Sources:	

Borrowing	150,000
Revenue Sharing	220,000
Available Funds	221,239
Local Receipts	6,106,100
State Receipts	<u>6,298,002</u>
Total Receipts and Revenues	<u>12,995,341</u>
To Be Raised From Taxation	<u>16,245,692</u>
Maximum Levy Limit	
Prior Year Levy	15,693,497
Plus 2½%	392,337
New Construction	<u>175,000</u>
	<u>\$ 16,260,834</u>

The Finance Committee has included none of the sale of real estate funds as part of the total available funds that could be spent for the Town's operation. It is the philosophy of the Finance Committee that the sale of real estate funds be held to indirectly fund the cost of bonding of new construction projects such as the DPW garage.

The cost of the bonding of new construction projects could be in the range of \$500,000 to \$800,000 annually. If the Town squanders the sale of real estate funds on other purposes, then the cost of bonding will have to be funded from the current operational budget. Imagine the effects of \$500,000 in cutbacks on the Town's services.

Town Meeting should be aware that there is some flexibility in the revenue estimates. Conversely Town Meeting should also be aware that certain costs, such as casualty insurance, are estimates and could change dramatically to the detriment of the Town.

Now comes the "Doom and Gloom".

The Finance Committee has attempted to gaze into the Town's financial future. We have updated the 5 year plan we presented to you in November.

BUDGET PROJECTIONS

	<u>FY88</u>	<u>FY89</u>	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>
Prior Year Budget	\$27,580,000	\$29,686,000	\$31,279,000	\$32,367,000	\$33,372,500
Pension	200,000	250,000	250,000	250,000	250,000
Casualty Insurance	200,000	100,000			
Group Insurance	50,000	50,000	50,000	50,000	50,000
Debt Service Decrease	(65,000)	(74,000)	(232,000)	(357,500)	(285,510)
New Debt Service	590,000	270,000			
New Debt Service Decrease		(26,000)	(44,000)	(44,000)	(44,000)
Other Negotiated and Uncon-					
trollable Increases	200,000	200,000	200,000	200,000	200,000
Salary Increase	<u>931,000</u>	<u>823,000</u>	<u>864,000</u>	<u>907,000</u>	<u>952,100</u>
	\$29,686,000	\$31,279,000	\$32,367,000	\$33,372,500	\$34,495,090
Other Appropriations	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
	<u>\$31,486,000</u>	<u>\$33,079,000</u>	<u>\$34,167,000</u>	<u>\$35,172,500</u>	<u>\$36,295,090</u>

	<u>FY88</u>	<u>FY89</u>	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>
Receipts and Revenues	<u>\$12,750,000</u>	<u>\$12,650,000</u>	<u>\$12,550,000</u>	<u>\$12,550,000</u>	<u>\$12,550,000</u>
To Be Raised From Levy	<u>18,736,000</u>	<u>20,429,000</u>	<u>21,617,000</u>	<u>22,622,500</u>	<u>23,745,090</u>
Levy Limit					
Prior Year Levy	16,260,834	16,837,355	17,558,289	18,347,246	19,205,927
2½ Theron	406,521	420,934	438,957	458,681	480,148
New Construction	<u>170,000</u>	<u>300,000</u>	<u>350,000</u>	<u>400,000</u>	<u>450,000</u>
	<u>16,837,355</u>	<u>17,558,289</u>	<u>18,347,246</u>	<u>19,205,927</u>	<u>20,136,075</u>
plus (Deficit)	<u>(1,898,645)</u>	<u>(2,870,711)</u>	<u>(3,269,754)</u>	<u>(3,416,573)</u>	<u>(3,609,015)</u>
Balance of Real Estate Funds	<u>590,000</u>	<u>834,000</u>	<u>790,000</u>	<u>746,000</u>	<u>702,000</u>
	<u>\$(1,308,645)</u>	<u>\$(2,036,711)</u>	<u>\$(2,479,754)</u>	<u>\$(2,670,573)</u>	<u>\$(2,907,015)</u>

There are some major items to be aware of for future budgetary purposes.

On the negative side Federal Revenue Sharing is expected to end after October, 1987. Additionally, the Town for FY 87 received a large increase in state aid which almost certainly elevated our budget crunch. The continuation of the trend will need to be watched.

On the positive side the Finance Committee looks to the potential sale and development of Town owned lands. The prudent use of the resources arising from such sale and development could be a means by which the Town can continue providing its services to its citizens uninterrupted. The Finance Committee advocates that Town Meeting continue to follow the financial plan we presented to you previously.

Finally, Mr. Moderator, the Finance Committee expresses its thanks to all Town Boards, Committees, Departments and Town Employees for their assistance and dedicated services in helping the Finance Committee reach its conclusions. Hopefully under Article 12 we will reward this dedication with an Omnibus Budget motion which will save Town Meeting time and effort.

It was voted that this meeting stand adjourned at 8:45 P.M.

81 voted in the affirmative
59 voted in the negative

On motion of John H. Crooker it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Thursday, April 17th, 1986, in the Reading Memorial High School auditorium.

Meeting adjourned at 8:32 P.M.

156 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING.

Reading Memorial High School

April 17, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:45 P.M., there being a quorum present.

The Invocation was given by the Rev. Harold W. Garbarino, of the Church of the Good Shepherd, followed by the Pledge of Allegiance to the Flag.

ARTICLE 2. The following report of the Planning Board, presented by Maureen Rich, was accepted as a report of progress.

PLANNING BOARD REPORT

To the Citizens of Reading:

A major concern of the Planning Board in 1985 was to preserve and protect the character of the Town while contending with the pressures of development in the region. The Planning Board feels strongly that the landfill site - because of its size, location and zoning - is the most important resource the Town has to create a broader tax base and remain financially healthy.

Early in 1985, with the approval of Town Meeting and the assistance of the Metropolitan Area Planning Council (MAPC), Requests for Proposals for a study of the John Street area were sent out. Three options were outlined:

- develop the entire site privately;
- develop the site with the Department of Public Works (DPW) located on the 8.32 acres as designed, with the remaining land being developed privately;
- reconfigure and relocate the DPW garage and develop the remaining land privately.

Four finalists were interviewed, with discussion centering on the consultants' proposed approach to the study and presentation of their credentials and projects of similar scope. Since this area involved industrial land, the Planning Board requested that a member of the Industrial Development Commission be included in this process. Following the interviews, members of the Planning Board and the Industrial Development Commission reviewed the presentations and voted to award the contract to Minot, DeBlois & Maddison, Inc. and their subcontractor Haley & Aldrich.

Minot, DeBlois & Maddison's final report was presented to Town Meeting in September. Based on this report, the Planning Board and the Industrial Development Commission urged that the DPW garage not be sited on the landfill. Alternate sites were presented and argued - with no solution forthcoming - until a motion was made and passed, to instruct the Board of Selectmen to establish a Task Force to study sites in the John Street/Ash Street area for the purpose of establishing a site for the Reading Board of Public Works facility. Board member Michael F. Slezak represented the Planning Board on the Task Force.

During 1985 the Planning Board worked to prepare a new Zoning By-Law to allow for cluster development in an S-10 District. With cooperation between the Board and the developer, inclusionary housing was incorporated into the By-Law to help meet the Town's need for elderly and moderate income housing.

In a cooperative effort, the Board of Public Works and the Planning Board developed and presented an Aquifer Protection By-Law to establish a district in which the Town's groundwater resources would be carefully safeguarded. This By-Law was unanimously accepted by Town Meeting.

The Planning Board sought technical assistance from the Metropolitan Area Planning Council in the development of a Site Plan Review By-Law. The Board feels this By-Law is a necessary and valuable tool to ensure that the Town of Reading is able to plan development to its fullest and best potential while maintaining and preserving the character of the Town. Under Site Plan Review the Planning Board will act as an agent through which all authorities will have input to all phases of a proposal before the project commences.

A Municipal Reuse Rezoning By-Law was drafted by the Planning Board and approved by Town Meeting. This By-Law establishes an overlay district and provides guidelines for both the Board of Appeals and for developers who wish to explore an alternative use for a municipal building.

Town Meeting chose not to approve a proposed amendment to the Zoning By-Laws which would have removed the power from the Board of Appeals to issue variances for use, and to restore to Town Meeting the authority to approve proposed zoning changes for use.

The Planning Board had submitted a proposal to the State in hope of obtaining a grant to update our twenty year old Master Plan. Although the proposal received high praise and the support of Reading's State Representatives, the Town did not reach the final round of funding since it is not in compliance with State Fair Housing Laws.

The Planning Board has, however, managed to develop Zoning By-Laws which, it feels, will assist in growth management in the Town until an updated Master Plan can be approved. It continues, also, through its Townhouse and Municipal Reuse Rezoning By-Laws, to work toward helping the Town comply with MCAD (Massachusetts Commission Against Discrimination) regulations.

In addition, Chairman Maureen Rich agreed to serve as a Planning Board representative on the Fair Housing Committee. She was also appointed interim volunteer director for Fair Housing. A Fair Housing Policy is one of the requisites for obtaining State funding.

During the past year the Planning Board has monitored developments in the following areas:

- Impacts of proposed industrial development in Woburn, off West Street in Reading, on traffic and services. The question of the legality of crossing residential land to gain access to industrial land is before the courts.
- Proposed building rehabilitation of Trancoa on Ash Street and continued use of a right-of-way over the access road through residential land. The Planning Board opposed the granting of a variance by the Board of Appeals and supports the residents' appeal to restrict infringement on residential land to gain access to industrial land.
- Proposed I-93 interchange at Commerce Way, Woburn and its impacts.
- The Planning Board's 1984 appeal of a Zoning Board of Appeals decision granting a variance to C & C Associates for development on Criterion Road. An agreement

was reached between the Planning Board and C & C Associates which resulted in an escrow account of \$15,000 to be held until all conditions were met. This issue is still not resolved, but the escrow account is still held by the Planning Board's attorney. The agreement also included a donation of \$1000 to the Reading Library, which was presented to the Library in May of 1985.

- New construction projects in the John Street area.
- Community Center sale and its impacts.
- Riverpark/93, North Reading, impacts on Reading's wellfield. The Planning Board, represented by John D. Wood, has worked closely with other concerned parties in a Regional Water Study Group chaired by State Representative Geoffrey Beckwith. Mr. Beckwith proposed organization of this group, whose goal is the mutual protection of the water supplies of Reading, North Reading and Wilmington.
- Reading's future space/building needs.

In addition, the Planning Board has continued its review of proposed building projects in adjacent towns and assessment of their impacts on the Town of Reading; the statutory requirements of Chapter 40A, M.G.L. and court cases affecting zoning.

Current and future projects include downtown revitalization; development of regulations for single-family/cluster developments; "Bed and Breakfast" establishments; satellite receiving dishes, and solar energy systems; and updating the Zoning By-Laws.

In July of 1985 Administrative Assistant Margaret K. Plansky left the Planning Board, after seven years of service, to accept a full-time directorship of the Reading Housing Authority.

Although the Planning Board is functioning with only a part-time Administrative Assistant and is unable to receive State grants needed for studies to plan for the orderly growth of the Town, it is dedicated to the continued economic and social well-being of the Town. Two new members were welcomed to the Board to assist in this commitment. Sandra J. Trainor and Michael F. Slezak were elected to fill these positions. The Board is grateful to all those citizens and groups who have provided information and input.

READING PLANNING BOARD
Maureen Rich, Chairman
John D. Wood, Clerk
David A. Devine
Michael F. Slezak
Sandra J. Trainor

ARTICLE 2. The following report of the Finance Committee, presented by Philip B. Pacino, was accepted as a report of progress.

Mr. Moderator:

This is an update on the Finance Committee report made Monday night.

The amounts that this body will be asked to appropriate for the Town's operations for FY 87 total \$27,449,657. The Finance Committee work on these amounts is now complete.

We refer you to the hand out that is on the checker's table for the breakdown of these amounts.

The tax calculation for FY 87 now stands as follows:

TAX CALCULATION FY 87	
Total To Be Appropriated	\$ 27,449,657
Offsets	550,532
County Charges	240,411
State Charges	502,233
Overlay Reserve	<u>500,000</u>
Gross Amount To Be Raised	\$ 29,242,833
Less Receipts and Revenues	
From Other Sources:	
Borrowing	150,000
Revenue Sharing	220,000
Available Funds	221,239
Local Receipts	6,106,100
State Receipts	<u>6,298,002</u>
Total Receipts and Revenues	\$ 12,995,341
To Be Raised From Taxation	<u>\$ 16,247,492</u>
Maximum Levy Limit	
Prior Year Levy	15,693,497
Plus 2½%	392,337
New Construction	<u>175,000</u>
	<u>\$ 16,260,834</u>

As stated Monday, there is some flexibility in the revenue estimates. Conversely, as also stated Monday, certain costs, such as casualty insurance, are estimates and could change dramatically to the detriment of the Town.

ARTICLE 2. On motion of John H. Russell it was voted to lay Article 2 on the table.

ARTICLE 3. On motion of John H. Russell it was voted to lay Article 3 on the table.

ARTICLE 4. William C. Brown moved that the Town vote to amend Article 2, Rule 7, of the General By-Laws of the Town, by adding to the end the following:

"On any article that requires a two-thirds or more majority vote, a tally of all Yeas, Nays and Abstentions shall be recorded, and if such tally shows a lack of a quorum, Town Meeting shall stand adjourned." This motion was voted in the Negative.

ARTICLE 5. On motion of Elizabeth W. Klepeis it was voted that the Town authorize the Town Treasurer, with the approval of the Board of Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning July 1, 1986, in accordance with the provision of the General Laws, Chapter 44, Section 4, and to issue a

note or notes therefore, payable within one year, and to renew any note or notes as may be given for a period of less than one year in accordance with the General Laws, Chapter 44, Section 17.

ARTICLE 6. On motion of Elizabeth W. Klepeis it was voted that the Town authorize the Treasurer and/or the Collector to enter into written agreements with banking institutions under the provisions of General Laws, Chapter 44, Section 53F.

ARTICLE 7. On motion of Russell T. Graham it was voted that Article 7 be indefinitely postponed.

ARTICLE 8. On motion of Carol Beckwith it was voted that the Town amend "Schedule A -Classification Plan" of Article XXIV of the By-Laws of the Town of Reading by changing the grades and/or position titles of employees of the Reading Public Library as follows:

- * One full-time Circulation Librarian, Grade 6, to head of Circulation Department, Grade 7.
- * One full-time Circulation Clerk, Grade 3, to Library Clerk, Grade 4.
- * One full-time Technical Services Technician, Grade 4, to Library Technician, Grade 5.
- * One permanent part-time Technical Services Clerk, Grade 3, to Library Technician, Grade 5.
- * One permanent part-time Reference/Circulation Technician, Grade 4, to Library Technician, Grade 5.
- * Two permanent part-time Library Clerks, Grade 3, to Library Clerk, Grade 4.
- * Four part-time Library Clerks, Grade 3, to Library Clerk, Grade 4.
- * Library Pages, presently unclassified, to Grade 1 of "Schedule A - Classification Plan."

ARTICLE 9. On motion of Bayard R. Lincoln it was voted to amend "Schedule B - Compensation Plan" of Article XXIV of the By-Laws of the Town by deleting the existing pay ranges and substituting therefor the following, effective July 1, 1986:

<u>Grade</u>	<u>Min.</u>	<u>% Pt.</u>	<u>Mid.</u>	<u>Max.</u>
1	167.49	177.96	188.42	209.36
2	184.77	198.61	212.47	240.16
3	212.69	228.64	244.59	276.49
4	239.72	259.21	278.71	317.70
5	269.85	293.45	317.04	364.23
6	302.42	331.16	359.91	417.40
7	340.74	376.53	412.30	483.87
8	383.72	425.94	468.14	552.55
9	430.25	481.87	533.49	636.73
10	486.08	548.01	609.93	733.77
11	549.00	623.11	697.22	845.43
12	615.47	704.75	794.04	972.60

ARTICLE 10. John H. Russell moved that the Town accept the provisions of General Laws, Chapter 41, Section 108L relating to a career incentive pay program for police officers. This motion was voted in the Negative.

ARTICLE 11. On motion of Randolph R. Harrison, Jr. it was voted that the Capital Outlay Plan, as provided for in Article 3, Section 11 of the By-Laws of the Town, as adopted at the Subsequent Town Meeting in November, 1985, be amended as follows:

FY 1986 **CHANGE:**

BUILDING MAINTENANCE

Truck - From 12.0 to 10.0

FY 1987 **CHANGE:**

BUILDING MAINTENANCE

Building Improvements - From 25.0 to 15.4

POLICE DEPARTMENT

Traffic Lights - From 25.0 to 0

Radio Equipment - From 5.0 to 3.0

Radar Guns - From 1.2 to 0

FIRE DEPARTMENT

Fire Station - 1500.0 to 0

SCHOOLS

Roof Replacement - From 100.0 to 90.0

Chapter 504 - From 26.5 to 0

PUBLIC WORKS

Storm Drain Construction - From 160.0 to 97.7

Roadway Overlay - From 58.0 to 0

Roadway Reconstruction - From 240.0 to 180.0

Equipment Replacement - From 135.0 to 108.0

Sidewalk Construction - From 0 to 15.0

Parks & Playgrounds - From 35.0 to 11.5

Street Betterments - From 20.0 to 2.0

CEMETERY

Equipment Replacement - From 13.0 to 20.2

RECREATION

Pool - From 25.0 to 0

MUNICIPAL SPACE COMMITTEE

Old Town Hall/Library Const. - From 1965.0 to 0

FY 1987 **ADD:**

MINERAL STREET BRIDGE

Bridge Repair - 18.0

FY 1987 DELETE:

DOG OFFICE
Truck - 4.0

FY 1988 CHANGE:

FIRE DEPARTMENT
Fire Station - From 0 to 1500.0

MUNICIPAL SPACE COMMITTEE
Old Town Hall/Library Const. - From 0 to 1965.0

On motion of Carl H. Amon, Jr., it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Tuesday, April 22nd, 1986, in the Reading Memorial High School auditorium.

Meeting adjourned at 10:05 P.M.

133 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School

April 22, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:45 P.M., there being a quorum present.

The Invocation was given by the Rev. C. Barry Wood of the Old South United Methodist Church, followed by the Pledge of Allegiance to the Flag.

ARTICLE 12 - A COMPLETE SUMMARY OF ARTICLE 12 AS VOTED WILL BE INCLUDED AT THE END OF THIS TOWN MEETING.

ARTICLE 12. On motion of Philip B. Pacino it was voted that Line Items 1 through 37, excluding Line Items 1, 4, 21, 23 and 30, were voted in the affirmative.

ARTICLE 12. (Line Item 1) Line Item 1 was voted in the Affirmative.

ARTICLE 12. (Line Item 4) Line Item 4 was voted in the Affirmative.

ARTICLE 12. (Line Item 21) Line Item 21 was voted in the Affirmative.

ARTICLE 12. (Line Item 23) On motion of Maria Silvaggi, Line Item 23 as amended, was voted in the affirmative to increase the Town Clerk's salary to \$20,000 versus \$18,000.

ARTICLE 12. (Line Item 30) Line Item 30 was voted in the Affirmative.

ARTICLE 12. On motion of Philip B. Pacino it was voted that Line Items 38 through 62, excluding Line Items 38, 39, 45, 55, 56 and 62 were voted in the Affirmative.

ARTICLE 12. (Line Item 38) Line Item 38 was voted in the Affirmative.

ARTICLE 12. (Line Item 39) Line Item 39 was voted in the Affirmative.

ARTICLE 12. (Line Item 45) Line Item 45 was voted in the Affirmative.

ARTICLE 12. (Line Item 55) On motion of Allan E. Ames it was voted that there be included in the tax levy for electricity used for street lights, the sum of One Hundred Sixteen Thousand and Twenty Dollars (\$116,020.00) and that said sum and the income from sales of electricity to private consumers and electricity supplied to municipal buildings and for municipal power and jobbing during the current fiscal year to be appropriated for the Municipal Light Plant and said appropriation to be expended by the Manager of the Municipal Light Plant under the direction and control of the Municipal Light Board for the expense of the plant, including payment of Bonds and Notes as defined in Chapter 164, Section 56 of the General Laws, or any amendments thereof, or any additions thereto, and if said sum of One Hundred Sixteen Thousand and Twenty Dollars and said income shall exceed expense for said fiscal year, such excess up to the amount of 50% of net profit from operations as of December 31 of the preceding year as defined in Chapter 164, such amount shall be paid 50% in June and 50% in December of the current year, into the Town Treasury and the balance, if any, shall be transferred to the Construction Fund of said Plant and appropriated and used for such additions thereto as may thereafter be authorized by the Municipal Light Board.

ARTICLE 12. (Line Item 56) Line Item 56 was voted in the Affirmative.

ARTICLE 12. (Line Item 62) Line Item 62 was voted in the Affirmative.

ARTICLE 12. (Line Items 66 & 67) Line Items 66 and 67 were voted in the Affirmative.

ARTICLE 12. On motion of Philip B. Pacino it was voted that Line Items 68 through 83, excluding Line Items 69, 76, 81 and 83 were voted in the Affirmative.

ARTICLE 12. (Line Item 69) Line Item 69 was voted in the Affirmative.

ARTICLE 12. (Line Item 76) Line Item 76 was voted in the Affirmative.

ARTICLE 12. (Line Item 81) On motion of Philip B. Pacino it was voted that the sum of One Hundred Twenty-Three Thousand Dollars (\$123,000.00) be raised from the tax levy and appropriated for the purchase or lease by the Board of Public Works of the following:

Two (2)	New Dump Trucks
One (1)	New Sedan
	Snow Plows
	Sand Spreaders

and that the Board of Public Works be, and is hereby authorized and empowered to sell or transfer or exchange upon such items and conditions as it may determine:

One (1)	1973 Diamond Red Dump Truck (#18)
One (1)	1973 Diamond Red Dump Truck (#19)
One (1)	1980 Dodge Sedan (#1)

and the proceeds from such sales, exchanges or transfers are to be appropriated in addition to the aforementioned One Hundred Twenty-Three Thousand Dollars (\$123,000.00) for the purchase or lease of the aforesaid equipment. Such sums to be expended by and under the direction of the Board of Public Works. All references herein to the Board of Public Works shall also refer to the Board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 12. (Line Item 83) Line Item 83 was voted in the Affirmative.

ARTICLE 12. On motion of Paul E. Landers it was voted to lay Article 12 on the table.

ARTICLE 3. On motion of Paul E. Landers it was voted to take Article 3 from the table.

ARTICLE 3. The following motion was presented by Mary S. Ziegler.

Move that the Town Meeting instruct the Board of Selectmen to establish a Study Committee consisting of two Selectmen appointed by its Chairman and two police officers appointed by the Chief of Police, to study issues of police turnover and police educational needs, and submit a report with recommendations as to steps that can be taken to decrease turnover and provide an equitable educational incentive and assistance program.

Carl H. Amon, Jr. questioned if there was a quorum present.

On motion of Carl H. Amon, Jr., it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Thursday, April 24th, 1986, in the Reading Memorial High School auditorium.

Meeting adjourned at 10:40 P.M.

133 Town Meeting Members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School

April 24, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:50 P.M., there being a quorum present.

The Invocation was given by the Rev. E. Lewis MacLean of the Church of the Nazarene, followed by the Pledge of Allegiance to the Flag.

ARTICLE 3. On motion of Mary S. Ziegler, as amended by Gail F. Wood on April 22, 1986, it was voted that Town Meeting instruct the Board of Selectmen to establish a Study Committee consisting of two Selectmen appointed by its Chairman, two police officers appointed by the Chief of Police, and one member-at-large to be appointed by the Selectmen, to study issues of police turnover and police educational needs and submit a report with recommendations as to steps that can be taken to decrease turnover and provide an equitable educational incentive and assistance program.

ARTICLE 3. On motion of John H. Russell it was voted to lay Article 3 on the table.

ARTICLE 12. On motion of Daniel A. Ensminger it was voted that Article 12, Line Item 62, be laid on the table until after consideration of all money articles and to reconsider this line item.

ARTICLE 2. On motion of John H. Crooker it was voted to take Article 2 from the table. The following report presented by John H. Crooker for the Reading Municipal Light Department, was accepted as a report of progress, to be included in the next Annual Report.

A STATEMENT TO THE CITIZENS OF READING AND THE RATE PAYERS OF THE READING MUNICIPAL LIGHT DEPARTMENT

Last year at this time we reported to Town Meeting on several matters. That report appears in the 1985 Town Report on page 103. We would also call your attention to the Light Department's Annual Report on page 267 of the Town Report.

It is our intent to inform Town Meeting to the fullest extent possible on the following matters:

1. DPU Litigation
 2. "Wilmington" Light
 3. Power supply and rates
1. Litigation

On April 23, 1985, the Wilmington Chamber of Commerce petitioned the Massachusetts Department of Public Utilities (DPU) to investigate the rates and practices of the Reading Municipal Light Department (RMLD). The Chamber took the position that the industrial users of Wilmington were paying more than their share of costs and that the RMLD was subsidizing residential rate payers. The Massachusetts Department of Public Utilities accepted the case under its authority to investigate any utility when a sufficient number of customers request it. the Towns of Wilmington and Lynnfield through their Town

Counsel joined the Chamber citing disproportionate streetlighting rates between Reading and themselves and the method of calculating voluntary payments. (DPU dockets 85-121 & 85-138.) The case has generated a large volume of documents, supporting information requests and transcripts in testimony thus far. (The transcripts can be made available for review by prior arrangement with RMLD Management.)

An issue raised by the Chamber is the method of determining the return on Reading's investment. The Chamber would like to have this return calculated only on the depreciated plant in service.

We must point out that Reading is entitled to a return on its investment as is allowed all other Municipal Systems in Massachusetts which is on original cost. Municipal Utilities can make a maximum return of 8%. With today's interest rates, a prudent investor would not invest in an operation that returned a maximum of 8%, often much less.

We should point out that the Towns of Wilmington and Lynnfield have for all purposes withdrawn from the DPU case, having not participated in the hearings.

At issue in this litigation and part of the reason why DPU took the case is the extent to which the DPU can regulate Municipal Utilities. It is possible that the DPU may try to establish some sort of precedent. If a decision is reached that is substantially unfavorable to Reading, it will be appealed to the Massachusetts Supreme Judicial Court.

To address one of the issues raised by the other towns, Reading has presented a new method of calculating street lighting costs allocations and on the advice of Counsel, has stopped making voluntary payments to the other towns until the DPU reaches a decision.

Reading is confident that the entire case raised by the petitioners will be found without merit by the DPU based on existing statutes.

There will be at least one more day of hearings. We feel that a decision might be made in August based on the progress to date.

2. The Establishment of Wilmington Light Department

Wilmington Town Meeting has an Article on its warrant to establish its own Municipal Light Department. Under the laws governing utilities, it has the right to do so. Chapter 164, Section 35 through 51, contains a detailed agenda for a town to acquire its own utility. The town must make a 2/3 vote affirmatively twice, no closer than two months and no longer than 13 months apart. If the seller and the buyer do not agree on the terms of transfer, the DPU acts as arbiter. Chapter 164, Section 43 says in part, "Such price shall include damages, if any, which the department (DPU) finds would be caused by the severance of the property proposed to be included in the purchase."

The information we have acquired strongly indicates that Reading cannot be economically damaged by Wilmington and that Reading would be entitled to recover all costs expended on behalf of Wilmington. A new WLD would have rates considerably higher than Reading for the foreseeable future. Their costs of establishing a Light Department, we believe, make the project financially unfeasible.

Any transfer of property to Wilmington would, of course, require approval of Reading Town Meeting.

A realistic overall economic evaluation would indicate that there could not be a separation from RMLD despite Wilmington rhetoric. This possibility was reviewed extensively some time ago by the RMLD.

3. Power Supply and Rates

Seabrook Station is now 97% complete. The plant will be ready to operate by late Fall. The last major stumbling block is approval of the emergency evacuation plan by Governor Dukakis. The Governor's approval cannot be presumed, but there may exist acceptable compromises. The plant should be "On Line" in 1986.

Milestone III is running and will go commercial the first week in May.

Hydro Quebec Phase I is discussed in the Town Report and should be available July 1, 1986.

Hydro Quebec Phase II is not economic at today's oil prices. The project will likely be renegotiated, or put on hold until oil prices rise again, or until Quebec Hydro improves its financial position.

At the present time, the RMLD residential rates are among the lowest in the Commonwealth. For example, our customer's bill for 500 KWH in February was \$31.64. Massachusetts Electric charged \$43.10, and Boston Edison charged \$46.69. In March our bill increased to \$35.19. Our Commercial and Industrial rates are well within those of private utilities.

In conclusion, the RMLB would like to assure the citizens of Reading and the system-wide rate payers, that we have continued to place the RMLD in the proper legal and financial posture.

READING MUNICIPAL LIGHT BOARD
John H. Crooker, Chairman
Allan E. Ames, Secretary
Frederick J. Nemer gut
Norbert D. Rhinerson, Manager

ARTICLE 2. On motion of John H. Russell, the following report presented by John W. Agnew, Jr. for the John Street Task Force, was accepted as a report of progress.

REPORT OF JOHN STREET TASK FORCE

April 17, 1986

At the last November Town Meeting the Task Force gave you a report of progress in which they made certain recommendations to solve the problems for which they were charged. These were to find an acceptable site for the DPW, to find a solution the Town could afford and to find a site solution that would not prove detrimental to the establishment of an industrial park in the Town on the John Street Landfill Site. The Task Force outlined their future actions for a solution which was to request proposals from private developers to develop the landfill and to link this with relocation of the Department of Public Works. It was felt the developers had the resources and knowledge the Town did not have and by requesting linkage the Town might find a solution to both the industrial development problem and the relocation of the DPW. In addition, the Task Force stated they intended to continue to pursue their efforts in applying to the County and State for

permission to construct a grade crossing across the railroad tracks. This crossing would give a John Street access to property currently owned by Biggio-Transitron located on the west side of the tracks. The Biggio-Transitron land has been considered a possible site for the relocation of the Department of Public Works.

All of these recommended actions, as just outlined, have been carried out. The request for proposals and the back-up information for the developers were developed by the Industrial Development Commission and reviewed by the Task Force. This was a monumental job and the final product consisted of several hundred pages. Advertisements were placed in several publications the first week in January requesting a preliminary round of proposals by March 17th. Several companies bought the package at a cost of \$175.00 each, and on March 17th, five companies submitted preliminary plans. These are well known national companies: Cadillac Fairview, Fafard, Homart (a division of Sears), Schochet and Flatley.

The preliminary proposals scanned a wide area of options; lease, lease purchase, turnkey operations, purchase, etc. A variety of financial offers ranging from Two to Eight and One-Half Million Dollars with various conditions were set forth. All except one offered a hotel with additional buildings for office and/or retail space. Although the linkage as proposed by the Task Force for the DPW was not offered in the preliminary proposals, such alternatives as outright cash and use of professional design people were.

In addition to the request for proposals, the Task Force pursued the option of trying to obtain a grade crossing over the railroad tracks as outlined. On January 7th, the Task Force members appeared at a hearing before the County Commissioners to present their request for the crossing. The request was granted, quickly followed by an approval from the Department of Public Utilities which was filed with their list of conditions with us on February 24th. In effect this approval means that if the Town wishes to pursue this alternative, the location of the DPW on the Biggio-Transitron land, the obstacle of getting permission for the crossing no longer exists.

The Task Force has proceeded to request the final detailed plans of the five developers and expects to receive these by May 20th. By June 4th, the Task Force will make their recommendation to the Selectmen and request a Special Town Meeting be called for June 16th to implement this recommendation.

The Task Force feels at this time a solution is in sight not only for the relocation of the DPW and the development of the industrial land, but also the Town's two other space problems: The Town Hall/Library complex and the Fire Station. It becomes clear that the money indicated by these preliminary proposals coupled with funds existing from the previous sale of Town property should cover the financial needs of the space problems. In addition, the final result will mean an increase in our tax base and replenishment of our Stabilization Fund.

While the attainment of these goals is not an accomplished fact, and a great deal of work and effort remains, the possibility of reaching these goals is real.

On a point of personal privilege, Mr. John W. Agnew, Jr. advised the Town Meeting body of his resignation and thanked the Town Meeting Members, Town Officials and all for the cooperation he has received. His comments were followed by a standing ovation for Mr. Agnew.

ARTICLE 2. The following report of the Industrial Development Commission, presented by Daniel A. Ensminger, was accepted as a report of progress.

INDUSTRIAL DEVELOPMENT COMMISSION REPORT TO ANNUAL TOWN MEETING
April 24, 1986

The Industrial Development Commission is pleased to provide Town Meeting Members with additional information on the status of the John Street Request For Proposals (RFP). The Chairman of the Task Force has just given you an overview of our progress to date since November Town Meeting. In this report we will describe the information that we have requested from prospective developers in the RFP, summarize the various developers' proposals that we have received and elaborate further on the timetable which the Task Force has established for bringing the landfill development and DPW relocation issues before Town Meeting for final resolution.

I would first like to give a brief financial report on the costs of preparing the RFP's. At Fall Town Meeting, we requested a total of \$6000 for preparation, reproduction, and mailing of the RFP's to interested developers. We spent \$213 for typing expense, \$1,812 for reproduction costs, including costs for large base maps, \$1,685 for advertising in the Boston Globe, Reading Chronicle, and the New England Real Estate Journal, and \$179 for postage and packaging materials, for a total of \$3,889 in expenses. We sold 21 complete RFP's at \$175 each and another 7 partial RFP's at \$25 each for a total income of \$3,850. These monies were deposited to the Town's General Account. Thus the net direct cost of the bidding process has been \$39.

We believe that the Town gets its money's worth!!

In the RFP, the Town stated to the developer that it was seeking first-class office and hotel development on the landfill, along with ancillary retail activities (e.g., restaurants, shops, and service establishments) to support the complex. The condition of linkage to the DPW relocation effort was clearly stated in the RFP, namely, that proposals must include specific provisions for siting the Town of Reading's Public Works Facility.

We had no way of knowing in advance how many developers would respond to our ads. Because of this, two rounds of proposals were requested in the RFP. The first proposal, due March 17th, was designed to allow the various developers to state their qualifications (including track record and fiscal stability), give a conceptual description of their development plans for the landfill, and briefly state their plans for siting the DPW facility, either on or off-site. We did not expect developers to commit a great deal of resources to their first-round submissions. Once these initial proposals were received by the Task Force and a workable number of finalists was chosen, a much more detailed second-round proposal would be requested. This second proposal would request detailed financial data about the developer, year-by-year estimates of sale (or lease) and tax revenues which the Town could expect over the next twenty years, traffic, water and sewer impacts, and detailed architectural plans of the development concept, right down to three-dimensional models of the building, if necessary. If a developer were to propose one or more alternative sites for the DPW facility, the Task Force required that the second proposal must: (a) indicate the specific site location(s); (b) show that the alternative site(s) are viable; (c) propose a reasonable timetable for land acquisition, obtaining of necessary permits, construction and occupancy; (d) estimate all costs associated with these activities; and (e) address other site considerations as necessary (e.g., access to land, wetlands issues, etc.). If the developer proposed to bear some or all of these DPW facility costs, he would have to indicate what adjustments (if any) would be made to the purchase price offered for the landfill.

Initial proposals were received from five development firms, several of whom are among the most prestigious in the nation, and all of whom have some degree of experience in office park and/or hotel development. Each of these firms, in its own way, has addressed the issues of landfill development and linkage to the DPW relocation effort. All have, therefore, been selected as finalists, and we expect to receive final proposals from all five. I would now like to briefly highlight their proposals.

The FLATLEY COMPANY of Braintree, Mass., proposed a 400-room Sheraton Tara Hotel complex for the landfill, which is to include a banquet hall, function rooms, and a health club. Two four-story office buildings would be built next to the hotel in the early 1990's. Flatley proposed to lease the land, but to own the buildings. In return, the Town would receive annual lease payments for the land during the 49 year lease period, as well as property tax revenues from the buildings.

The second proposal was from SCHOCHET ASSOCIATES of Boston, who proposed the initial purchase or lease of enough land for a hotel only, with a fixed-term option to purchase or lease the remaining land. Schochet reported that the Ramada and Raddison Hotels had indicated initial interest in granting a franchise to them. The remainder of the site would be developed as speculative office or R & D space, depending on market conditions. Two development concepts were presented: a shared-site concept with the DPW built as planned on the landfill, and a full-build plan with the DPW located on the Transitron-Biggio site.

The third proposal was from CADILLAC FAIRVIEW URBAN DEVELOPMENT, INC., of Boston, who proposed to construct 750,000 square feet of Class-A office space, a 250 room hotel, and 25,000 square feet of ancillary retail development. 400,000 square feet of this office space would be built within 6-8 months after the receipt of all permits, for occupancy by a major prelease tenant. This amount of space is approximately equal to three buildings the size of TASC. Construction of the hotel would proceed within two years under their plan.

The FAFARD COMPANIES of Ashland, Mass., offered to purchase the landfill and construct a one-story retail mall immediately, with 240,000 square feet of Class-A office space to be added at a future date depending on market conditions. Their development plan calls for the DPW facility to be built exactly as planned on the landfill next to the mall. The entire rear section of the landfill will be devoted to parking.

Finally, HOMART DEVELOPMENT COMPANY of Chicago, a wholly owned subsidiary of Sears, Roebuck and Company, proposed 750,000 square feet of office park development on the landfill along with a 250 room hotel. Construction of the hotel and the first 150,000 square feet of office space would take place within 12 months after receipt of all permits. Homart has previously built large-scale office parks on reclaimed landfills in Minneapolis, Minnesota and in suburban Washington, D. C.

The purchase prices offered for the landfill ranged from a low of \$2.75 Million to a high of \$8 to \$8.5 Million. The degree of linkage offered by the developers ranged from offers of free consulting services to help the Town acquire a site for the public works facility, to offers to acquire the land outright for the Town and either build a turnkey DPW facility, or build the facility and lease it back to the Town. The cost of land acquisition and construction would, in all cases, be deducted from the price paid for the landfill.

All second-round proposals will be due on May 20th. Each developer has been instructed to come in with a plan for both landfill development and placement of the DPW

facility. Public meetings will be held following this submission in late May, during which the developers will present their detailed plans to the Task Force, interested Town Meeting members and the general public. The Task Force will present its recommendations to the Special Town Meeting scheduled to begin on June 16th. The final selection of both the developer and the DPW site is in the hands of Town Meeting.

At the beginning of my report, I said that this RFP process has cost us \$39 to date. The developers helped pay the cost. In much the same way, they will be working over the next five or six weeks, at their own expense, to present the Town with factual assessments and one or more plans for action. The members of Town Meeting will be presented with specific information in June that will, we feel, enable them to choose a course of action that will solve, once and for all, the long-playing John Street dilemma.

ARTICLE 2. On motion of Paul E. Landers it was voted to lay Article 2 on the table.

ARTICLE 43. On motion of Douglass L. Barker it was voted to take Article 43 out of order.

ARTICLE 43. On motion of Douglass L. Barker it was voted that Article 43 be indefinitely postponed.

ARTICLE 12. On motion of Paul E. Landers it was voted to take Article 12 from the table.

ARTICLE 12. On motion of Philip B. Pacino it was voted that Line Items 84 through 108, excluding Line Items 90, 102, 107 and 108 were voted in the affirmative.

ARTICLE 12. (Line Item 90) Line Item 90 was voted in the Affirmative.

ARTICLE 12. (Line Item 102) Line Item 102 was voted in the Affirmative.

ARTICLE 12. (Line Item 107) Line Item 107 was voted in the Affirmative.

ARTICLE 12. (Line Item 108) Line Item 108 was voted in the Affirmative.

ARTICLE 12. On motion of Philip B. Pacino it was voted that Line Items 109 through 117, excluding Line Items 112 and 113 were voted in the affirmative.

ARTICLE 12. (Line Item 112) Line Item 112 was voted in the Affirmative.

ARTICLE 12. (Line Item 113) Line Item 113 was voted in the Affirmative.

ARTICLE 13. On motion of Robert P. Griffin it was voted that the sum of One Million One Hundred Twenty-Seven Thousand Five Hundred Forty-Nine Dollars (\$1,127,549.00) be raised from the tax levy and appropriated for the water department. Such sums to be spent by and under the Board of Public Works.

All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 14. On motion of Robert P. Griffin it was voted that the sum of Two Hundred Seventy-Seven Thousand One Hundred Ten Dollars (\$277,110.00) be raised from the tax levy and appropriated for operations of the sewer department. Such sums to be expended by and under the direction of the Board of Public Works.

All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 15. On motion of James W. Boucher it was voted that the sum of Five Hundred Sixty-Seven Thousand One Hundred Forty-Seven Dollars (\$567,147.00) be raised from the tax levy and appropriated for the Massachusetts Water Resources Authority sewer assessment, such funds to be spent by and under the direction of the Board of Public Works.

All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 16. On motion of Paul E. Landers it was unanimously voted that the Town raise from the tax levy and appropriate to the Board of Selectmen the sum of \$3,500.00 for leasing for a period not to exceed ten years, with an option to purchase a copy machine for all departments in Town Hall.

ARTICLE 17. On motion of Mary S. Ziegler it was unanimously voted that the Town authorize the Board of Selectmen to sell, or exchange, or dispose of upon such terms and conditions as they may determine, three cars in use by the Police Department.

ARTICLE 18. On motion of Eugene R. Nigro it was voted that the Town authorize the Board of Selectmen to sell, or exchange, or dispose of upon such terms and conditions as they may determine, the 1960 Civil Defense Rescue Truck and that the sum of Sixty Five Thousand (\$65,000.00) Dollars be raised from the tax levy and appropriated for the purchase of a new ambulance for the Fire Department.

ARTICLE 19. On motion of John H. Russell it was voted that the sum of Sixteen Thousand Five Hundred (\$16,500.00) Dollars be raised from the tax levy and appropriated to the Board of Selectmen for the purpose of hiring consulting engineers to make the required studies and design work and whatever else is necessary for the implementation of a traffic light system for the intersection of South Main Street and Summer Avenue.

ARTICLE 20. On motion of Carl H. Amon, Jr. it was voted that Article 20 be indefinitely postponed.

ARTICLE 21. On motion of Carl H. Amon, Jr. it was voted that the Town authorize the Board of Cemetery Trustees to sell or exchange or otherwise dispose of upon such terms and conditions as they may determine, one (1) 1978 pick-up truck with snow plowing equipment and that the sum of Thirteen Thousand Dollars (\$13,000.00) to be transferred from the Cemetery Sale of Lots Fund and appropriated, together with receipts, if any, for the sale, exchange, or disposal for said 1978 pick-up truck for the purpose of purchasing one (1) new ½ ton pick-up truck equipped for snow plowing to be used by the Cemetery Trustees.

ARTICLE 3. On motion of Gretchen Latowsky it was voted to take Article 3 from the table.

ARTICLE 3. On motion of Gretchen Latowsky it was voted that the Selectmen appoint a Traffic Advisory Committee to study the impact of commuter traffic on the Town. Such committee shall be comprised of a representative from the Board of Selectmen, Board of Public Works until July 1, 1986, the Community Planning and Development Commission after July 1, 1986, the Police Department, Fire Department and seven residents of the Town.

ARTICLE 3. Virginia M. Adams moved that the By-Law Committee prepare and present to the next Subsequent Town Meeting a motion relating to Article 2, Section 1, Rule 7, of the Town By-Laws which will allow for a second standing vote. This motion was voted in the negative.

ARTICLE 3. On motion of Paul E. Landers it was voted to lay Article 3 on the table.

ARTICLE 22. On motion of Clifford D. Allen it was voted that the sum of \$60,000 be raised by borrowing as provided under Chapter 44 of the General Laws or any other enabling authority and that said sum be appropriated to the Reading School Committee for the purpose of remodelling, reconstructing and making repairs to certain areas of the Reading Memorial High School, 62 Oakland Road, Reading, Massachusetts, including original equipping and furnishing said remodelled areas, together with all other costs incidental thereto, including costs of architectural, engineering and construction services, inspection and costs of financing in connection therewith, and all other costs necessary and proper to carry out the purposes of this vote.

81 voted in the affirmative
29 voted in the negative
2/3 vote required

ARTICLE 23. On motion of Clifford D. Allen it was unanimously voted that the sum of \$90,000 be raised by borrowing as provided under Chapter 44 of the General Laws or any other enabling authority and that said sum be appropriated to the Reading School Committee for the purpose of replacing the roof at Joshua Eaton Elementary School, 365 Summer Avenue, Reading, Massachusetts, together with all other costs incidental thereto, including costs of architectural, engineering and construction services, inspection and costs of financing in connection therewith, and all other costs necessary and proper to carry out the purposes of this vote.

ARTICLE 24. On motion of Clifford D. Allen it was voted that Article 24 be indefinitely postponed.

ARTICLE 25. On motion of Curt E. Nitzsche it was unanimously voted that the Town accept the report of the Board of Public Works upon the laying out as a public way of the following private way known as Gavin Circle, under the provision of law authorizing the assessment of betterments, such highways being laid out in accordance with plans duly approved by the Board of Survey and filed in the office of the Town Clerk in accordance with the statutory requirements and that the Town authorize the Board of Public Works to take such land in fee or rights of easements therein by eminent domain under the provisions of Chapter 79 of the General Laws, as amended, or acquire said land in fee or rights of easement therein by purchase, gift or otherwise and to assess betterments therefore and that the Town vote to accept the public way laid out by the Board of Public Works as Gavin Circle and that the sum of Five Hundred (\$500.00) Dollars be raised from the tax levy and appropriated for the acquisition of said land or easement therein and for the construction of said way, such sums to be spent by and under the direction of the Board of Public Works. All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 26. On motion of James W. Boucher it was unanimously voted that the Town accept the report of the Board of Public Works upon the laying out as a public way of the following private way known as Latham Lane, under the provision of law authorizing the assessment of betterments, such highways being laid out in accordance with plans duly approved by the Board of Survey and filed in the office of the Town Clerk in accordance

with the statutory requirements and that the Town authorize the Board of Public Works to take such land in fee or rights of easements therein by eminent domain under the provisions of Chapter 79 of the General Laws, as amended, or acquire said land in fee or rights of easement therein by purchase, gift or otherwise and to assess betterments therefore and that the Town vote to accept the public way laid out by the Board of Public Works as Latham Lane and that the sum of One Thousand Five Hundred (\$1,500.00) Dollars be raised from the tax levy and appropriated for the acquisition of said land or easement therein and for the construction of said way, such sums to be spent by and under the direction of the Board of Public Works.

All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

On motion of Carl H. Amon, Jr., it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Monday, April 28, 1986, in the Reading Memorial High School auditorium.

Meeting adjourned at 10:50 P.M.

130 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School

April 28, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:50 P.M., there being a quorum present.

The Invocation was given by the Rev. S. Lester Ralph, followed by the Pledge of Allegiance to the Flag.

ARTICLE 27. On motion of Carl H. Amon, Jr. it was voted that Article 27 be indefinitely postponed.

ARTICLE 28. On motion of Robert B. Carlson it was voted that Article 28 be indefinitely postponed.

ARTICLE 29. On motion of Robert P. Griffin it was voted that the Town transfer the care, custody, management and control of the land hereinafter described, which constitutes a portion of what is commonly know as the Town of Reading Bear Hill Nike Site from the Water Department and Board of Public Works of the Town of Reading, to the Board of Selectmen, for use for any other municipal purposes including the possible sale thereof:

Beginning at a point on the southerly sideline of South Street;

Thence easterly a distance of 100.00 feet;

Thence southerly a distance of 360.00 feet;

Thence westerly a distance of 100.10 feet;

Thence northerly a distance of 365.00 feet;

to said point of beginning of this description.

Intending to describe an 0.83 acre portion of Lot 47, as shown on Reading Board of Assessors' Plat 13 of 1978 and as shown as Lots 189 through 195 inclusive on a plan recorded with Middlesex South District Registry of Deeds Book of Plans 6, Plan 30; said parcel containing 0.83 acres more or less which constitute a portion of what is commonly known as the Town of Reading Bear Hill property.

All references herein to the Board of Public Works shall also refer to the Board or Officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

122 voted in the affirmative

5 voted in the negative

2/3 vote required

ARTICLE 30. On motion of Paul E. Landers it was voted that the Town authorize the Board of Selectmen of the Town of Reading to convey all or any part of the following described property and the buildings thereon for the minimum amount of not less than the highest appraised value obtained by the Board of Selectmen, or for a larger amount and upon such other terms and conditions as the Board of Selectmen shall consider proper and to deliver a deed therefor to the purchaser thereof and to authorize the Board of Selectmen and such other boards or officers of the Town as may be appropriate, to take such other actions as may be necessary to clear any title problems to said property so that it may be so conveyed and to raise from the tax levy and appropriate to the Board of Selectmen the sum of \$7,500.00 to carry out the purposes of this vote.

Beginning at a point on the easterly sideline of Fourth Street;

Thence northerly a distance of 263.76 feet;
Thence northwesterly a distance of 25.0 feet;
Thence northerly a distance of 95.0 feet;
Thence easterly a distance of 220.0 feet;
Thence northerly a distance of 120.0 feet;
Thence westerly a distance of 220.0 feet;
Thence northerly a distance of 330.0 feet;
Thence easterly a distance of 20.0 feet;
Thence northerly a distance of 125.0 feet;
Thence easterly a distance of 200.0 feet;
Thence southerly a distance of 40.0 feet;
Thence easterly a distance of 20.0 feet;
Thence southerly a distance of 210.0 feet;
Thence easterly a distance of 120.0 feet;
Thence northerly a distance of 250.0 feet;
Thence easterly a distance of 100.0 feet;
Thence southerly a distance of 60.0 feet;
Thence easterly a distance of 20.0 feet;
Thence southerly a distance of 190.0 feet;
Thence southerly a distance of 45.0 feet;
Thence easterly a distance of 177.58 feet;
Thence southerly a distance of 160.0 feet;
Thence westerly a distance of 115.0 feet;
Thence southerly a distance of 487.57 feet;
Thence westerly a distance of 51.0 feet;
Thence southerly a distance of 4.0 feet;
Thence westerly a distance of 242.0 feet;
Thence westerly a distance of 220.15 feet;

to said point of beginning of this description.

Intending to describe all of Lot 49, all of Lot 39, a 2.45 acre portion of Lot 40, all of Lot 46, all of Lot 48, a 5.02 acre portion of Lot 47 all as shown on Reading Board of Assessors Plat 13 of 1986; and all of Lot 3a as shown on Reading Board of Assessors Plat 14 of 1985.

Said parcel containing 10.21 acres more or less and which constitutes a portion of what is commonly known as the Reading Bear Hill property.

122 voted in the affirmative
19 voted in the negative
2/3 vote required

ARTICLE 31. On motion of Anthony Sarcone it was voted that the Town accept General Laws, Chapter 76, Section 1A (Chapter 551 of the Acts of 1985 of the Massachusetts General Court) for the purpose of establishing an absentee verification system in the Reading public schools.

ARTICLE 32. On motion of Eugene R. Nigro it was voted that the Town accept the provisions of Chapter 148, Section 26G, of the Massachusetts General Laws relating to the requirement that automatic sprinklers be installed in certain buildings exceeding 7500 gross square feet.

ARTICLE 33. On motion of Russell T. Graham it was voted that the Town accept the provisions of General Laws Chapter 32, Section 20A relating to indemnification from damages for the members of the Town's Contributory Retirement Board.

ARTICLE 34. On motion of Russell T. Graham it was voted to approve the acceptance of the provisions of Section 13 of Chapter 188 of the Acts of 1985 of the Massachusetts General Court, by the Northeast Metropolitan Regional Vocational School District relating to a professional development grant program for said regional school district.

ARTICLE 35. On motion of John H. Crooker it was voted that the subject matter of Article 35 be referred to the Municipal Light Board and that said Board be and hereby is, authorized to install such additional street lights as in its judgment are required and to make such changes in the size, type and locations of existing street lights, as it may deem advisable, the expenses of the same to be paid from the income of the plant.

On motion of Thomas J. Ryan it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Thursday, May 1st, 1986, in the Reading Memorial High School Auditorium.

Meeting adjourned at 10:24 P.M.

150 Town Meeting members present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School

May 1, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:45 P.M., there being a quorum present.

The Invocation was given by the Leslie H. York, followed by the Pledge of Allegiance to the Flag.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. The following Resolution honoring John W. Agnew, Jr. was presented by Paul E. Landers and adopted by a unanimous vote of the Town Meeting body.

RESOLUTION

Honoring

JOHN W. AGNEW, JR.

Executive Secretary To The Board of Selectmen

Be It Resolved By This Annual Town Meeting, May 1, 1986, that:

WHEREAS, John W. Agnew, Jr. has well and faithfully served the Town of Reading for the past fifteen years; and

WHEREAS, John W. Agnew, Jr. led the fight to reform Middlesex County earning the respect and thanks of property taxpayers and municipal officials in Reading and the fifty-three other cities and towns in Middlesex; and

WHEREAS, John W. Agnew, Jr., bearing the responsibility of numerous job titles and obligations, administered his offices with great awareness of humanitarian concerns for young and old, while implementing a myriad of state and federal programs mandated in the community;

NOW THEREFORE, WE, the Board of Selectmen of the Town of Reading, ask Town Meeting Members to join us in saluting John W. Agnew, Jr. for his dedicated stewardship, and on the occasion of his retirement from service, to wish him health and success in the years ahead, carrying with him the thanks and appreciation of this Community. We further move a copy of this Resolution be spread upon the records of this Meeting, and that a copy of it, suitably embossed with the Town Seal be presented to him.

ARTICLE 2. On motion of Paul E. Landers it was voted to lay Article 2 on the table.

ARTICLE 3. On motion of Nils L. Nordberg it was voted to take Article 3 from the table.

ARTICLE 3. On motion of Nils L. Nordberg it was voted that:

WHEREAS, Section 2D of Chapter 29 of the General Laws of Massachusetts states that forty per cent of the net sums received from the so-called "growth taxes" of the Commonwealth shall be credited to the Local Aid Fund and used solely for the payment to cities, towns and districts, or for county court costs; and

WHEREAS, in fiscal years 1984, 1985 and 1986, some 365 Million Dollars less than the aforesaid forty per cent of growth revenues were distributed in local aid; and

WHEREAS, the budget surplus of the Commonwealth for fiscal year 1986 is now projected to be nearly 600 Million Dollars; and

WHEREAS, an Executive recommendation is now pending to reduce prospectively the burden imposed upon taxpayers of Massachusetts by repealing the surcharge on the tax on incomes;

NOW, THEREFOR, the Town Meeting of the Town of Reading, at this 1986 Annual Town Meeting, does call upon its elected Senators and Representative in the General Court to retrospectively provide for relief of the excess collection of revenue over the fiscal needs of the operations of state government by making provision in the state budget for fiscal year 1987 for distribution as local aid of the full forty per cent of growth revenues as required by law and through a supplementary budget for fiscal year 1986 for distribution of the under-funded portion of growth revenues since January 1, 1985, and does call upon the Governor of the Commonwealth to require of his commissioner of administration timely estimates as set forth in Section 5B of said Chapter 29, reflecting the full amount of growth projections for revenue resources and the state economy.

ARTICLE 3. On motion of Nils L. Nordberg it was voted to place Article 3 on the table.

ARTICLE 36. Eugene R. Nigro moved that the Board of Selectmen or Board of Public Works take all necessary legal action to request the Commonwealth of Massachusetts, Department of Public Works, to return the Mineral Street Bridge to the Town of Reading and that the sum of \$150.00 be raised from the tax levy and appropriated to carry out the purpose of this vote. This motion was voted in the Negative.

ARTICLE 37. On motion of Nathan C. White it was voted that the Board of Selectmen or the Board of Public Works continuously pursue the Commonwealth of Massachusetts, Department of Public Works, to accelerate the repair and/or reconstruction of the Mineral Street Bridge in order to open said bridge to local public traffic and to convey to the Department of Public Works, that strong local public interest exists for the reopening of said bridge.

ARTICLE 38. On motion of Paul E. Landers it was voted that Article 38 be indefinitely postponed.

ARTICLE 39. On motion of Robert I. Nordstrand it was voted to place Article 39 on the table.

ARTICLE 40. On motion of Elizabeth W. Klepeis it was voted that the Town accept an unrestricted gift of \$20,000 to the Reading Public Library from the estate of Sumner Chaney Noyes, said gift to be set up as a library trust fund under the jurisdiction of the Reading Commissioners of Trust Funds and titled the Sumner Chaney Noyes Library Fund.

ARTICLE 41. On motion of Carl H. Amon, Jr. it was voted that Article 41 be indefinitely postponed.

ARTICLE 42. On motion of Carl H. Amon Jr. it was voted that the Town authorize the Board of Cemetery Trustees to convey or transfer to the Board of Selectmen of the Town of Reading, the house at 270 Pearl Street, but not the land thereunder, which land remains in the care, custody, management and control of the Board of Cemetery Trustees, for no monetary consideration and to authorize the Board of Selectmen to convey said house for \$1.00 or a larger amount and upon such other terms and conditions that the Board of Selectmen shall consider proper by Bill of Sale, Deed, or otherwise, to the Reading Housing Authority, or any other person or corporation for removal from said site at 270 Pearl Street and relocation onto land now, or to be acquired by the Reading Housing Authority or such other person or corporation, said house to be removed on or before October 1, 1986.

ARTICLE 44. On motion of Philip B. Pacino it was voted that Article 44 be indefinitely postponed.

ARTICLE 12. (Line Item 62) On motion of Daniel A. Ensminger it was voted to take Motion to Reconsider Line Item 62 of Article 12 from the table.

ARTICLE 12. (Line Item 62) On motion of Daniel A. Ensminger it was voted to reconsider Line Item 62 of Article 12.

85 voted in the affirmative
37 voted in the negative

ARTICLE 12. (Line Item 62) On motion of Daniel A. Ensminger it was voted that the sum of \$16,750 be appropriated for animal control under Line Item 62 of Article 12.

ARTICLE 3. Douglass L. Barker moved that the Town Moderator present to the next Town Meeting a report on the requirements for standing counts as it pertains to 2/3 majority vote. This motion was voted in the Negative.

ARTICLE 3. On motion of Kendra J. G. Cooper it was voted that Town Meeting request that the School Committee provide the next Town Meeting with estimated costs and related information for relocation of the School Superintendent's office, presently at Gould Street, to space at the High School.

ARTICLE 3. On motion of Paul E. Landers it was voted to indefinitely postpone Article 3.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. On motion of Paul E. Landers it was voted to indefinitely postpone Article 2.

ARTICLE 12. A complete summary of Article 12 as voted at this Town Meeting is as follows:

ON MOTION OF PHILIP B. PACINO, AS AMENDED, THE FOLLOWING IS A CERTIFIED
COPY OF ARTICLE 12 AS VOTED AT THE 1986 ANNUAL TOWN MEETING

Line Item	Town Meeting Approved	
<u>GENERAL GOVERNMENT</u>		
SELECTMEN		
1 Salary	\$ 92,528	
2 Expense	7,712	O.S.T.(Out of State Travel)
3 Miscellaneous		Not to exceed \$350.00
Special Committees		
Town Report		
Telephone		
Memorial Day Observance		
Duplicating Costs		
Fuel Assistance		
Total Miscellaneous	58,600	
Total - Selectmen	<u>\$ 158,840</u>	
RESERVE FUND		
4 Original Appropriation	<u>\$ 200,000</u>	*\$130,000 from Overlay Reserve
ELECTION AND REGISTRATION		
5 Expense	<u>\$ 47,300</u>	
BOARD OF REGISTRARS		
6 Salary	<u>\$ 1,150</u>	
FINANCE COMMITTEE		
7 Salary	2,250	
8 Expense	350	
9 CPA Audit	35,000	
Total	<u>\$ 37,600</u>	
TOWN ACCOUNTANT		
10 Salary	64,844	
11 Expense	1,365	O.S.T. Not to exceed \$300.00
Total	<u>\$ 66,209</u>	
ASSESSORS		
12 Assessors' Salaries	10,027	
13 Appraiser & Clerical	80,040	
Total Salary	90,067	
14 Expense	5,791	
Subtotal	<u>\$ 95,858</u>	
COLLECTOR		
15 Collector's Salary	18,000	
16 Clerical	74,569	
Total Salary	92,569	
17 Expense	11,056	
18 Collection of Back Taxes	6,000	
Total	<u>\$ 109,625</u>	

Line Item	Town Meeting Approved	
TREASURER		
19 Treasurer's Salary	\$ 31,282	
20 Clerical	53,012	
Total Salary	84,294	
21 Expense	35,790	O.S.T. Not to exceed \$500.00
22 Tax Title	3,500	
Total	<u>\$ 123,584</u>	
TOWN CLERK		
23 Town Clerk's Salary	20,000	
24 Clerical	40,569	
Total Salary	60,569	
25 Expense	9,180	O.S.T. Not to exceed \$250.00
Total	<u>\$ 69,749</u>	
LAW COMMITTEE		
26 Legal Services - Town Counsel Fees	78,000	
27 Legal Services - Labor Negotiation Fees	21,800	
28 Legal Services - Expense	5,000	
29 Workmen's Compensation	102,718	
Total	<u>\$ 207,518</u>	
PERSONNEL BOARD		
30 Salary	21,263	
31 Expense	700	
Total	<u>\$ 21,963</u>	
32 DATA PROCESSING	<u>\$ 116,840</u>	O.S.T. Not to exceed \$800.00
BOARD OF APPEALS		
33 Salary and Expense	<u>\$ 2,500</u>	
PLANNING BOARD		
34 Salary	8,231	
35 Expense	3,028	
Total	<u>\$ 11,259</u>	
BUILDING MAINTENANCE		
36 Salary	87,259	
37 Expense	79,041	
Total	<u>\$ 166,300</u>	
GRAND TOTAL GENERAL GOVERNMENT		<u>\$ 1,436,295</u>
PUBLIC SAFETY		
POLICE DEPARTMENT		
38 Salary	1,450,151	*\$110,000 from Revenue Sharing
39 Total Expense	116,577	
40 Salary	3,270	
41 Expense	1,243	
Total Parking	<u>4,513</u>	

<u>Line Item</u>	<u>Town Meeting Approved</u>	
42 School Traffic Control	\$ 52,793	
43 Cruiser Replacement	36,000	
44 Uniforms	14,050	
Total	<u>\$ 1,674,084</u>	
FIRE DEPARTMENT		
45 Salary	1,513,318	*\$110,000 from Revenue Sharing
46 Total Expense	54,724	
48 Jaws of Life	10,000	
Subtotal	<u>1,578,042</u>	
49 Fire Alarm Salary	9,863	
50 Fire Alarm Expense	3,770	
Total Fire Alarm	<u>13,633</u>	
51 Uniforms	6,950	
Total	<u>\$ 1,598,625</u>	
53 Police & Fire Indemnification	<u>\$ 20,000</u>	
55 STREET LIGHTING	<u>\$ 116,020</u>	Presented as Separate Motion
BUILDING INSPECTOR		
56 Salary	46,831	
57 Total Expense	3,490	
Total	<u>\$ 50,321</u>	
SEALER OF WEIGHTS & MEASURES		
58 Salary	3,113	
59 Expense	300	
Total	<u>\$ 3,413</u>	
60 TOWN FOREST COMMITTEE	<u>\$ 500</u>	
CIVIL DEFENSE		
61 Salary and Expense	<u>\$ 2,140</u>	
62 ANIMAL CONTROL		
Salary	14,750	
Expense	2,000	
Total	<u>\$ 16,750</u>	
<u>GRAND TOTAL PUBLIC SAFETY</u>	<u>\$ 3,481,853</u>	
EDUCATION		
Salary		
Expense		
Athletics		
Special Education Expense		
66 Subtotal	12,080,109	O.S.T. Not to exceed \$5,785.00
67 Regional Vocational School	<u>249,540</u>	
<u>GRAND TOTAL EDUCATION</u>	<u>\$ 12,329,649</u>	

Line
Item

Town Meeting
Approved

HIGHWAYS AND STREETS AND SANITATION

PUBLIC WORKS	
Administration Salaries	\$ 67,522
Administration Expense	9,608
Engineering Salaries	187,256
Engineering Expense	5,065
Highway Maintenance Salaries	344,673
Highway Maintenance Expense	244,236
Sidewalk Maintenance Salaries	16,333
Sidewalk Maintenance Expense	37,591
Parking Lot Maintenance Salaries	1,961
Parking Lot Maintenance Expense	5,700
Storm Drain Maintenance Salaries	51,848
Storm Drain Maintenance Expense	6,160
Equipment Maintenance Salaries	80,362
Equipment Maintenance Expense	107,781
Parks and Playgrounds Salaries	121,138
Parks and Playgrounds Expense	26,546
Forestry Salaries	108,267
Forestry Expense	18,379
Traffic Control Signs Salaries	2,991
Traffic Control Signs Expense	11,906
68 Subtotal - DPW Salaries	<u>982,351</u>
69 Subtotal - DPW Expense	<u>472,972</u>
Total	<u>\$ 1,455,323</u>
70 Snow and Ice Salaries	99,858
71 Snow and Ice Expense	62,348
Total Snow and Ice	<u>\$ 162,206</u>
76 Rubbish Collection Expense	637,000
78 Landfill & Recycling Expense	20,000
Total	<u>\$ 657,000</u>
79 Drain Construction	97,708
80 Road Reconstruction	180,000
81 DPW Equipment Replacement	123,000
82 Park Construction	11,500
83 Sidewalk Construction	<u>15,000</u>
Total Capital Projects	<u>\$ 427,208</u>

Presented as Special Motion

GRAND TOTAL HIGHWAYS & STREETS
& SANITATION \$ 2,701,737

GENERAL SERVICES & ENVIRONMENTAL

HISTORICAL COMMISSION
84 Total Expense \$ 1,000

Line Item	Town Meeting Approved	
CONSERVATION COMMISSION		
85 Salary	\$ 31,045	
86 Expense	6,942	
Total	<u>\$ 37,987</u>	
COMMUNITY HUMAN SERVICES		
87 Salary	39,522	
88 Expense	11,253	O.S.T. Not to exceed \$250.00
89 Animal Inspection	800	
90 Care of Contagious Diseases	11,267	
91 Fluoridation	3,887	
92 Mosquito Control	12,000	
93 Nursing Services	9,707	
94 Community Prevention Programs	20,766	
Total	<u>\$ 109,202</u>	
COUNCIL ON AGING		
95 Salary	60,941	
96 Total Expense	9,521	
Total	<u>\$ 70,462</u>	
VETERAN'S BENEFITS		
97 Salary	17,036	
98 Expense	1,431	
99 Aid	40,000	
Total	<u>\$ 58,467</u>	
CEMETERIES		
100 Salary	136,750	*\$48,000 from Cem.Bequest Incm.
101 Total Expense	26,310	*\$ 3,900 from Cem.Bequest Incm.
102 Cemetery Development	34,401	*\$15,000 from Cem.Sale of Lots
103 Care of Soldiers' Graves	1,600	
Total	<u>\$ 199,061</u>	
LIBRARY		
104 Salary	321,425	
105 Total Expense	133,650	*\$11,339 from Library Aid
106 Copying Service	6,716	
Total	<u>\$ 461,791</u>	
RECREATION COMMITTEE		
107 Salary	48,952	
108 Expense	23,352	
Total	<u>\$ 72,304</u>	
GRAND TOTAL GENERAL SERVICES AND		
ENVIRONMENTAL	<u>\$ 1,010,274</u>	

Line Item	Town Meeting Approved
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UNCLASSIFIED

	PENSIONS AND INSURANCE	
109	Contributory Retirement	\$ 1,431,691
110	Non-Contributory Retirement	82,950
111	Unemployment Compensation	20,000
112	Casualty Insurance	281,051
113	Deductible Clause Expense	15,000
114	Group Insurance	1,080,056
	Total	<u>\$ 2,910,748</u>

	DEBT AND INTEREST	
115	Debt Repayment	1,005,000
116	Interest	301,595
117	Anticipation Loans	52,000
	Total	<u>\$ 1,358,595</u>

	GRAND TOTAL UNCLASSIFIED	<u>\$ 4,269,343</u>
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RECAP OF GRAND TOTALS:

General Government	1,436,295
Public Safety	3,481,853
Education	12,329,649
Highways & Streets and Sanitation	2,701,737
General Services & Environmental	1,010,274
Unclassified	<u>4,269,343</u>
Total	<u>\$ 25,229,151</u>

Total Appropriated From Tax Levy	24,800,912
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Total Appropriated From Other Sources	<u>428,239</u>
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TOTAL ARTICLE 12 APPROPRIATIONS	<u>\$ 25,229,151</u>
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On motion of Paul E. Landers it was voted that this meeting stand adjourned sine die.

Meeting adjourned at 10:50 P.M.

141 Town Meeting members were present.

A true copy. Attest:

SPECIAL TOWN MEETING

Reading Memorial High School

June 16, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary at 7:40 P.M., there being a quorum present.

The invocation was given by Leslie H. York, followed by the Pledge of Allegiance to the Flag.

ARTICLE 1. Mr. Clifford D. Allen, Chairman of the School Committee presented the Reading Exemplary Teacher Recognition Awards to the following teachers:

- Emery Debeck, Math Teacher of the Reading Memorial High School.
- David Williams, Grade Four Teacher of the Joshua Eaton School.

These awards are made each year through the generosity of Dorothy and Arnold Berger.

ARTICLE 1. The following report presented by Clifford D. Allen, for the School Committee, was accepted as a report of progress.

REPORT ON POSSIBLE MOVE OF SCHOOL DEPARTMENT'S CENTRAL OFFICE FROM
34 GOULD STREET IN RESPONSE TO INSTRUCTIONAL MOTION PASSED
BY TOWN MEETING ON MAY 1, 1986

Declining enrollment in the school system, and reuse of surplus space has been a concern of the School Department for many years. Newer citizens in Town may not realize that the Highland School, Pearl Street School, Lowell Street School and Prospect Street School have all been closed because of declining enrollment in the past decade. The department also withdrew from its former use the two building complex on the grounds of St. Agnes Church; facilities that many of us sent our kids to as the Woburn Street School. The concern of use of surplus space has been and remains a priority of the Reading School Committee and Administration.

It is probably easy to fall into a trap believing that for every incremental drop in student population, some equation results in an automatic drop in square footage needed to effectively operate R.M.H.S. That is not the case, however. According to the National Institute of Education, while speaking about high schools nationwide, "Declining enrollment may be unevenly distributed over course and programs . . . Parental and community expectations strongly favor a 'comprehensive' high school which offers many program options for students with different interests, goals, and needs . . . The elementary school does not have such diverse demands put upon it . . . differences between high school and elementary schools imply that response to declining enrollment will have to be substantively different."

One local educator has written, "Essentially it comes down to this: student numbers may go down, but we should offer the same kind of curriculum opportunities. Space, therefore, may shrink, but the plant must still house the specialized departments."

In 1980 a townwide Declining Enrollment and School Reorganization Committee (DESREC) studied the impact of declining enrollment on school space. The mathematical projections (population) have been accurate. The enrollment at R.M.H.S. can be expected to drop under 1,000 for the first time in the school year 1988-1989.

Over the past 3 years there has been an ongoing R.M.H.S. Consolidation Committee composed of department heads, teachers and administrators. Their research and suggestions have been brought to the attention of the Central Office in timely fashion. The studies have prompted Mr. Leonard D'Orlando to state recently, "... there would not be sufficient space to house the Central Office staff until 1988-1989 and that the educational process would be seriously impaired if your offices moved to R.M.H.S. before then ... I don't believe there should be classrooms in use in the same wing with Central Office. Just the passing of students 7 times a day would be distracting to your operation. Our enrollment will not allow space for a Central Office move for another 3 years."

During late 1984 and early 1985, the School Committee and Administration, in planning sessions with Mr. Romeo Marquis of Management & Leadership Systems, attempted to develop an action plan to address their concern for use of future surplus space at R.M.H.S.

As a result of these sessions, a Statement of Mission was written in part as follows: it is the mission of the Reading School Committee to develop strategies for effective use of excess space at the high school. Specific strategies will reflect the following performance criteria:

1. The PRIMARY criterion is to consolidate program space without sacrificing educational quality.
2. The second criterion, assuming maintenance of educational quality, is to reduce operating expenses.
3. The third criterion, assuming maintenance of educational quality and reduction of operating expenses, is to generate additional revenue.

Although these three criteria are interrelated rather than rigidly sequential, primary consideration remains the maintenance of educational quality.

One of the possible strategies outlined in the summary of issues and steps discussed in the planning sessions: consolidation of program space will occur on a year-by-year basis until, by 1990, the older part of the high school will be vacant except for the Business Education classes on the ground floor. "Core" programs will be housed in the multi-story building at the rear.

Suffice to say, the Reading School Committee does have a concern about future use of surplus space at R.M.H.S., however, the consensus of the Committee is that regarding a possible move of its Central Office operation to R.M.H.S., sufficient preliminary study has been given to the issue, and more specific details will be more appropriate within the next several years . . . as enough space becomes available.

In closing, let me indicate the State mandated Designer Selection Process, in effect when the total cost of the project being designed exceeds \$10,000, would take from 8-12 weeks, therefore, I have been told the Committee didn't have enough time between May 1, when the instructional motion was made and tonight, to have a consultant's report ready. The Committee also had no money budgeted for such a study. I can report that the cost of moving the Central Office to the current Guidance area at R.M.H.S. was \$116,100 in 1983. We have no cost estimates to relocate the Guidance Department.

The cost estimated in March, 1983, by MacLaren Associates was \$92,164 to move the Central Office from Gould Street to the Pearl Street School. Some of us on the Committee felt such a move would be temporary if the school had to be utilized once again, therefore, it appeared financially irrational to spend \$92,000 and then have to spend another \$116,000+ to eventually move from Pearl Street to R.M.H.S. Within the next several years ample opportunity remains to evaluate the space situation at R.M.H.S., and if deemed appropriate, make the right move ONCE.

Today there is no way to move Guidance with an enrollment of about 1,300 without dropping our Focus Program, or taking other drastic action that would curtail the programs now being offered at the high school.

ARTICLE I. The attached report of the John Street Task Force was presented by John H. Russell. On motion of Carl H. Amon, Jr. it was voted that this report be accepted as a report of progress until after action on Article 9 is completed.

ARTICLE I. The following report presented by Philip B. Pacino for the Finance Committee, was accepted as a report of progress.

Last September I approached this microphone and gave the Finance Committee report on the impact that the decisions on the John Street area would have on the Town's budgetary and financial processes.

In that report was a 300 year old quote by John Locke that could possibly best describe those future processes. "Hell is the truth see too late." This quote implied that if we see the truth now, then we could possibly avoid a future filled with uncertainty and problems.

The Finance Committee in that vain must report that we believe we have seen the truth. The proposal set before us by the John Street Task Force seems to us to be the best means by which to solve the Town's DPW Garage problem and will provide funds so that the Town's future operations will be somewhat free from the limitations of Prop. 2½.

Let us evaluate what the Town is facing in the future.

	<u>FY88</u>	<u>FY89</u>	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>
Be Raised From Levy	\$18,146,000	\$19,595,000	\$20,827,000	\$21,876,500	\$23,043,090
ry Limit	<u>16,837,355</u>	<u>17,558,289</u>	<u>18,347,246</u>	<u>19,205,927</u>	<u>20,136,075</u>
	<u>\$(1,308,645)</u>	<u>\$(2,036,711)</u>	<u>\$(2,479,754)</u>	<u>\$(2,670,573)</u>	<u>\$(2,907,015)</u>

Budget projections for the next five years as presented at the last Annual Town Meeting indicate short falls at the present time from 1.3M for 1987 to 2.9M for 1992.

The Town's presently proposed capital projects include the DPW Garage, for which \$4,982,000 is being asked for at this Town Meeting, a new fire station, which could cost around 1.2M and renovations to the Town Hall Annex which could cost anywhere from \$750,000 to 1.4M.

As can be seen from the preceding facts and as has been stated many times before by the Finance Committee, the future seems to be full of "Doom and Gloom." The Finance Committee has advised that this need not be if the Town is willing to sell certain prime locations and use the proceeds of sale and revenue earned therefrom to offset the budget increases of the future.

The Finance Committee once again faced with this situation, determines that the financial plan presented to this body by the Finance Committee previously is still in order. The financial plan we advised Town Meeting to support consists of the following basic items:

1. That all the proceeds of sale of real estate be put in reserve for appropriation. Such funds to be available to defray operational budget problems of the future and/or special capital projects as determined by Town Meeting.
2. That all future capital projects be indirectly funded from the reserve for appropriations and earnings thereon.
3. That all new tax and hotel excise revenue resulting from new development, be used to fund the operational budget of the Town and not be used to fund capital projects.

The Finance Committee believes that the proposal set forth by the Task Force fits nicely into this plan and should be considered an integral part of the plan.

The sale of the John Street land fill site to Homart will produce minimum proceeds for the Town of \$6,250,000. This amount plus the interest earned thereon will be sufficient to fund the complete costs of the debt service arising from the construction of a new DPW Garage.

This situation additionally will be the keystone that allows two other equally important situations to fall into place.

The first is that the proceeds of sale of other pieces of property which the Task Force estimates could be around 5.7M will be freed up for other uses. That use should be to offset the cost of a fire station and Town Hall Annex renovations.

Secondly, new property taxes and hotel excise taxes generated by returning Town owned property to the tax rolls, and subsequent developments will go a long way toward alleviating the future projected deficits. I refer you to the Task Force Committee Report for greater detail.

By supporting the Finance Committee Financial Plan and the John Street Task Force Proposal, the Town of Reading and its Town Meeting will somewhat preserve the services of the Town and allow them to go on reasonably unimpeded. The Financial Plan and the Task Force Proposal would give Town Meeting breathing room and not force it to make all decisions under the threat of 2%.

The decisions that you make at this Special Town Meeting will decide the fate of Town Government for years to come. It is our belief that by supporting the Finance Committee Financial Plan and the Task Force Proposal, that we begin to set into place a set of facts which will serve the Town well for many years to come.

In closing, the Finance Committee commends the Task Force for taking on a difficult and touchy problem; in doing an outstanding job to solve it.

ARTICLE 1. On motion of Paul E. Landers it was voted to lay Article 1 on the table.

ARTICLE 2. On motion of Paul E. Landers it was voted to lay Article 2 on the table.

ARTICLE 3. On motion of Randolph R. Harrison, Jr. it was voted that the Capital Outlay Plan as provided for in Article III, Section 11 of the By-Laws of the Town, as adopted at the Subsequent Town Meeting of November, 1985 and amended at the Annual Town Meeting of April, 1986, be amended as follows:

FY 1986 Change

Public Works Garage

\$3,700.00 to \$4,982.00

ARTICLE 4. On motion of John H. Russell it was voted that the Town transfer the care, custody, management and control of the following described land, or portions thereof, which land contains 8.32 acres more or less and constitutes a portion of what is commonly known as the Town of Reading landfill, from the Board of Public Works and/or Board of Selectmen, which land had previously been designated as the site for the Department of Public Works garage and related facilities, to the Board of Selectmen of the Town of Reading, for any other municipal purpose including the possible sale or lease thereof.

Beginning at a point on the Northeasterly sideline of John Street;

Thence North 43 degrees 26' 00" West, a distance of 531.10 feet, along the Northeasterly sideline of John Street, to a point, said point being a point of curvature;

Thence by a curved line to the right, having a radius of 1,000.00 feet, a distance of 269.78 feet to a point, said point being a point of tangency;

Thence North 70 degrees 52' 40" East, a distance of 88.14 feet to a point;

Thence North 84 degrees 55' 30" East, a distance of 263.67 feet to a point;

Thence South 81 degrees 01' 00" East, a distance of 628.05 feet to a point;

Thence South 43 degrees 26' 00" East, a distance of 100.00 feet to a point;

Thence South 46 degrees 34' 00" West, a distance of 706.31 feet to a point, said point being the point of beginning of said description.

Being the land shown on Town of Reading Board of Assessors' January 1, 1985, Plat 57, as all of Lot 21, and portions of Lots 20, 22, 23 and 26.

Where applicable, all references herein to the Board or Department of Public Works, shall also apply to and include whatever board or officer succeeds to the Board or the Department of Public Works powers and duties under the Town Charter.

118 voted in the affirmative

17 voted in the negative

2/3 vote required

ARTICLE 4. George J. Shannon moved to restrict the transfer or sale until such time as clear title and/or agreement has been obtained for the Right of Way railroad crossing and site for the Department of Public Works. This motion was voted in the Negative.

ARTICLE 5. On motion of John H. Russell it was voted that the Town transfer the care, custody, management and control of the following described land, or portions thereof, which constitutes a portion of what is commonly known as the Town of Reading landfill, from the Board of Selectmen, the Board of Public Works, the Board of Health and from any and all other officials and boards of the Town of Reading having any jurisdiction thereover, to the Board of Selectmen of the Town of Reading, for any other municipal purpose including the possible sale or lease thereof.

The land shown on Town of Reading Board of Assessors' January 1, 1985, Plat 57, as all of Lots 24 and 25 and portions of Lots 20, 22, 23 and 26 and the land shown on Town of Reading Board of Assessors' January 1, 1978, Plat 68, as all of Lots 7 and 8. The land being bounded and described as follows:

Beginning at a point on the Easterly side of John Street, said point located 323.92 feet Northwesterly of the Reading-Wakefield town line;

Thence Northwesterly a distance of 332.90 feet to a point;

Thence Northeasterly a distance of 706.31 feet to a point;

Thence Northwesterly a distance of 100.00 feet to a point;

Thence Northerly a distance of 458.6 feet to a point;

Thence Northeasterly a distance of 280.00 feet to a point;

Thence Southeasterly a distance of 384.0 feet to a point;

Thence Northeasterly a distance of 80.0 feet to a point;

Thence Southeasterly a distance of 670.8 + feet to a point;

Thence Southwesterly a distance of 789. + feet to a point;

Thence Northwesterly a distance of 60.00 feet to a point;

Thence Southwesterly a distance of 211.53 feet to a point;

Thence Southwesterly a distance of 182.93 feet to a point;

Thence Northwesterly a distance of 175.84 feet to a point;

Thence Southwesterly a distance of 274.26 feet to the point of beginning of said description.

Where applicable all references herein to the Board or Department of Public Works shall also apply to and include whatever board or officer succeeds to the Board or Department of Public Works powers and duties under the new Town Charter.

116 voted in the affirmative

6 voted in the negative

2/3 vote required

ARTICLE 6. The following motion was presented by John H. Russell:

Move that the Town hereby vote to authorize the Board of Selectmen of the Town of Reading to convey all or any part of the following described property with the buildings thereon, presently commonly known as the Town of Reading landfill, to Homart Development Company of Chicago, Illinois, and that the minimum amount to be paid for the conveyance of all or any part of said property is Six Million Two Hundred and Fifty Thousand Dollars (\$6,250,000.00) and that the Board of Selectmen are authorized to convey all or any part of said property for such amount or a larger amount and upon such other terms and conditions as the Board of Selectmen shall consider proper and to deliver a deed or deeds therefor to said Homart Development Company, provided, however, that the Board of Selectmen shall neither execute a Purchase and Sale Agreement with, nor make a conveyance to, Homart Development Company regarding said land, until such time as all land or easements necessary for the relocation of the Department of Public Works Garage and related facilities and access thereto have been acquired by the Town, or written agreements for such acquisitions have been executed by the Board of Selectmen.

The land shown on Town of Reading Board of Assessors' January 1, 1985, Plat 57, as Lots 20, 21, 22, 23, 24, 25 and 26, and the land shown on Town of Reading Board of Assessors' January 1, 1978, Plat 68, as Lots 7 and 8 being bounded and described as follows:

Beginning at a point on the Easterly side of John Street, said point located 323.92 feet Northwesterly of the Reading-Wakefield town line;

Thence Northwesterly a distance of 864 + feet to a point;

Thence in a Northwesterly direction by a curved line to the right, having a radius of 1,100 feet, a distance of 280 + feet to a point, said point being a point of tangency;

Thence Northeasterly a distance of 88.14 feet to a point;
Thence Northeasterly a distance of 263.67 feet to a point;
Thence Easterly a distance of 628.05 feet to a point;
Thence Northerly a distance of 458.6 feet to a point;
Thence Northeasterly a distance of 280.00 feet to a point;
Thence Southeasterly a distance of 384.0 feet to a point;
Thence Northeasterly a distance of 80.0 feet to a point;
Thence Southeasterly a distance of 670.8 + feet to a point;
Thence Southwesterly a distance of 789. + feet to a point;
Thence Northwesterly a distance of 60.00 feet to a point;
Thence Southwesterly a distance of 211.53 feet to a point;
Thence Southwesterly a distance of 182.93 feet to a point;
Thence Northwesterly a distance of 175.84 feet to a point;
Thence Southwesterly a distance of 274.26 feet to the point of beginning.

Where applicable all references herein to the Board or Department of Public Works shall also apply to and include whatever board or officer succeeds to the Board or Department of Public Works powers and duties under the new Town Charter.

Action under this motion was continued until the next adjourned session of this Town Meeting scheduled for June 19, 1986.

On motion of Michael M. Guenther it was voted that this meeting stand adjourned to meet at 7:30 P.M. on Thursday, June 19, 1986, in the Reading Memorial High School auditorium.

Meeting adjourned at 11:15 P.M.

147 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED SPECIAL TOWN MEETING

Reading Memorial High School

June 19, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary at 7:55 P.M., there being a quorum present.

The invocation was given by the Rev. Fr. James R. Flynn of Austin Preparatory School, followed by the Pledge of Allegiance to the Flag.

ARTICLE 6. On motion of John H. Russell, as amended, it was voted that the Town hereby authorize the Board of Selectmen of the Town of Reading to convey all or any part of the following described property with the buildings thereon:

The land shown on Town of Reading Board of Assessors' January 1, 1985, Plat 57, as Lots 20, 21, 22, 23, 24, 25 and 26 and the land shown on Town of Reading Board of Assessors' January 1, 1978, Plat 68 as Lots 7 and 8, being bounded and described as follows:

Beginning at a point on the Easterly side of John Street, said point located 323.92 feet Northwesternly of the Reading-Wakefield town line;

Thence Northwesternly a distance of 864 + feet to a point;

Thence in a Northwesternly direction by a curved line to the right, having a radius of 1,000 feet, a distance of 270 + feet to a point, said point being a point of tangency;

Thence Northeastery a distance of 88.14 feet to a point;

Thence Northeastery a distance of 263.67 feet to a point;

Thence Easterly a distance of 628.05 feet to a point;

Thence Northerly a distance of 458.6 feet to a point;

Thence Northeastery a distance of 280.00 feet to a point;

Thence Southeasterly a distance of 384.0 feet to a point;

Thence Northeastery a distance of 80.0 feet to a point;

Thence Southeasterly a distance of 670.8 + feet to a point;

Thence Southwesterly a distance of 789.0 + feet to a point;

Thence Northwesternly a distance of 60.00 feet to a point;

Thence Southwesterly a distance of 211.53 feet to a point;

Thence Southwesterly a distance of 182.93 feet to a point;

Thence Northwesternly a distance of 175.84 feet to a point;

Thence Southwesterly a distance of 274.26 feet to the point of beginning.

Presently and commonly known as the Town of Reading landfill, to Homart Development Company of Chicago, Illinois and that the minimum amount to be paid for the conveyance of all, or any part of said property, is Six Million Two Hundred and Fifty Thousand Dollars (\$6,250,000.00) and that the Board of Selectmen are authorized to convey all or any part of said property for such amount, or a larger amount and upon such other terms and conditions as the Board of Selectmen shall consider proper and to deliver a deed or deeds therefor to said Homart Development Company, provided, however, that the Board of Selectmen shall not convey said property until such time as all land or rights of easement therein necessary for the relocation of the Department of Public Works Garage, related facilities and access thereto, have been acquired by the Town, or binding agreements for the acquisition of same have been executed by the Board of Selectmen.

Where applicable all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works power and duties under the new Town Charter.

96 voted in the affirmative

7 voted in the negative

2/3 vote required

ARTICLE 7. On motion of John H. Russell it was voted that the Town authorize the Board of Selectmen to acquire all or any part of the following described land with the buildings thereon:

Beginning at a point on the SW sideline of John Street, said point being on the division property line between land now or formerly owned by TASC Realty Trust and land now or formerly owned by Earle Kaufman and others;

Thence S 36 - 07' - 23" W a distance of 948.44' to a point; said point being on the division property line between land now or formerly owned by TASC Realty Trust and the Boston and Maine Railroad;

Thence S 59 - 26' - 15" E a distance of 50.24';

Thence N 36 - 07' - 23" E a distance of 923.51' to a point;

Thence by a curved line to the right having a radius of 20' a distance of 31.33';

Thence N 54 - 07' - 50" W a distance of 42.87';

Thence by a curved line to the right having a radius of 1,000' a distance of 27.04' to a point; said point being the point of beginning of this description.

Intending to describe a 50' strip of land containing 47,375 square feet, more or less, now or formerly owned by the Trustees of TASC Realty Trust, currently believed to be owned by the Trustees of TASC Realty Trust located off John Street, in fee or rights of easement therein, by eminent domain under the provisions of Chapter 79 of the General Laws of the Commonwealth of Massachusetts and any other enabling authority, or to acquire said land or any part thereof in fee or rights of easement therein, by gift, purchase, or otherwise, for the site of a new Department of Public Works Garage and related facilities and access thereto and that the sum of Two Hundred and Eighty-Five Thousand Dollars (\$285,000.00) be raised by borrowing as provided under Chapter 44, Sections 7 and 8 of the General Laws, or any other enabling authority and that said sum be appropriated to the Board of Selectmen to pay for the acquisition of said land or rights of easements therein, or to be used for payment of land damages or other costs and expenses of such acquisitions and that the Board of Selectmen are authorized to enter into agreements with private parties or state and federal agencies for financial and other assistance in connection with such acquisition and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable, all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works powers and duties under the new Town Charter.

108 voted in the affirmative

5 voted in the negative

2/3 vote required

ARTICLE 7. On motion of John H. Russell it was voted to authorize the Board of Selectmen to acquire all or any part of the following described land with the buildings thereon :

Beginning at a point on the division property line of land now or formerly owned by the Boston and Maine Railroad and land now or formerly owned by H. J. Davis Company and being S 36 - 07' - 23" a distance of 82.92 feet from the SE terminus of the land to be acquired from the trustees of TASC Realty Trust and described in another motion under this Article 7:

Thence N 59 - 26' - 15" W a distance of 135.30 feet more or less to a point;

Thence S 51 - 49' - 08" W a distance of 637.60 feet more or less to a point;

Thence S 38 - 41' - 02" E a distance of 253.16 feet more or less to a point;
 Thence N 51 - 37' - 05" E a distance of 32.84 feet more or less to a point;
 Thence S 37 - 59' - 35" E a distance of 173.27 feet more or less to a point;
 Thence S 04 - 07' - 35" W a distance of 106.30 feet more or less to a point;
 Thence N 49 - 12' - 45" E a distance of 2.65 feet more or less to a point;
 Thence S 40 - 03' - 06" E a distance of 80.00 feet more or less to a point;
 Thence N 49 - 10' - 25" E a distance of 450.00 feet more or less to a point;
 Thence N 35 - 49' - 35" W a distance of 250.00 feet more or less to a point;
 Thence N 54 - 10' - 25" E a distance of 50.00 feet more or less to a point;
 Thence N 35 - 49' - 35" W a distance of 24.28 feet more or less to a point;
 Thence by a curved line to the right having a radius of 150' a distance of 188.36 feet more or less to a point;
 Thence N 36 - 07' - 23" E a distance of 102.22 feet more or less to a point; said point being the point of beginning of this description.

Intending to describe a parcel of land now or formerly owned by H. J. Davis Company containing 6.6 acres more or less, currently believed to be owned by the H. J. Davis Company and commonly known as the Transiron Electronic Corporation property off Ash Street, in fee or rights of easement therein, by eminent domain under the provisions of Chapter 79 of the General Laws of the Commonwealth of Massachusetts and any other enabling authority, or to acquire said land or any part thereof in fee or rights of easement therein, by gift, purchase, or otherwise, for the site of a new Department of Public Works Garage and related facilities and access thereto and that the sum of Nine Hundred and Fifty Thousand (\$950,000.00) Dollars be raised by borrowing as provided under Chapter 44, Sections 7 and 8 of the General Laws, or any other enabling authority and that said sum be appropriated to the Board of Selectmen to pay for the acquisition of said land or rights of easements therein, or to be used for payment of land damages or other costs and expenses of such acquisitions and that the Board of Selectmen are authorized to enter into agreements with private parties or state and federal agencies for financial and other assistance in connection with such acquisition and to do all other acts and things necessary and proper for financial and other assistance in connection with such acquisition and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable, all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works power and duties under the new Town Charter.

107 voted in the affirmative
 5 voted in the negative
 2/3 vote required

ARTICLE 7. On motion of John H. Russell it was voted to authorize the Board of Selectmen to obtain appraisals of the land authorized under other motions under this Article 7 to be acquired from H. J. Davis Company and the trustees of TASC Realty Trust and that the sum of Thirty Thousand Dollars (\$30,000.00) be raised from the tax levy and that said sum be appropriated to the Board of Selectmen to pay for the appraisals of said properties and that the Board of Selectmen are authorized to enter into agreements with private parties or state and federal agencies for financial and other assistance in connection with such appraisals and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable, all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works power and duties under the new Town Charter.

ARTICLE 8. On motion of John H. Russell, as amended by William C. Brown, it was voted that the sum of Nine Hundred and Three Thousand Dollars (\$903,000.00) be raised by borrowing as provided under Chapter 44, Sections 7 and 8 of the General Laws, or any other enabling authority and that said sum be appropriated to the Board of Selectmen for the planning, design, layout and construction and maintenance of a public way and railroad grade crossing in compliance with Massachusetts General Laws Chapter 160. The requirements of the County Commissioners of Middlesex County and the Department of Public Utilities of the Commonwealth of Massachusetts, from a point on John Street at the northerly property line between land of the trustees of the TASC Realty Trust and land now or formerly of Earle B. Kaufman, et al; thence running approximately 987 feet southwest over railroad tracks at a point identified as Station 602 + 70 by the Massachusetts Bay Transportation Authority and the Boston and Maine Railway and continuing approximately 200 feet to and over land now or formerly owned by H. J. Davis Company, Transatron Electronic Corporation and the trustees of TASC Realty Trust, to land to be acquired by the Town of Reading, or to be used under lease or other agreement by the Town of Reading for a Department of Public Works Garage and related facilities, including the cost of acquisition of an easement or easements from the Massachusetts Bay Transportation Authority and/or the Boston and Maine Railway to cross the railroad tracks of the Massachusetts Bay Transportation Authority and/or the Boston and Maine Railway and include the cost of site preparation, construction, original equipment and furnishings and all other costs incidental thereto, including architectural, engineering, and construction fees and services, inspection fees, relocation costs, contingencies and costs of financing in connection therewith; and the Board of Selectmen are authorized to proceed with the acquisition of such easement or easements and with the design and construction of said public way and railroad grade crossing, and the Board of Selectmen are authorized to enter into any and all contracts, agreements and grant applications necessary therefore and incidental thereto, including without limitation, contracts for architectural, engineering and construction services and applications for a grant or grants and assess betterments in accordance with applicable laws of the Commonwealth to use to defray all of any part of the costs of said public way and railroad grade crossing and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works powers and duties under the new Town Charter.

104 voted in the affirmative
7 voted in the negative
2/3 vote required

ARTICLE 2. On motion of Nils L. Nordberg it was voted to take Article 2 from the table.

ARTICLE 2. On motion of Nils L. Nordberg it was voted that the Board of Selectmen make provision in the utilization of the land acquired from H. J. Davis, in accordance with a Town Meeting vote under Article 7 of this Town Meeting, to grant access over said land to owners of properties north and/or south of said land; which properties are zoned for industrial use and which (1) have no access to Ash Street and agree to a covenant stipulation that no such access will be acquired without concurrence by Town Meeting; or (2) have access to and/or abut Ash Street, but agree by covenant with the Town to close off any such access and to open no such access without concurrence at Town Meeting.

ARTICLE 2. On motion of Nils L. Nordberg it was voted to place Article 2 on the table.

ARTICLE 9. The following motion was presented by John H. Russell.

Move that the sum of Two Million Eight Hundred and Fourteen Thousand Dollars (\$2,814,000.00) be raised by borrowing as provided under Chapter 44, Sections 7 and 8 of the General Laws, or any other enabling authority and that said sum be appropriated to the Board of Selectmen for the purpose of designing and constructing a new Department of Public Works Garage and related facilities on the land to be acquired from H. J. Davis Company, pursuant to motions made under Article 7 of this Town Meeting, including site preparation, construction, originally equipping and furnishing said garage and related facilities and all other costs incidental thereto, including architectural, engineering and construction fees and services, inspection fees, relocation costs, contingencies and costs of financing in connection therewith; and the Board of Selectmen are authorized to proceed with the design and construction of said Department of Public Works Garage and related facilities; and the Board of Selectmen are authorized to enter into any and all contracts, agreements and grant applications necessary therefore and incidental thereto, including without limitation, contracts for architectural, engineering and construction services and applications for a grant or grants to be used to defray all or any part of the costs of said Department of Public Works Garage and related facilities and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable, all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works powers and duties under the new Town Charter.

George V. Hines questioned if there was a quorum present. Ninety-three Town Meeting members were present.

Action under this motion was continued until the next adjourned session of this Town Meeting scheduled for June 23, 1986.

On motion of Paul E. Landers it was voted that this meeting stand adjourned to meet on Monday, June 23, 1986, at 7:30 P.M. in the Reading Memorial High School auditorium.

Meeting adjourned at 10:51 P. M.

123 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED SPECIAL TOWN MEETING

Reading Memorial High School

June 23, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary at 7:55 P.M., there being a quorum present.

The Pledge of Allegiance to the Flag was given.

ARTICLE 1. On motion of Paul E. Landers it was voted to take Article 1 from the table.

ARTICLE 1. The following Resolution to members of the Girls' Softball Team, presented by Paul E. Landers, was accepted by a unanimous vote of the Town Meeting body.

RESOLUTION

WHEREAS, The members of the **GIRLS' SOFTBALL TEAM** are all highly respected members of the Community, and residents of the Town of Reading, and

WHEREAS, The Team won the State Champion Softball title, and

WHEREAS, each and every member of the Team exhibited the highest team effort and conducted themselves in the best tradition of the sport,

THEREFORE, BE IT RESOLVED that the Special Town Meeting convened June 23, One Thousand Nine Hundred and Eighty-Six, hereby commends the Girls' Softball Team for their magnificent efforts, and

BE IT FURTHER RESOLVED, that a copy of these resolutions be forwarded by the Town Clerk to the Girls' Softball Team and made a part of the records of the Town Meeting for the Town of Reading.

ARTICLE 1. On motion of Paul E. Landers it was voted to lay Article 1 on the table.

ARTICLE 9. On motion of John H. Russell it was voted that the sum of Two Million Eight Hundred and Fourteen Thousand Dollars (\$2,814,000.00) be raised by borrowing as provided under Chapter 44, Sections 7 and 8 of the General Laws, or any other enabling authority and that said sum be appropriated to the Board of Selectmen for the purpose of designing and constructing a new Department of Public Works Garage and related facilities on the land to be acquired from H. J. Davis Company, pursuant to motions made under Article 7 of this Town Meeting, including site preparation, construction, originally equipping and furnishing said garage and related facilities and all other costs incidental thereto, including architectural, engineering and construction fees and services, inspection fees, relocation costs, contingencies and costs of financing in connection therewith; and the Board of Selectmen are authorized to proceed with the design and construction of said Department of Public Works Garage and related facilities; and the Board of Selectmen are authorized to enter into any and all contracts, agreements and grant applications necessary therefore and incidental thereto, including without limitation, contracts for architectural, engineering and construction services and applications for a grant or grants to be used to defray all or any part of the costs of said Department of Public Works Garage and related facilities and to do all other acts and things necessary and proper for carrying out the purposes of this vote.

Where applicable, all references herein to the Department of Public Works shall also apply to and include whatever board or officer succeeds to the Department of Public Works powers and duties under the new Town Charter.

97 voted in the affirmative
14 voted in the negative
2/3 vote required

ARTICLE 1. On motion of John H. Russell it was voted to take Article 1 from the table.

ARTICLE 1. On motion of John H. Russell it was voted to make the John Street Task Force Report presented June 16, 1986, a final report.

ARTICLE 1. On motion of John H. Russell it was voted to lay Article 1 on the table.

ARTICLE 2. On motion of Kendra J. G. Cooper it was voted to take Article 2 from the table.

ARTICLE 2. Kendra J. G. Cooper moved that the Town Meeting direct the School Committee to re-evaluate their space projections and other pertinent data, and bring to the Fall Town Meeting a breakdown of costs for moving the School Superintendent's Central Office presently located in rented space on Gould Street, to space owned by the Town and in compliance with Chapter 504 (1973 Rehabilitation Act). This motion was voted in the negative.

ARTICLE 2. On motion of Russell T. Graham it was voted to lay Article 2 on the table.

ARTICLE 10. On motion of Paul E. Landers it was voted that Article 10 be indefinitely postponed.

ARTICLE 11. On motion of Russell T. Graham it was voted that the Town vote to accept the provisions of General Laws Chapter 32, Section 20 (4) (h), relating to the Town Treasurer being compensated for services rendered as custodian of funds of the contributory retirement system.

ARTICLE 12. On motion of Russell T. Graham it was voted that the Town vote to accept the provisions of General Laws Chapter 32, Section 20 (4) (d½) relating to the Town Accountant being compensated for services rendered to the contributory retirement system.

ARTICLE 13. On motion of Elizabeth W. Klepeis it was voted that the Town vote to accept the provisions of General Laws Chapter 32B, Section 17, relating to continuation of certain insurance and other benefits for certain terminated employees.

ARTICLE 14. On motion of Paul E. Landers it was voted that Article 14 be indefinitely postponed.

ARTICLE 15. On motion of Paul E. Landers it was voted to amend Section 7, "Benefits and Working Conditions," Subsection "(I) Longevity" of Article XXIV of the By-Laws of the Town to be effective July 1, 1986, by deleting paragraphs one and two which read as follows:

"Effective July 1, 1985, all permanent employees shall, in addition to other compensation, be entitled to a payment for continuous length of service to the Town as follows:

\$100 annually upon completion of five years of service.
\$200 annually upon completion of ten years of service.
\$300 annually upon completion of fifteen years of service.
\$400 annually upon completion of twenty years of service.
\$500 annually upon completion of twenty-five years of service."

and substituting therefor the following:

"Effective July 1, 1986, all permanent employees shall, in addition to other compensation, be entitled to a payment for continuous length of service to the Town as follows:

\$150 annually upon completion of five years of service.
\$250 annually upon completion of ten years of service.
\$350 annually upon completion of fifteen years of service.
\$450 annually upon completion of twenty years of service.
\$550 annually upon completion of twenty-five years of service."

ARTICLE 16. On motion of Robert P. Griffin it was voted that the sum of Fourteen Thousand Five Hundred Dollars (\$14,500.00) be transferred from the performance bond for Criterion Street extension and that the Board of Public Works be authorized to expend said sum for the purpose of completion of the construction of a private way known as Criterion Street extension in accordance with the terms of certain agreements executed by C & C Associates, to the benefit of the Town of Reading on February 8, 1984, pursuant to the Massachusetts General Laws Chapter 41. Such funds to be spent by and under the direction of the Board of Public Works.

All references herein to the Board of Public Works shall also refer to the board or officer succeeding to the Board of Public Works powers and duties under the new Town Charter.

ARTICLE 17. On motion of Paul E. Landers it was voted to lay Article 17 on the table.

ARTICLE 18. On motion of Philip B. Pacino it was voted that the sum of \$4,886.00 be raised from the tax levy and that said sum be appropriated to the various boards and officers of the Town as follows: for the purpose of funding salaries, whether expended by the board or officer so designated, or by the board or officer succeeding the named board or officers' powers and duties under the new Town Charter, each item to be considered a separate appropriation.

Selectmen	\$ 50.00
Assessors - clerical	50.00
Collector - clerical	50.00
Town Clerk - clerical	2,186.00
Police	2,200.00
Cemetery	50.00
Library	300.00

ARTICLE 19. On motion of Philip B. Pacino it was voted that Article 19 be indefinitely postponed.

ARTICLE 20. On motion of Philip B. Pacino it was voted that Article 20 be indefinitely postponed.

ARTICLE 1. On motion of Paul E. Landers it was voted to take Article 1 from the table.

ARTICLE 1. On motion of Paul E. Landers it was voted that Article 1 be indefinitely postponed.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. On motion of Paul E. Landers it was voted that Article 2 be indefinitely postponed.

On motion of Paul E. Landers it was voted that this meeting stand adjourned sine die.

Meeting adjourned at 10:17 P.M.

121 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

STATE PRIMARY

September 16, 1986

Pursuant to the Warrant and the Constable's Return thereon, a State Election was held at the time and places specified in the Warrant and was called to order by the Wardens in the precincts as follows:

Precinct 1	J. Warren Killam School	Joseph E. Callahan
Precinct 2	J. Warren Killam School	Eleanor M. Brown
Precinct 3	Joshua Eaton School	Francis X. Day
Precinct 4	Joshua Eaton School	John H. Crooker
Precinct 5	Alice M. Barrows School	Edward P. Cameron
Precinct 6	Alice M. Barrows School	Louis R. Gardner
Precinct 7	Birch Meadow School	Henry A. Murphy, Jr.
Precinct 8	Birch Meadow School	Kenneth C. Latham,

who then partially read the Warrant, when on motion of Elizabeth C. Cronin, George J. Robinson, Maria E. Silvaggi, Norma T. Sweeney, Maureen T. O'Brien, John Andreola, Florence G. Kelly, and John F. Cronin in precincts 1, 2, 3, 4, 5, 6, 7 and 8 respectively, it was voted to dispense with the further reading of the Warrant, except the Officer's Return which was then read by the respective Wardens.

The ballot boxes were examined by the Wardens in charge and each found to be empty and all registered 000.

The polls were then declared open at 7:00 A.M. and were closed at 8:00 P.M. with the following results:

1846 Democratic Votes
454 Republican Votes

for a total of 2300 votes as follows:

BALLOT OF THE DEMOCRATIC PARTY

	<u>Prec 1</u>	<u>Prec 2</u>	<u>Prec 3</u>	<u>Prec 4</u>	<u>Prec 5</u>	<u>Prec 6</u>	<u>Prec 7</u>	<u>Prec 8</u>	<u>Total</u>
GOVERNOR - Vote for One									
Michael S. Dukakis	185	183	144	218	132	192	180	195	1429
Blanks	64	47	37	70	47	52	48	52	417
TOTAL	249	230	181	288	179	244	228	247	1846

LIEUTENANT GOVERNOR - Vote for One

Gerard D'Amico	74	64	44	84	54	69	71	81	541
Evelyn F. Murphy	163	154	132	198	120	165	150	160	1242
Blanks	12	12	5	6	5	10	7	6	63
TOTAL	249	230	181	288	179	244	228	247	1846

ATTORNEY GENERAL - Vote for One

James M. Shannon	169	149	116	189	120	160	150	154	1207
JoAnn Shotwell	67	67	57	87	52	68	69	71	538
Blanks	13	14	8	12	7	16	9	22	101
TOTAL	249	230	181	288	179	244	228	247	1846

BALLOT OF THE DEMOCRATIC PARTY

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

SECRETARY - Vote for One

Michael Joseph Connolly	193	182	141	207	135	183	187	184	1412
Blanks	56	48	40	81	44	61	41	63	434
TOTAL	249	230	181	288	179	244	228	247	1846

TREASURER - Vote for One

Robert Q. Crane	167	157	122	181	109	138	159	163	1196
Blanks	82	73	59	107	70	106	69	84	650
TOTAL	249	230	181	288	179	244	228	247	1846

AUDITOR - Vote for One

A. Joseph DeNucci	105	99	102	131	81	105	112	117	852
Maura A. Hennigan	83	89	41	86	69	72	75	75	590
Charles Calvin Yancey	35	22	23	32	12	38	21	21	204
Blanks	26	20	15	39	17	29	20	34	200
TOTAL	249	230	181	288	179	244	228	247	1846

REPRESENTATIVE IN CONGRESS - Seventh District - Vote for One

Edward J. Markey	187	186	153	206	140	189	181	199	1441
Blanks	62	44	28	82	39	55	47	48	405
TOTAL	249	230	181	288	179	244	228	247	1846

COUNCILLOR - Fifth District - Vote for One

John F. Markey	137	137				130	153	142	699
F. Kelley Landophi	63	52				66	30	59	270
Blanks	49	41				48	45	46	229
TOTAL	249	230				244	228	247	1198

COUNCILLOR - Sixth District - Vote for One

Joseph A. Langone, III			102	144	93				339
Renato Mastrocola			45	63	51				159
Blanks			34	81	35				150
TOTAL			181	288	179				648

SENATOR IN GENERAL COURT - First Essex & Middlesex District - Vote for One

No Candidate

SENATOR IN GENERAL COURT - Third Middlesex District - Vote for One

John A. Brennan, Jr.		137	191	123					451
Blanks		44	97	56					197
TOTAL		181	288	179					648

BALLOT OF THE DEMOCRATIC PARTY

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

REPRESENTATIVE IN GENERAL COURT - Twenty-first Middlesex District - Vote for One

Geoffrey C. Beckwith	201	195	158	238	142	207	192	211	1544
Blanks	48	35	23	50	37	37	36	36	302
TOTAL	249	230	181	288	179	244	228	247	1846

DISTRICT ATTORNEY - Northern District - Vote for One

L. Scott Harshbarger	143	122	97	168	106	145	139	145	1065
Stephen J. McGrail	91	98	75	101	60	81	77	83	666
Blanks	15	10	9	19	13	18	12	19	115
TOTAL	249	230	181	288	179	244	228	247	1846

SHERIFF - Middlesex County - Vote for One

John P. McGonigle	180	163	136	198	114	144	169	178	1282
Henry E. Sullivan	29	37	27	39	38	44	23	24	261
Blanks	40	30	18	51	27	56	36	45	303
TOTAL	249	230	181	288	179	244	228	247	1846

COUNTY COMMISSIONER - Middlesex County - Vote for One

Bill Schmidt	77	55	58	89	53	80	75	70	557
Barbara J. Auger Collins	53	51	44	53	36	57	39	50	383
Anthony D. Pini	22	15	25	20	14	10	8	25	139
Paul Harold Sullivan	58	71	31	60	47	44	69	56	436
Blanks	39	38	23	66	29	53	37	46	331
TOTAL	249	230	181	288	179	244	228	247	1846

BALLOT OF THE REPUBLICAN PARTY

GOVERNOR - Vote for One

Gregory S. Hyatt	21	18	12	28	11	25	19	15	149
Royall H. Switzler	6	13	10	16	11	17	9	15	97
Blanks	27	13	14	41	15	41	31	26	208
TOTAL	54	44	36	85	37	83	59	56	454

LIEUTENANT GOVERNOR - Vote for One

Nicholas M. Nikatas	42	35	32	70	33	66	42	43	363
Blanks	12	9	4	15	4	17	17	13	91
TOTAL	54	44	36	85	37	83	59	56	454

ATTORNEY GENERAL - Vote for One

Edward F. Harrington	43	36	35	76	35	75	48	51	399
Blanks	11	8	1	9	2	8	11	5	55
TOTAL	54	44	36	85	37	83	59	56	454

BALLOT OF THE REPUBLICAN PARTY

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

SECRETARY OF STATE - Vote for One

Deborah R. Cochran	40	37	33	73	33	73	43	47	379
Blanks	<u>14</u>	<u>7</u>	<u>3</u>	<u>12</u>	<u>4</u>	<u>10</u>	<u>16</u>	<u>9</u>	<u>75</u>
TOTAL	54	44	36	85	37	83	59	56	454

TREASURER - Vote for One

L. Joyce Hampers	43	37	32	70	35	76	49	49	391
Blanks	<u>11</u>	<u>7</u>	<u>4</u>	<u>15</u>	<u>2</u>	<u>7</u>	<u>10</u>	<u>7</u>	<u>63</u>
TOTAL	54	44	36	85	37	83	59	56	454

AUDITOR - Vote for One

Andrew S. Natsios	16	3	11	20	8	9	13	8	88
William "Bill" Robinson	32	39	22	65	27	67	41	44	337
Blanks	<u>6</u>	<u>2</u>	<u>3</u>	<u>0</u>	<u>2</u>	<u>7</u>	<u>5</u>	<u>4</u>	<u>29</u>
TOTAL	54	44	36	85	37	83	59	56	454

REPRESENTATIVE IN CONGRESS - Seventh District - Vote for One

No Candidate

COUNCILLOR - Fifth District - Vote for One

John P. Harris	38	33				67	42	47	227
Blanks	<u>16</u>	<u>11</u>				<u>16</u>	<u>17</u>	<u>9</u>	<u>69</u>
TOTAL	54	44				83	59	56	296

COUNCILLOR - Sixth District - Vote for One

No Candidate

SENATOR IN GENERAL COURT - First Essex & Middlesex District - Vote for One

Robert C. Buell	45	36				73	54	51	259
Blanks	<u>9</u>	<u>8</u>				<u>10</u>	<u>5</u>	<u>5</u>	<u>37</u>
TOTAL	54	44				83	59	56	296

SENATOR IN GENERAL COURT - Third Middlesex District - Vote for One

No Candidate

REPRESENTATIVE IN GENERAL COURT - Twenty-first Middlesex District - Vote for One

No Candidate

DISTRICT ATTORNEY - Northern District - Vote for One

No Candidate

BALLOT OF THE REPUBLICAN PARTY

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

SHERIFF - Middlesex County - Vote for One

No Candidate

COUNTY COMMISSIONER - Middlesex County - Vote for One

Albert Joseph Onessimo	34	31	32	64	26	58	36	47	328
Blanks	20	13	4	21	11	25	23	9	126
TOTAL	<u>54</u>	<u>44</u>	<u>36</u>	<u>85</u>	<u>37</u>	<u>83</u>	<u>59</u>	<u>56</u>	<u>454</u>

The votes were publicly announced in open meeting, locked in ballot cases and placed by the Town Clerk in the vault for safe keeping.

A true copy. Attest:

Lawrence Drew
Town Clerk

STATE ELECTION

November 4, 1986

Pursuant to the Warrant and the Constable's Return thereon, a State Election was held at the time and places specified in the Warrant and was called to order by the Wardens in the precincts as follows:

Precinct 1	J. Warren Killam School	Joseph E. Callahan
Precinct 2	J. Warren Killam School	Eleanor M. Brown
Precinct 3	Joshua Eaton School	Maria E. Silvaggi
Precinct 4	Joshua Eaton School	John H. Crooker
Precinct 5	Alice M. Barrows School	Edward P. Cameron
Precinct 6	Alice M. Barrows School	Louis R. Gardner
Precinct 7	Birch Meadow School	Henry A. Murphy, Jr.
Precinct 8	Birch Meadow School	Kenneth C. Latham

who then partially read the Warrant, when on motion of Elizabeth C. Cronin, George J. Robinson, Stephen G. Viegas, John F. Cronin, Maureen T. O'Brien, John Andreola, Florence G. Kelly, and Carol S. Beckwith in precincts 1, 2, 3, 4, 5, 6, 7 and 8 respectively, it was voted to dispense with the further reading of the Warrant, except the Officer's Return which was then read by the respective Wardens.

The ballot boxes were examined by the Wardens in charge and each found to be empty and all registered 000.

The polls were then declared open at 7:00 A.M. and were closed at 8:00 P.M. with the following results:

Whole number of votes cast 8414.

	<u>Prec 1</u>	<u>Prec 2</u>	<u>Prec 3</u>	<u>Prec 4</u>	<u>Prec 5</u>	<u>Prec 6</u>	<u>Prec 7</u>	<u>Prec 8</u>	<u>Total</u>
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GOVERNOR - Vote for One

Dukakis & Murphy	607	616	522	664	537	649	621	650	4866
Kariotis & Nikitas	466	330	292	479	300	374	429	451	3121
Blanks	60	54	34	45	51	60	65	58	427
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

ATTORNEY GENERAL - Vote for One

Edward F. Harrington	612	459	402	678	434	525	587	607	4304
James M. Shannon	455	483	397	451	403	498	470	502	3659
Blanks	66	58	49	59	51	60	58	50	451
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

SECRETARY OF STATE - Vote for One

Michael Joseph Connolly	567	589	505	580	523	609	609	628	4610
Deborah R. Cochran	477	324	271	504	291	397	417	428	3109
Blanks	89	87	72	104	74	77	89	103	695
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

TREASURER - Vote for One

Robert Q. Crane	451	499	428	518	430	504	532	520	3882
L. Joyce Hampers	586	426	346	570	379	498	506	534	3845
Blanks	96	75	74	100	79	81	77	105	687
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

AUDITOR - Vote for One

A. Joseph DeNucci	440	428	386	462	406	466	450	486	3524
William "Bill" Robinson	595	483	400	625	415	533	578	581	4210
Blanks	98	89	62	101	67	84	87	92	680
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

REPRESENTATIVE IN CONGRESS - Seventh District - Vote for One

Edward J. Markey	755	744	605	786	635	792	774	801	5892
Blanks	378	256	243	402	253	291	341	358	2522
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

COUNCILLOR - Fifth District - Vote for One

John F. Markey	490	540				544	531	553	2658
John Patrick Harris	477	321				385	424	427	2034
Blanks	166	139				154	160	179	798
TOTAL	<u>1133</u>	<u>1000</u>				<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>5490</u>

COUNCILLOR - Sixth District - Vote for One

Joseph A. Langone, III		526	694	555					1175
Blanks		322	494	333					1149
TOTAL		<u>848</u>	<u>1188</u>	<u>888</u>					<u>2924</u>

SENATOR IN GENERAL COURT - First Essex & Middlesex District - Vote for One

Robert C. Buell	836	737				812	827	868	4080
Blanks	297	263				271	288	291	1410
TOTAL	<u>1133</u>	<u>1000</u>				<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>5490</u>

SENATOR IN GENERAL COURT - Third Middlesex District - Vote for One

John A. Brennan, Jr.		557	756	588					1901
Blanks		291	432	300					1023
TOTAL		<u>848</u>	<u>1188</u>	<u>888</u>					<u>2924</u>

REPRESENTATIVE IN GENERAL COURT - Twenty-first Middlesex District - Vote for One

Geoffrey C. Beckwith	834	788	632	886	679	854	849	884	6406
Blanks	299	212	216	302	209	229	266	275	2008
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

DISTRICT ATTORNEY - Northern District - Vote for One

L. Scott Harshbarger	782	736	591	821	633	790	791	831	5975
Blanks	351	264	257	367	255	293	324	328	2439
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

SHERIFF - Middlesex County - Vote for One

John P. McGonigle	744	713	538	750	570	730	737	755	5537
Blanks	389	287	310	438	318	353	378	404	2877
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

COUNTY COMMISSIONER - Middlesex County - Vote for One

Bill Schmidt	516	525	443	515	457	557	534	539	4086
Albert Joseph Onessimo	445	323	255	452	278	351	391	424	2919
Blanks	172	152	150	221	153	175	190	196	1409
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

MIDDLESEX COUNTY CHARTER COMMISSIONER - Fourth District - Vote for One

Robert J. Cain	749	681	528	764	573	745	759	749	5548
Blanks	384	319	320	424	315	338	356	410	2866
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

QUESTION A

Shall a charter study commission be created to study the present governmental structure of Middlesex County to consider and make findings concerning the form of government and make recommendations thereon?

Yes	615	568	434	700	502	659	660	645	4783
No	356	314	266	330	277	293	309	346	2491
Blanks	162	118	148	158	109	131	146	168	1140
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

QUESTION 1

PROPOSED AMENDMENT TO THE CONSTITUTION

Do you approve of the adoption of an amendment to the Constitution summarized below, which was approved by the General Court in joint sessions of the House of Representatives and the Senate on June 27, 1984 by a vote of 120-67, and on April 30, 1986 by a vote of 123-69?

SUMMARY

The proposed constitutional amendment would allow the legislature to prohibit or regulate abortions to the extent permitted by the United States Constitution. It would also provide that the state constitution does not require public or private funding of abortions, or the provision of services or facilities for performing abortions, beyond what is required by the United States Constitution. The provisions of this amendment would not apply to abortions required to prevent the death of the mother.

Yes	393	396	257	444	351	385	389	410	3025
No	698	580	563	713	514	664	704	711	5147
Blanks	42	24	28	31	23	34	22	38	242
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

QUESTION 2

PROPOSED AMENDMENT TO THE CONSTITUTION

Do you approve of the adoption of an amendment to the Constitution summarized below, which was approved by the General Court in joint sessions of the House of Representatives and the Senate on December 12, 1984 by a vote of 108-79, and on April 16, 1986 by a vote of 107-87?

SUMMARY

The proposed constitutional amendment would allow the expenditure of public funds for private schools and private school students.

It would remove primary and secondary schools from the list of non-public institutions barred from receiving public aid and would allow public money, property, or loans of credit to be used for founding, maintaining, or aiding those schools. The proposed amendment would also allow public financial aid, materials, or services to be provided to a non-public school student requesting such aid, but only if that school does not discriminate in its entrance requirements on the basis of race, color, national origin, religious belief, sex or physical handicap. The state legislature would have the power to impose limits on aid, materials, or services provided to students.

Yes	248	225	167	279	223	251	227	240	1860
No	856	750	659	885	651	813	870	899	6383
Blanks	29	25	22	24	14	19	18	20	171
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

QUESTION 3

LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, which was disapproved by the House of Representatives on May 6, 1986, by a vote of 49-93, and on which no vote was taken by the Senate before May 7, 1986?

SUMMARY

The proposed law would reduce and then repeal the 7½% surtax on Massachusetts state income taxes and would limit state tax revenue growth to the level of growth in total wages and salaries of the citizens of the state.

It would set the rate of the surtax on Massachusetts state income taxes at 3 3/4% for tax years beginning during 1986, and it would repeal the surtax for tax years beginning on or after January 1, 1987.

The allowable state tax revenues for any fiscal year are limited to the allowable state tax revenues for the prior fiscal year as increased by the average rate of growth of Massachusetts wages and salaries for the three immediately preceding calendar years. For purposes of calculating the proposed limit for fiscal year 1987, allowable state tax revenues for fiscal 1986 are the net tax revenues for that fiscal year, but excluding revenues derived from the surtax on state personal income tax. Further, if in any fiscal year the calculation of the limit results in allowable state tax revenues less than the amount of allowable state tax revenues for the prior year, then allowable state tax revenues for that fiscal year shall be equal to the allowable state tax revenues for the prior year. The revenues limited by this law would not include non-tax revenues such as federal reimbursements, tuitions, fees and earnings on investments.

The amount of allowable state tax revenues for any fiscal year would have to be reduced if a new state law were enacted allowing local governments to impose new or increased taxes or excises. The reduction would be equal to the amount of revenue derived from the new tax or increase. The reduction in state tax revenues would first take effect in the fiscal year following the enactment of the new law authorizing new local taxes or increases.

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

If state tax revenues exceed the limit imposed by the proposed law, as determined by the State Auditor, a tax credit would have to be granted equal to the total amount of excess tax revenue. The credit would be applied to the then current personal income tax liability of all taxpayers in proportion to their personal income tax liability in the preceding year.

The provisions of this Act could be enforced in court by a group of taxpayers.

Yes	606	495	403	641	468	522	559	633	4327
No	462	453	396	494	365	499	501	471	3641
Blanks	65	52	49	53	55	62	55	55	446
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

QUESTION 4

LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, which was approved by the House of Representatives on May 5, 1986, by a vote of 145-0, and on which no vote was taken by the Senate before May 7, 1986?

SUMMARY

The proposed law would require the state Department of Environmental Quality Engineering (DEQE) to search for sites in the Commonwealth where oil or hazardous materials have been disposed of and to take all steps necessary to clean up those sites within specified time limits. Provisions are made for informing the public about sites in their communities.

Beginning on January 15, 1987, DEQE would be required to publish lists every three months of all sites where it has confirmed that uncontrolled oil or hazardous materials have been disposed of and locations to be investigated as possible disposal sites. The lists would describe what actions have been taken at each site or location. DEQE would be required to list, to the extent that it has identified, at least 400 possible disposal sites by January 15, 1987, 600 additional locations by January 15, 1988, and 1,000 additional locations in each subsequent year.

Within one year after a location is listed as a possible disposal site DEQE would be required to determine if further investigation is warranted. If so, within two years after the listing, DEQE must confirm whether the location is a disposal site, and whether it poses an imminent or substantial hazard to health, safety, public welfare or the environment.

For sites found to pose a substantial hazard, DEQE would be required, within the next two years, to ensure that those hazards are eliminated and to develop a plan to eliminate permanently future risks from those sites. Imminent hazards would have to be eliminated immediately. For sites found not to pose any substantial hazards DEQE must, within seven years after the listing, ensure that the full extent of contamination is evaluated and that a plan to eliminate permanently future risks is developed.

The proposed law would require DEQE to provide public notice and encourage public participation. Within 30 days after completing a site investigation, DEQE would have to inform the public through local newspapers of the results of that investigation and of the rights of local citizens under the state law. If the citizens of a town potentially affected by a site submit a request, DEQE would be required to develop a plan for involving the public in its clean-up decisions and present that plan at a public meeting. The chief municipal officer of a city or town in which a disposal site is located could appoint individual(s) to inspect the site on behalf of the community.

Massachusetts residents could bring lawsuits to enforce the provisions of the proposed law or to lessen a hazard related to oil or hazardous materials. If such a lawsuit is brought, a court could award costs, including reasonable fees for attorneys and expert witnesses.

Yes	781	722	568	809	614	766	795	832	5887
No	298	239	241	333	240	275	277	269	2172
Blanks	54	39	39	46	34	42	43	58	355
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

QUESTION 5

REFERENDUM ON AN EXISTING LAW

Do you approve of a law summarized below, which was approved by the House of Representatives on October 17, 1985, by a vote of 77-62, and which was approved by the Senate on October 17, 1985?

SUMMARY

The law requires all drivers and passengers to wear properly adjusted and fastened safety belts while traveling in motor vehicles on public ways. It does not apply to: children under five years old who are required by another law to wear safety belts or be restrained in safety car seats; passengers in vehicles where all safety belts are being used by others; passengers in buses; persons riding in vehicles built before July 1, 1966, or in which safety belts were not installed as original equipment; or persons who are certified by a physician to be physically unable to use safety belts. The law also does not apply to police officers, rural mail carriers, or drivers or passengers of other vehicles that stop frequently and travel at speeds not exceeding 15 miles per hour between stops.

Drivers or passengers sixteen years or older who do not wear safety belts are subject to a \$15.00 fine. The driver of a vehicle is also subject to a \$15.00 fine for each passenger under sixteen who does not wear a safety belt. This law, however, can be enforced only if the driver is stopped for a violation of another motor vehicle law. Safety belt violations will not result in surcharges on motor vehicle insurance premiums. The law also requires that when the Commissioner of Insurance sets motor vehicle insurance rates, the rates must reflect any savings attributable to increased use of safety belts.

The law also requires that all motor vehicles manufactured after September 1, 1989, that are sold or registered in Massachusetts be equipped with crash protection devices, as specified by federal regulations. Any manufacturer who sells or delivers motor vehicles that are not equipped with such safety devices will be subject to a fine of not more than \$100 for each sale or delivery. This law is not intended to eliminate the federal requirements for passive crash protection devices in motor vehicles.

The law also provides that a non-binding question, unlike this binding referendum, shall be placed on the 1986 general election ballot asking whether the voters approve of the law.

Yes	478	441	339	625	442	542	529	539	3935
No	637	546	490	546	427	527	578	598	4349
Blanks	18	13	19	17	19	14	8	22	130
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

QUESTION 6

LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, which was disapproved by the House of Representatives on May 6, 1986, by a vote of 56-93, and on which no vote was taken by the Senate before May 7, 1986?

SUMMARY

The proposed law would provide a system of voter registration by mail applicable to all qualified voters and would eliminate statutory provisions permitting certain persons to vote only for presidential electors.

Under this proposed law, the State Secretary would be required to prepare blank forms for affidavits of registration. The Secretary and local boards of registrars would be required to make such forms available to any person eligible to vote in whatever quantity the person requests and to transmit such forms, upon written request, to any person claiming to be qualified to vote. Registrars would also be required to make these forms available at all post

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

offices and at other places within their municipalities. The Secretary would be required to establish a reasonable fee for providing more than 50 forms and to prepare instructions to accompany the forms.

A person seeking to register to vote would be required to complete the affidavit of registration and sign it under oath in the presence of a witness who is at least eighteen years old. The witness would be required to certify that the affidavit was signed in his presence and to date the affidavit.

A completed affidavit of registration could be either delivered or mailed to the appropriate registrar's office. If, from the facts set forth in the affidavit, it appears that the person is qualified to vote, the registrars would be required to add the person's name to the list of registered voters and to so notify the person by first-class, non forwardable mail, unless the person's name already appears on the local list of residents at the same address. The cost of mailing such notices would be assumed by the Commonwealth, subject to appropriation. If in any year the General Court fails to appropriate funds for that purpose, such notices would not have to be sent. If such a notice is returned undelivered, the city or town clerk would be required to instruct election officials to challenge the person's right to vote at the next election in which he attempts to vote.

The proposed law would also impose criminal penalties of imprisonment for up to two years or a fine up to \$2,000 for knowingly or willfully making a false affidavit, taking a false oath, or signing a false certificate relative to the qualifications or registration of any person to vote.

Yes	370	341	291	383	305	361	338	388	2777
No	703	614	509	750	541	663	727	706	5213
Blanks	60	45	48	55	42	59	50	65	424
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

QUESTION 7

THIS QUESTION IS NONBINDING

Shall the Commonwealth of Massachusetts urge the United States Congress to enact a national health program which:

provides high quality comprehensive personal health care including preventive, curative and occupational health services; is universal in coverage, community controlled, rationally organized, equitably financed, with no out-of-pocket charges, is sensitive to the particular health needs of all, and is efficient in containing its cost; and whose yearly expenditure does not exceed the proportion of the Gross National Product spent on health care in the immediately preceding fiscal year?

Yes	620	652	507	607	527	633	616	671	4833
No	443	291	288	518	307	386	431	424	3088
Blanks	70	57	53	63	54	64	68	64	493
TOTAL	1133	1000	848	1188	888	1083	1115	1159	8414

QUESTION 8

THIS QUESTION IS NONBINDING

Shall the Commonwealth of Massachusetts urge the President of the United States and the United States Congress to enact a national acid rain control program which would require a fifty percent reduction in total national sulfur dioxide emissions by the year nineteen hundred

Prec 1 Prec 2 Prec 3 Prec 4 Prec 5 Prec 6 Prec 7 Prec 8 Total

and ninety-five and which would allocate the required reductions in sulfur dioxide emissions, and the costs of achieving those reductions, equitably among the states?

Yes	861	761	633	904	688	863	861	879	6450
No	205	164	146	204	149	153	181	190	1392
Blanks	67	75	69	80	51	67	73	90	572
TOTAL	<u>1133</u>	<u>1000</u>	<u>848</u>	<u>1188</u>	<u>888</u>	<u>1083</u>	<u>1115</u>	<u>1159</u>	<u>8414</u>

The votes were publicly announced in open meeting, locked in ballot cases and placed by the Town Clerk in the vault for safe keeping.

Voted to adjourn at 9:45 P. M., November 4, 1986.

A true copy. Attest:

Lawrence Drew
Town Clerk

SUBSEQUENT TOWN MEETING

W. S. Parker Middle School

November 10, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:40 P.M.

The Invocation was given by Leslie H. York, followed by the Pledge of Allegiance to the Flag.

On motion of Russell T. Graham, on a point of personal privilege, the following Resolution was adopted unanimously:

R E S O L U T I O N

MIRIAM E. BARCLAY and ELEANOR BISHOP

WHEREAS, For over forty years Miriam E. Barclay and Eleanor Bishop have together acted as the Historians of the Town of Reading, and

WHEREAS, They have unselfishly and with extreme devotion shared their knowledge and love of that history with legions of citizens, and

WHEREAS, The populace of Reading have benefited immensely in their lives as a result of the knowledge imparted by Miriam Barclay and Eleanor Bishop, and

WHEREAS, The community of Reading is, as a result of their labor, a richer and more meaningful place to live, confident and secure in the historic past which made the Town what it is today.

NOW, THEREFORE, BE IT HEREBY RESOLVED in Town Meeting held on this tenth day of November, One Thousand Nine Hundred and Eighty-Six that the citizens of Reading extend their deep appreciation, their gratitude, and their sincere affection for all that has been contributed to the Town of Reading and its history, and

THAT FURTHER a framed copy of this Resolution be presented to them as a permanent reminder of the special place they hold in the hearts and minds of the citizens of Reading.

On motion of Paul E. Landers, on a point of personal privilege, Peter I. Hechenbleikner, first Town Manager of the Town of Reading, was introduced to the Town Meeting body.

ARTICLE 1. The following report of the Police Study Committee, presented by Mary S. Ziegler, was accepted as a report of progress.

REPORT OF THE POLICE STUDY COMMITTEE

November 10, 1986

Last spring this Town Meeting instructed the Board of Selectmen to establish a Study Committee to review the issues of police turnover, police educational needs and to submit a report with recommendations as to steps that can be taken to decrease turnover and provide an equitable educational incentive and assistance program.

The committee was established late this past summer. The Police Chief appointed Sergeant Patrick O'Brien and Patrolman Detective William Pacunas. The Selectmen appointed John Price as a member-at-large and the Chairman of the Board of Selectmen appointed Selectman Eugene Nigro and myself as the other two members of this Committee. The Chairman of the Board of Selectmen also designated me as the Chairman of this Committee.

In order to collect the data needed for our report, letters have been sent to thirteen (13) police chiefs of cities and towns in the area, requesting for example, copies of union contracts, information on retention of officers, breakdowns of different levels of degrees, questions on the Quinn Bill or other educational incentive programs. Hopefully we'll have all the information required by our next meeting in two weeks.

Respectfully submitted,
POLICE STUDY COMMITTEE
Mary S. Ziegler, Chairman

ARTICLE 1. The following report of the Finance Committee, presented by James L. O'Leary, was accepted as a report of progress.

Mr. Moderator:

Since the last time Town Meeting was in session, Town government in Reading has undergone several changes. The implementation of the charter reform, the selection of a Town Manager, and clearer definition of the responsibilities for the Finance Committee. The primary role of the Finance Committee is to consider, in public meeting, the detailed expenditures for each Town department as proposed by the Town Manager and present its recommendations to Town Meeting. It is stated in the Massachusetts Finance Committee Handbook that the Chairman of the Finance Committee should take the floor and set the stage for the meeting. He should be brief, and put the evening's problems in focus, and state the committee's position on controversial articles. It is my intention to adhere to that guideline by being brief and concise.

In this Subsequent Town Meeting there are five warrant articles which will have a direct financial impact on the Town of Reading. Four of these articles, Warrant Articles 4 through 7, will affect the operational budget. The fifth article, Warrant Article 11, deals with the capital budget. At this time I will explain the nature of these financial items and the resources to be used to fund them.

ARTICLE 4: The purpose of this article is to fund the Town's share of Medicare estimated at \$20,000. This is the result of legislative action taken by the Federal Government which requires all state and local governments to match the 1.45% payroll deduction for all employees hired after March 31, 1986.

ARTICLE 5: The purpose of this article is to provide an additional \$2,115 for the completion of the design and engineering work for the traffic signals at the intersection of Summer Avenue and Main Street. During ATM for FY87, \$16,500 had previously been authorized under Warrant Article 19. It had been some time since the quotes for the engineering work had been received, and the \$16,500 was not adequate to fund the project.

ARTICLE 6: The purpose of this article is to provide for car reimbursement, moving cost, and professional dues for the Town Manager in the amount of \$8,000.

ARTICLE 7: The Animal Control Budget is currently funded at \$16,750 for the year. The salary of \$14,746.16 is adequate. The balance of \$2,003.84 is not sufficient to cover a variety of other costs. To properly run the operation for the remainder of the year, an additional \$3,000 is required.

ARTICLE 11. Is for the appropriation of \$115,000 to complete feasibility, design development and final cost estimates for the Town Hall Complex Renovations. This money would be appropriated out of the Sale of Real Estate Fund, with a current balance of \$1,631,827. More details concerning this Article will be forthcoming by the Municipal Space Building Committee later in this Town Meeting.

It is the recommendation of the Finance Committee that the funding for Warrant Articles 4, 5, 6 and 7 totalling \$33,115 be appropriated from Free Cash, which has been certified by the Department of Revenue's Director of Accounts at \$761,000 for FY87. For Article 11, it is recommended by the committee that the \$115,000 be appropriated from the Sale of Real Estate Fund. This action is consistent with the policy of this Finance Committee and previous committees concerning the use of Sale of Real Estate Funds to offset the cost of capital projects within the Town. The Finance Committee believes it is more prudent to use the Sale of Real Estate Funds for this type of expense and save bonding for more substantive expenditures such as site development and construction cost. Thank you Mr. Moderator.

ARTICLE 1. The following report of the Community Planning & Development Commission, presented by Richard D. Howard, was accepted as a report of progress.

To the People of Reading:

The Community Planning & Development Commission came into existence on July 1st. The Charter provides that the Commission shall have all the powers and duties formerly given to the Planning Board, Board of Survey and the Industrial Development Commission. The Commission has also been given the power to regulate the subdivision of land within the Town and to make studies and prepare plans concerning the resources, development potential and needs of the Town.

Since taking office, the Commission has held several public hearings and has taken the following actions:

1. Reviewed and conditionally approved site plans for improvements to three properties and tabled action on a fourth property.
2. Disapproved a preliminary subdivision on one property; disapproved a definitive subdivision filing on another and conditionally approved a definitive filing on a third.
3. Approved a bond reduction request after requiring specific progress on roadway construction.
4. Offered to assist the Board of Selectmen in their negotiations with Homart Development Company. This offer has been accepted by the Selectmen.

To obtain insight into the issues facing the Town, the Commission invited various Town officers and officials to attend Commission meetings. To date, the Commission has had the benefit of learning the concerns of and receiving recommendations from the Town Manager, Conservation Administrator, the Building Inspector and members of the Historical

Commission, the Conservation Commission, the Zoning Board of Appeals, the former Planning Board and the former Board of Survey. The Commission appreciates the input it received and wishes to thank all who participated.

While the taking of actions on specific matters before the Commission and having substantive discussions with knowledgeable Town officials and officers has not been an exhaustive process, it has provided the Commission with sufficient insight so as to offer the following tentative conclusions and recommendations for consideration:

1. The Master Plan developed in 1961 has become outdated. Although there is only a limited amount of land now available for development, the decisions facing the Town over the next few years will be difficult ones and must be made wisely. An updated Master Plan is essential in this regard. The Commission has selected south Main Street and the central business district as the area of initial focus.
2. The Zoning By-Laws need to be completely reorganized. The process of periodic amendments has resulted in these important documents being incomplete, out of date, confusing to users and in need of considerable clarification.
3. The Site Plan Review process adopted at the 1985 Town Meeting is an excellent concept which has been adopted by many progressive communities. However, the three separate site plan ordinances presently in force need to be consolidated, streamlined and better integrated with the Zoning By-Laws. Also, performance standards should be better defined.
4. The fees and charges for site plan review and subdivision filings should be increased to allow the review process to operate on an enterprise basis.
5. The subdivision rules and regulations, while in need of some housekeeping-type revisions, are essentially in good condition.

To affirm, to modify, to better define and to implement these conclusions and recommendations require two essential ingredients: first, professional assistance, and second, substantial community involvement. Let us briefly discuss each of these. During the first several months of its existence, the Commission has received extensive support from the Department of Public Works, especially from Tony Fletcher, Bill Redford and Cindy Keenan. The cooperation and professionalism of the Department and these individuals can only be characterized as outstanding, both in substance and in spirit. However, to help the Commission address the future needs of the Town, a professional, dedicated and trained in the planning and development field, will be required. The planner, if approved by Town Meeting, would report to the Town Manager. In addition to assisting the Commission, the Planner would provide staff support to the Zoning Board of Appeals as well as coordinate the development application and review process in the Town. The Commission, with the advice of the Town Manager, has written a job description for this position and has applied for State funds to defray a substantial portion of the cost. The Commission is also sensitive to the concerns of previous Town Meetings regarding this issue. We hope we have adequately addressed those concerns and ask your support of an instructional motion to be made under Article 2.

To successfully implement any such program, it will require substantial community involvement. The Commission certainly does not intend to act in isolation. Instead, it plans to involve many interested groups and individuals in defining the program previously discussed while keeping in mind the fiscal realities facing the Town. In its first venture of this type, members of the Reading Business Community met with Commission members last Thursday morning and discussed their ideas and comments concerning the future direction of

Reading. In the next week or so, the Commission will send out a questionnaire to determine what Reading residents like and don't like about their Community. We hope that Town Meeting members and other Townspeople will respond to this questionnaire; will attend public hearings that will be scheduled and will volunteer to participate in advisory subcommittees that will be formed to address specific issues of the program.

Thank you for your support.

Respectfully submitted,
COMMUNITY PLANNING & DEVELOPMENT COMM.
Richard D. Howard, Chairman
David Goodemote, Secretary
Daniel A. Enslinger
William J. Griset, Jr.
Molly B. Jenks

ARTICLE 1. On motion of Paul E. Landers it was voted to lay Article 1 on the table.

ARTICLE 2. The following motion was presented by Daniel A. Enslinger.

That the Community Planning & Development Commission, acting through the offices of the Town Manager and with the full support of the Board of Selectmen, is hereby instructed to continue to seek a state EOCD Grant to partially fund a Town Planner for calendar years 1987, 1988, and 1989, with the understanding that the Town's entire share of matching funds required for FY87, shall be taken from the CPDC's FY87 budget and that matching funds for subsequent years shall be sought as an operating budget line item at the Annual Town Meeting in 1987 and thereafter, but that approval of this motion shall not obligate the Town to fund this position beyond calendar year 1987.

ARTICLE 2. On motion of Mary S. Ziegler it was voted to lay Article 2 on the table.

On motion of Paul E. Landers it was voted that this meeting stand adjourned until after Special Town Meeting.

Meeting adjourned at 8:50 P.M.

129 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

SPECIAL TOWN MEETING

W. S. Parker Middle School

November 10, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 8:50 P.M.

ARTICLE 1. On motion of Carl H. Amon, Jr. it was voted to indefinitely postpone Article 1.

ARTICLE 2. On motion of Carl H. Amon, Jr. it was voted to indefinitely postpone Article 2.

ARTICLE 3. On motion of Russell T. Graham it was voted that the Town authorize the Board of Selectmen of the Town of Reading to petition and/or approve the filing of a petition to the General Court for a special act authorizing that pursuant to Articles 3 and 4 of the Reading Home Rule Charter, the School Committee shall consist of six members; the Board of Library Trustees shall consist of six members; the Cemetery Trustees shall consist of six members; and the Council on Aging shall consist of ten members; notwithstanding the provisions of General Laws Chapter 43B, Section 20(c); General Laws Chapter 41, Section 1; General Laws Chapter 78, Section 10; General Laws Chapter 114, Section 22; General Laws Chapter 40, Section 8B; or any other general law, special act or Town of Reading By-Law to the contrary, or take any other action with respect thereto.

97 voted in the affirmative
3 voted in the negative

On motion of Paul E. Landers it was voted that this meeting stand adjourned sine die.

Meeting adjourned at 8:55 P.M.

129 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

SUBSEQUENT TOWN MEETING

W. S. Parker Middle School

November 10, 1986

Subsequent Town Meeting resumed at 8:51 P. M.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. On motion of William C. Brown it was voted that the Board of Selectmen give a report of progress on the sale of the Community Center before the end of this Town Meeting.

Mr. Paul E. Landers presented a verbal report on the above motion.

ARTICLE 2. On motion of Mary S. Ziegler it was voted to lay Article 2 on the table.

ARTICLE 3. On motion of Mary S. Ziegler it was voted to indefinitely postpone Article 3.

ARTICLE 4. On motion of Elizabeth W. Klepeis it was voted that the Town appropriate from certified free cash to medicare expense, the sum of \$20,000 to fund the Town's matching share of employee medicare deductions for new employees hired after March 31, 1986.

ARTICLE 5. On motion of Russell T. Graham it was voted that the Town appropriate from certified free cash to traffic signal design, the amount of \$2,115 to supplement funds previously appropriated for the purpose of hiring consulting engineers to make the required studies and design work and whatever else is necessary for the implementation of a traffic light system at the intersection of south Main Street and Summer Avenue.

ARTICLE 6. On motion of Paul E. Landers it was voted that the Town appropriate from certified free cash to the Board of Selectmen expenses, the sum of \$8,000 for the purpose of funding expenses related to expenses for the Town Manager.

ARTICLE 7. On motion of Russell T. Graham it was voted that the Town appropriate from certified free cash to animal control expenses, the sum of \$3,000 to provide for continuation of services for the remainder of FY87.

ARTICLE 8. On motion of James L. O'Leary it was voted that the Town adopt the Capital Outlay Plan for FY87 through FY92 as presented.

CAPITAL OUTLAY PLAN 1987 - 1992
IN THOUSANDS OF DOLLARS

<u>PROJECTS FUNDED BY TAX LEVY</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>	<u>FY 1991</u>	<u>FY 1992</u>
COMPUTER						
Lease	53.5	53.5	50	50	50	50
BUILDING MAINTENANCE						
Town Hall Renovation	115	1,885				
COA Facility	120	120				
ANIMAL CONTROL						
Replace Vehicle		8.0				
FIRE DEPARTMENT						
Jaws of Life	10					
New Fire Station	100	1,400				
Replace Car		13				
Replace Pick-up Truck			13			
Replace Ladder Truck				300		
Replace Foam Bank				6		
Replace Fire Alarm Truck					60	
Ambulance	65					
POLICE DEPARTMENT						
Traffic Lights		200	225			
Telephone Recording Equip.		19				
Radar Equipment		3			3	
PUBLIC WORKS						
Storm Drain Construction	97.7	160	160	160	160	160
Roadway Overlay	65.64	60.9	64	67.2	70.5	74.0
Roadway Reconstruction	180	240	240	240	240	240
Equipment Replacement	123	240	210	95	129	150
Sewer System Reconstruction	42.8	50				
Sidewalk Construction	15					

<u>PROJECTS FUNDED BY TAX LEVY</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>	<u>FY 1991</u>	<u>FY 1992</u>
PUBLIC WORKS (Cont'd.)						
Parks/Playgrounds	11.5	55	32	60		
Street Betterments (Acceptance)	2.0	40	20	20	20	20
CEMETERY						
Cemetery Improvements	30	30	30	30	30	30
Equipment Replacement	13	7.64	3	3.2	3.2	28.2
LIBRARY						
Roof & Gutters		80				
RECREATION						
Pool		50	100			
ASSESSORS						
Revaluation				275		
SCHOOL DEPARTMENT						
School Computer/W.P. Equipment	35	35	35	35	20	
Roof Replacement	90	160	230	160	150	60
Space Remodeling - Elementary					20	20
Chapter 504-Lifts-Toilet Remodeling		12		28		12
Central Office Relocation						100
Energy Related Projects	12		15	15	15	15
Vehicle Replacement		14	12	10	12	15
Remodeling for Declining Enrollment	60	60				
Separate Comp.Lab from Media Center		20				
Replace Stair Tiles-Treads and Landings		10				
Replace Floor Tiles-RMHS-Birch Meadow School-Coolidge Middle School			7.5	10		
Replace Ceiling Tile-Basement Corr.			19			
Install Suspended Ceiling-Coolidge Middle School					20	
Replace Windows-Eaton School-Parker Middle School					25	150
Refurbish Kitchen-Parker Middle School			50			
Replace Bleachers		10				
Install Gas Fired Water Heater	11.5	15	10	12	10	20
Replace Classroom Furniture (Program)		15	15	15	15	15
Sump Pump Replacement		5	5	5	5	
Gate Valve & Zone Valves			10	15		
Clock Replacement - RMHS		7.5				
Exhaust Fan Replacement - Eaton School		6				
Rebuild Smokestack - Parker Middle School			8			
Paint Exterior - Parker Middle School		13				
Transformer Maintenance (8 at RMHS)				20		
A/C Principal's Office - RMHS		6				
Replace Field House Lighting					20	

<u>PROJECTS FUNDED BY TAX LEVY</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>	<u>FY 1991</u>	<u>FY 1992</u>
TOTAL PROJECTS	1,242.64	5,103.54	1,563.5	1,631.4	1,077.7	1,159.2
PRIOR YEARS PROJECTS FUNDED BY BORROWING	<u>1,043.40</u>	<u>1,343.94</u>	<u>1,272.20</u>	<u>1,693.10</u>	<u>1,313.74</u>	<u>1,006.37</u>
TOTAL	<u>2,286.04</u>	<u>6,447.48</u>	<u>2,835.70</u>	<u>3,324.50</u>	<u>2,391.44</u>	<u>2,165.57</u>
INCOME						
Sale of Cemetery Lots	30	30	30	30	30	30
School Construction - State Aid	198.1	172.2	168.1	116.9	57.4	57.4
Offset from Real Estate Sales	<u>115</u>					
TOTAL TO BE RAISED BY TAXATION	<u>1,942.94</u>	<u>6,242.28</u>	<u>2,637.6</u>	<u>3,177.6</u>	<u>2,304.04</u>	<u>2,078.17</u>
TOTAL TAX VALUATION	1,292	1,312	1,332	1,342	1,352	1,362
EFFECT ON TAX RATE	1.50	4.76	1.98	2.37	1.70	1.53
<u>PROJECTS FUNDED BY PUBLIC ENTERPRISE FUND</u>						
WATER						
Development of Wells	100	0	100	100		
Water Dept. Prior Borrowing	263.2	246.0	228.8	211.6	194.4	177.2
MUNICIPAL LIGHT DEPARTMENT						
1970 Enlargement - Light Plant	38.1	36.3	34.5	32.7	30.9	
New Power Feed Station	118.2	113.0	107.8	102.6		

ARTICLE 9. On motion of James L. O'Leary it was voted to indefinitely postpone Article 9.

ARTICLE 1. On motion of John H. Russell it was voted to take Article 1 from the table.

ARTICLE 1. The following report of the DPW Garage Relocation and John Street Development Report was presented by John H. Russell.

DPW GARAGE RELOCATION AND JOHN STREET DEVELOPMENT

Since last June's Special Town Meeting the major effort has been toward obtaining appraisals and negotiating the purchase of the access road strip from TASC and the purchase of the 6.6 acre new DPW site from Davis Development Company. The negotiating team included: Jack Russell, Russ Graham, Bob Nordstrand, Ted Cohen, Ron Kusinski, Tony Fletcher, and after his arrival, Peter Hechenbleikner.

THE ACCESS ROAD

A Purchase and Sale Agreement has been signed for the purchase of the 50 foot wide strip from TASC for the access road. The purchase price was \$285,000 which was the amount appropriated at last June's Special Town Meeting.

In order to stay within the appropriated amount (in view of appraisals varying between \$300,000 - \$900,000 and averaging around \$600,000) we agree to the following provisions:

- * a long term parking easement on 20 feet of the 50 foot right-of-way with a call back, at no cost to the Town, of 3 feet of the 20 feet if, in the future, a sidewalk is needed for public safety;
- * granite curbing;
- * underground utilities;
- * shared light poles serving both the roadway and the edge of the TASC parking lot;
- * inclusion in 1987 Annual Town Meeting and Selectmen's support of Articles to:
 - * a) reduce the parking space size in industrial, office and R&D areas from 9 x 20 to 8½ x 18;
 - b) reduction in the number of parking spaces required from 3.3/1000 ft. 2 to 3/100 ft. 2;
- * Selectmen support to use the long term easement area in calculating the parking and dimensional restrictions for TASC's second building;
- * removal of the salt storage shed and small storage building by the Town;
- * betterment established at \$9,013.

The access road is now under construction by Town forces. Final pavement will be done in the Spring by contract.

This phase is well ahead of schedule.

When the Warrant for this Town Meeting was closed back in September, agreement had not yet been reached with TASC so Article 10 was placed on the Warrant in case additional funds were needed.

Since we have settled within the appropriated amount, no new funds are required and we will indefinitely postpone Article 10.

THE DPW SITE

A Purchase and Sales Agreement has also been signed for the 6.6 acres of industrial land for the new DPW site from Davis Development Corp. for a price of \$825,000. This is \$125,000 under the \$950,000 appropriated for this property.

Also included in the agreement are provisions which:

- a) assure closure of the Ash Street entrance to the remaining Davis property when access is provided from John Street;
- b) temporary access to the Town for construction;
- c) betterment established at \$18,000.

Power easement down the tracks has been obtained from the MBTA and other utility easements from Ash Street have been obtained.

The site has been cleared of trees and loam stripping and removal is now underway.

Final plans for the facility are in the final steps at C. E. Maguire, Inc. and will be completed by the 18th of November. The project is on schedule for awarding the construction contract by the end of January, breaking ground mid-March and becoming operational in November, 1987.

THE GRADE CROSSING

The grade crossing has been the most frustrating aspect of the project. Recently, through the diligent efforts of Tony and Geoff Beckwith, we have finally got the attention of the MBTA.

One unexpected problem is the fact that the 4 sets of tracks in the area of the crossing are all at different elevations. This problem, if all 4 tracks remain active, could be very expensive to correct. However, we have petitioned to have the spurtrack abandoned or relocated and are negotiating with the MBTA to pick up the cost of realigning the center "stacking" track.

Another complication was the recent decision by the MBTA to change from the B&M to AMTRAK as the operators of the rail system. We had planned to have the B&M Engineering Division design our crossing, but they lost interest after the Amtrak decision was made. We have retained the firm of T. K. Dwyer, the only firm currently approved by the MBTA, to proceed with the design of the grade crossing. This is expected to be completed early in January, which could lead to completion of construction by the end of September, 1987.

Some GOOD NEWS! While not completely firm yet, it is a high probability that there will be no charge for the right-of-way crossing. We had appropriated \$100,000 for this easement.

LANDFILL DEVELOPMENT - HOMART

Homart Corporation has completed their 21E Hazardous Waste investigation at the dump site with no significant problems identified. They are currently hiring local architectural and planning staff.

The Selectmen and a subcommittee of the Community Planning and Development Commission are meeting this coming Wednesday night to start the process of defining the broad aspects of what the Town wants to include in the development plan.

It is anticipated that negotiations of the development plan with Homart will begin within the next month and continue throughout the winter.

IN SUMMARY - We are on track on both sides of the tracks, almost on track crossing the tracks where we hope to have at least one less track to cross and about to get on the fast track on the other side of John Street where, thankfully, there are no tracks.

On motion of Paul E. Landers the above report was accepted as a report of progress.

ARTICLE 1. On motion of John H. Russell it was voted to lay Article 1 on the table.

ARTICLE 10. On motion of John H. Russell it was voted to indefinitely postpone Article 10.

ARTICLE 11. On motion of Nils L. Nordberg it was voted that the sum of One Hundred Fifteen Thousand Dollars (\$115,000) be transferred from the Sale of Real Estate Funds and appropriated to the Municipal Space Building Committee for acquiring architectural and engineering services for the purpose of developing plans and specifications for satisfying the Town's municipal space needs; said funds to be expended under the direction of the Municipal Space Building Committee, and that the Municipal Space Building Committee be and it hereby is authorized to enter into any and all contracts necessary therefore and incidental thereto and to do all other acts and things necessary or proper for carrying out the purposes of this vote.

ARTICLE 12. On motion of Paul E. Landers it was voted to place Article 12 on the table.

On motion of Paul E. Landers it was voted that this meeting stand adjourned to meet at 7:30 P. M. on Thursday, November 13th, 1986, at the W. S. Parker Middle School auditorium.

Meeting adjourned at 10:55 P. M.

129 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED SUBSEQUENT TOWN MEETING

W. S. Parker Middle School

November 13, 1986

The meeting was called to order by the Moderator, Stephen J. O'Leary, at 7:55 P. M.

The invocation was given by Leslie H. York, followed by the Pledge of Allegiance to the Flag.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. On motion of Daniel A. Ensminger it was voted that the Community Planning & Development Commission, acting through the offices of the Town Manager and with the full support of the Board of Selectmen, is hereby instructed to continue to seek a state EOCD Grant to partially fund a Town Planner for calendar years 1987, 1988 and 1989, with the understanding that the Town's entire share of matching funds required for FY87 shall be taken from the CPDC's FY87 budget and that matching funds for subsequent years shall be sought as an operating budget line item at the Annual Town Meeting in 1987 and thereafter, but that approval of this motion shall not obligate the Town to fund this position beyond calendar year 1987.

69 voted in the affirmative

14 voted in the negative

ARTICLE 2. Moderator Stephen J. O'Leary, appointed Henry A. Higgott Chairman pro tem of the Home Rule Committee to call meetings of all precinct chairmen.

ARTICLE 2. On motion of Paul E. Landers it was voted to place Article 2 on the table.

ARTICLE 12. On motion of Benjamin E. Nichols it was voted to take Article 12 from the table.

ARTICLE 12. The following motion was presented by Benjamin E. Nichols.

To see if the Town will vote to amend the Reading Zoning By-Laws by amending Section 2.0. DEFINITIONS by adding to said DEFINITIONS Section 2.2.15.1. as follows, or take any other action with respect thereto:

"Graphic Communications: The process of communicating through computers and telecommunication devices, including typesetting, illustrating, photography, offset printing, binding and fulfillment."

To see if the Town will vote to amend the Reading Zoning By-Laws by amending Section 4.2.2. TABLE OF USES, to include as an allowed industrial use in Business B, Business C and Industrial Zones, Graphic Communications.

ARTICLE 12. The following report of the Community Planning & Development Commission was presented by Richard D. Howard.

The Community Planning & Development Commission held a public hearing in Room 16, Municipal Building, 16 Lowell Street, Reading, Massachusetts, at 9:00 P. M. on Monday evening, October 20, 1986, regarding the proposed Zoning By-Law changes published in the Subsequent Town Meeting Warrant, November 10, 1986, as Article 12 of said Warrant.

Three persons attended the public hearing.

Regarding Article 12 (Inclusion of Graphic Communications in Definitions and as an allowed use in the Business B Zone), a presentation and discussion of the Article took place. The three persons attending the hearing indicated by a show of hands that they were against passage of Article 12.

At the November 3, 1986, meeting of Community Planning & Development Commission, the Commission voted to NOT SUPPORT this proposal for the following reasons:

1. The implied intent of this action would allow a type of use currently prohibited in this Zoning District by defining 'euphemistic' language, as opposed to the 'generic' wording currently in the use table. (A clearer method would have been to change 'no' to 'yes' under that district for printing.)
2. This action could have serious implications (without study or planning) on the Town's Central Business District (which is also defined by his district designation).
3. The wording is too broad and encompassing beyond the stated intent of the applicant.
4. The C.P.D.C. does not support reactionary Zoning amendments, but might consider this type of change after careful, comprehensive study of the Town's overall needs, goals, and impacts on the community.
5. The Article, as published in the Warrant, does not allow for meaningful amendments which might limit the broad aspects of this change while maintaining the limited nature of the site and intended activity presented at the public hearing by the applicant (without requiring major wording changes that should be subject of a subsequent public hearing and changes which may not be allowable within the limitations of Town Meeting actions on Zoning By-Law Amendment subject matters.

The Commission's vote was three members in favor of not supporting Article 12 and one member abstained.

ARTICLE 12. On motion of Virginia M. Adams it was voted to place Article 12 on the table.

ARTICLE 13. On motion of Daniel A. Ensminger it was voted that the Town amend Section 3.2 of the Zoning By-Laws by adopting a revised Reading Zoning Map dated November 1, 1986, thereby implementing in map form previously approved actions of the Town. This motion was voted in the affirmative by a unanimous vote.

ARTICLE 14. On motion of Daniel A. Ensminger it was voted to amend the Reading Zoning By-Laws as follows:

Substitute "Community Planning & Development Commission" for "Planning Board":

Section 3.2.	- two locations
Section 4.2.1.	- one location

- Section 4.3.3.1. - two locations
- Section 4.3.3.2. - two locations
- Section 4.3.3.3. - one location
- Section 4.3.3.4. - one location
- Section 4.3.3.5. - two locations
- Section 4.5.6. - one location
- Section 4.6.1.i. - one location
- Section 4.6.2. - two locations
- Section 4.6.3. - eight locations
- Section 4.7.3.d. - one location
- Section 4.7.4. - two locations
- Section 4.7.5. - nine locations
- Section 4.7.5.1. - one location

Substitute "Community Planning & Development Commission" for "Board of Survey":

- Section 4.4.4.2. - one location
- Section 4.5.2.9. - one location
- Section 4.5.6. - one location
- Section 4.6.1.g. - two locations
- Section 4.6.1.i. - one location
- Section 4.6.2. - two locations
- Section 4.6.3. - eight locations

Substitute "Department of Public Works" for "Board of Public Works":

- Section 4.7.4. - one location
- Section 4.7.5. - one location

Delete "Board of Survey":

Section 4.7.5.

This motion was voted in the affirmative by a unanimous vote.

ARTICLE 15. Paul E. Landers moved that the Town propose and approve an amendment to the Reading Home Rule Charter pursuant to General Laws Chapter 43B, Section 10, to amend the first sentence of Section 4-4 of the Charter so that the Board of Appeals will consist of five (5) members, each appointed for a five (5) year term and three (3) associate members, each appointed for a three (3) year term, so that said first sentence shall read as follows:

"There shall be a Board of Appeals consisting of five (5) members each appointed by the Board of Selectmen for five (5) year terms and three (3) associate members, each appointed by the Board of Selectmen for three (3) year terms all so arranged that the term of one member and one associate member shall expire each year."

This motion was voted in the negative.

ARTICLE 16. On motion of John H. Russell it was voted that the Town amend Article VI of the By-Laws of the Town by deleting Article VI in its entirety and substituting therefor the following:

"Article VI
RESOLUTION OF LEGAL MATTERS

Section 1. The Town Counsel or any other special counsel employed by the Board of Selectmen pursuant to Section 6-5 of the Reading Home Rule Charter shall not make any final settlement of any litigation to which the Town is a party unless he has been duly authorized by a vote of the Board of Selectmen, or by a vote of the Town Meeting. The Board of Selectmen shall have the authority to compromise and settle all suits involving the payment by the Town of Twenty-Five Thousand Dollars (\$25,000) or less, and they shall further have the authority to compromise or settle all claims, actions, proceedings and suits arising under Workmen's Compensation or related disability insurance statutes, involving payment by the Town of Fifty Thousand Dollars (\$50,000) or less. A Town Meeting must approve the compromise or settlement of all suits involving payment by the Town of more than Twenty-Five Thousand Dollars (\$25,000), except claims, action, proceedings and suits arising under Workmen's Compensation or related disability insurance statutes in which case a Town Meeting must approve or compromise the settlement of all such matters involving the payment by the Town of more than Fifty Thousand Dollars (\$50,000)."

ARTICLE 17. On motion of Mary S. Ziegler it was voted that the Town propose and approve an amendment to the Reading Home Rule Charter pursuant to General Laws, Chapter 43B, Section 10, to amend Section 8-12 of the Reading Home Rule Charter by deleting the phrase "town office or town employment" in the first sentence thereof, and the phrase "appointing authority" in the second sentence thereof and substituting therefore "town office requiring appointment by the Board of Selectmen" in the first sentence thereof and "Town Clerk" in the second sentence thereof so that Section 8-12 reads:

"Whenever a vacancy occurs and is to be filled in any Town office requiring appointment by Board of Selectmen or in any multiple member body, except for positions covered under the civil service law of the Commonwealth, whether by reason of death, resignation, expiration of a fixed term for which a person has been appointed, or otherwise, the Board of Selectmen or other appointing authority shall forthwith cause public notice of the vacancy to be posted on the Town bulletin boards for fifteen (15) days. Any person who desires to be considered for appointment to the position may, within fifteen (15) days following the date notice is posted, file with the Town Clerk a statement setting forth in clear and specific terms his qualifications for the position. No permanent appointment to fill such a position shall be effective until at least twenty-eight (28) days have elapsed following such posting and until all persons filing such statements shall have been considered."

This motion was voted in the affirmative by a unanimous vote.

ARTICLE 18. On motion of Robert I. Nordstrand it was voted that the Town vote to accept the provision of clause 17D of Section 5, Chapter 59 of the General Laws as most recently amended by the General Court to commence with FY 1987.

ARTICLE 19. On motion of Robert I. Nordstrand it was voted that the Town accept the provisions of Clause 41C of Section 5, Chapter 59 of the General Laws as most recently amended by the General Court to commence with FY 1987.

ARTICLE 1. On motion of Paul E. Landers it was voted to take Article 1 from the table.

ARTICLE 1. On motion of Paul E. Landers it was voted to indefinitely postpone Article 1.

ARTICLE 2. On motion of Paul E. Landers it was voted to take Article 2 from the table.

ARTICLE 2. On motion of Paul E. Landers it was voted to indefinitely postpone Article 2.

On motion of Paul E. Landers it was voted that this meeting stand adjourned sine die.

Meeting adjourned at 10:35 P. M.

105 Town Meeting members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

REPORT OF THE BY-LAW COMMITTEE

One general by-law amendment was passed and approved:

Article VI was amended to eliminate the Law Committee in conformance with the Charter. The amendment retains the requirement that settlements of suits over \$20,000 and suits arising under Workmen's Compensation or related disability insurance statutes over \$50,000 must be approved by Town Meeting.

One special act was approved by Town Meeting and passed by the General Court:

A special act of the legislature allows Reading to have even-number membership on the School Committee, Library Trustees, Cemetery Trustees and Council on Aging in conformance with the Charter and notwithstanding provisions of the general laws.

Nine acceptance acts were accepted:

The provisions of Chapter 59, Section 5, Clause 17D of the general laws were accepted liberalizing rules for tax abatement for widows and children of deceased parents.

The provisions of Chapter 59, Section 5, Clause 41C of the general laws were accepted liberalizing rules for tax abatement for citizens over 70 years old.

The provisions of Chapter 32, Section 20(4)(h) of the general laws were accepted allowing the Town Treasurer to be compensated for services rendered as custodian of funds of the contributory retirement system.

The provisions of Chapter 32, Section 20(4)(d $\frac{1}{2}$) of the general laws were accepted allowing the Town Accountant to be compensated for services rendered to the contributory retirement fund.

The provisions of Chapter 32, Section 17 of the general laws were accepted allowing the continuation of certain insurance and other benefits for certain terminated employees.

The provisions of Chapter 551 of the Acts of 1985 of the General Court were accepted for the purpose of establishing an Absentee Verification System in the Reading Public Schools.

The provisions of Chapter 148, Section 26G of the general laws were accepted requiring automatic sprinklers to be installed in certain buildings exceeding 7,500 gross square feet.

The provisions of Chapter 32, Section 20A of the general laws were accepted relating to indemnification from damages for members of the Town Contributory Retirement Board.

The provisions of Chapter 188, Section 13 of the Acts of 1985 of the general court were accepted relating to the Professional Development Grant Program for the Northeast Metropolitan Regional Vocational School District.

One question was approved by Town Meeting for placement on the 1987 ballot:

The question proposes to amend the Charter to eliminate the requirement of the lengthy delay in the hiring and appointing of persons to fill positions in the day-to-day operation of the various town offices and departments which now causes undue hardships in the operation of these offices.

The By-Law Committee has been occupied since the passage of the Charter in structuring a package of general by-law amendments to bring the general by-laws into conformity with the Charter. The package will be presented to the regular November, 1987 Town Meeting.

The Charter has made two changes in the operation of the By-Law Committee. First, the membership can now be drawn from the citizenry as opposed to Town Meeting members only. Second, the matters to be considered and upon which recommendations must be made now include amendments to the general by-laws, personnel by-law and the zoning by-law as opposed to the general by-laws only.

Respectfully submitted,

Edward Murphy, Chairman
Nils Nordberg, Clerk
George Theophanis
Philip Pacino

Town of Reading, Massachusetts



MUNICIPAL SPACE BUILDING COMMITTEE

1986 ANNUAL REPORT

Your Municipal Space Building Committee organized on December 15, 1983, in accordance with a Town Meeting vote to establish a committee to address the problem of housing the several administrative entities of the Town at the location of the Town Hall / Old Library complex. Drawing on the work of prior similar committee studies in 1964, 1979, 1982 and 1983, and updating the available data through additional contacts with the officers, boards and agencies to be located in the complex, we presented a preliminary concept to Annual Town Meeting in May of 1984, and then a full proposal to Fall Town Meeting in November of 1984.

After two years of further study and deferral, pending resolution by Town Meeting of long term capital planning for this and other projects, this committee was authorized by vote under Article 11 of Fall Town Meeting 1986 to review the available plans, select a final design concept, and develop architectural and engineering specifications for approval by Town Meeting.

Your committee has met with the Selectmen and the Town Manager, and is working with our architect to carry out these instructions.

Respectfully submitted,

NILS L. NORDBERG, Chairman
GERALD A. FIORE, Vice-Chmn
HENRY A. HIGGOTT,
Designer Liaison
MARY S. ZIEGLER
EUGENE R. NIGRO

RANDOLPH HARRISON,
Finance Committee Liaison

STATISTICS

AREA - 10 SQUARE MILES

REGISTERED RESIDENTS

PRECINCT	UNDER 17	17 & OLDER	TOTAL
1	594	2,312	2,906
2	491	1,901	2,392
3	442	2,072	2,514
4	619	2,236	2,855
5	541	1,939	2,480
6	544	2,234	2,778
7	645	2,204	2,849
8	<u>559</u>	<u>2,258</u>	<u>2,817</u>
	4,435	17,156	21,591

REGISTERED VOTERS

PRECINCT	REPUBLICAN	DEMOCRATIC	INDEPENDENT	TOTAL
1	376	632	746	1,754
2	240	585	623	1,448
3	314	537	613	1,464
4	447	642	702	1,791
5	306	522	629	1,457
6	395	701	667	1,763
7	407	614	697	1,718
8	<u>357</u>	<u>588</u>	<u>798</u>	<u>1,743</u>
	2,842	4,821	5,475	13,138

HOUSING

HOUSING

PRIVATE HOUSING:	PARCELS	UNITS
One-Family House	6,031	6,031
Two-Family House	344	688
Three-Family House	32	96
Four-Eight Family House	19	112
Apartments	11	315
Store Apartments	39	50
Condominiums	6	365

ELECTED TOWN OFFICERS, BOARDS & COMMITTEES (Effective March 1, 1987)

	<u>Term</u>	<u>Term Exp.</u>
<u>Board of Assessors</u>	<u>3 yrs</u>	
William E. Locke, Chrm	233 South Street	1988
Robert I. Nordstrand, Secy	384 Franklin Street	1987
Michael T. Sullivan	222 Haverhill Street	1989
<u>Board of Cemetery Trustees *</u>	<u>3 yrs</u>	
Carl H. Amon, Jr., Chrm	40 Scotland Road	1989
John M. Silvaggi, Secy	74 Whittier Road	1987
Daniel F. Driscoll	14 Vista Avenue	1989
Edward F. Fuller	4 County Road	1988
Joyce K. Miller	26 Avon Street	1987
James J. Sullivan, Jr.	112 Mineral Street	1988
<u>Collector *</u>	<u>3 yrs</u>	
C. Dewey Smith	110 Grove Street	1988
<u>Constables *</u>	<u>3 yrs</u>	
Sally M. Hoyt	221 West Street	1987
William J. Hughes, Jr.	102 Hanscom Avenue	1987
<u>Board of Health *</u>	<u>3 yrs</u>	
Jill C. Dugan, Chrm	707 Pearl Street	1988
Paul F. Caselle, V. Chrm	68 Riverside Drive	1987
James J. Nugent, Jr.	511 Pearl Street	1989
<u>Housing Authority *</u>	<u>5 yrs</u>	
Richard S. Dempster, Chrm	633 Summer Avenue	1989
Patricia J. Swain	256 West Street	1991
Leonard F. Westra	11 Copeland Avenue	1988
Philip R. White, Jr. (State App.)	97 Prospect Street	1990
<u>Board of Library Trustees</u>	<u>3 yrs</u>	
William H. Diamond, Chrm	236 Summer Avenue	1989
Christine B. Redford, V. Chrm	18 Maple Ridge Road	1989
Elia A. Dangelmaier, Secy	35 Sherwood Road	1987
Carol S. Beckwith	23 Highland Street	1988
Cherrie M. Dubois	9 Meadow Brook Lane	1988
Robert J. Fields	76 Prospect Street	1987

		<u>Term</u>	<u>Term</u> <u>Exp.</u>
<u>Moderator</u>		<u>1 yr</u>	
Stephen J. O'Leary	856 Main Street		1987
<u>Municipal Light Board</u>		<u>3 yrs</u>	
John H. Crooker, Chrm	36 Susan Drive		1987
Allan E. Ames, Secy	14 Arnold Avenue		1988
Frederick J. Nemergut	51 Grand Street		1989
<u>Regional School District Committee</u>		<u>4 yrs</u>	
John B. Pacino	3 Copeland Avenue		1989
<u>School Committee</u>		<u>3 yrs</u>	
Clifford D. Allen, Chrm	42 Bay State Road		1987
Richard H. Coco	4 Fremont Street		1989
Carol S. Lyons	31 Avon Street		1989
Stanley M. Nissen	24 Lisa Lane		1989
Barbara B. Philbrick	75 Lowell Street		1987
George J. Shannon	54 Linden Street		1988
<u>Board of Selectmen</u>		<u>3 yrs</u>	
Paul E. Landers, Chrm	35 Hemlock Road		1989
Mary S. Ziegler, V. Chrm	37 Red Gate Lane		1987
Eugene R. Nigro, Secy	64 County Road		1988
John H. Russell	91 Spruce Road		1987
Russell T. Graham	68 Maple Ridge Road		1989
<u>Town Clerk *</u>		<u>3 yrs</u>	
Lawrence Drew	103 Scotland Road		1987
<u>Treasurer *</u>		<u>3 yrs</u>	
Elizabeth W. Klepeis	68 Tennyson Road		1988
<u>Tree Warden *</u>		<u>3 yrs</u>	
Irving E. Dickey, Jr.	9 Arbor Way		1987

* Under the provisions of the Reading Home Rule Charter, these positions become appointed effective within two (2) years of the Charter adoption, or when vacated.

APPOINTED TOWN OFFICERS, BOARDS & COMMITTEES (Effective March 1, 1987)

		<u>Term</u>	<u>Term Exp.</u>	<u>App'g Auth</u>
<u>Town Accountant</u>		<u>1 yr</u>		Bd.of
Richard P. Foley	12 Sleepy Hollow Rd. Topsfield 01983		1987	Selectmen
<u>Affirmative Action Officer</u>		<u>1 yr</u>		Town
Peter I. Hechenbleikner	16 Lowell Street			Manager
<u>Board of Appeals</u>		<u>3 yrs</u>		Bd.of
John A. Jarema, Chrm.	797 Main Street		1988	Selectmen
Catherine A. Quimby, Clerk	43 Linnea Lane		1989	
Stephen G. Tucker	41 Mt. Vernon Street		1987	
<u>Associate Members, Bd. of Appeals</u>		<u>3 yrs</u>		
Carol N. Scott	34 Emerson Street		1988	
Ardith A. Wieworka	31 Avon Street		1989	
<u>Arts Council</u>		<u>2 yrs</u>		Bd. of
Judith A. O'Hare, Chrm.	74 Hillcrest Road		1987	Selectmen
Minetta R. Turner, Treas.	86 Pine Ridge Road		1987	
Gordon L. Ahlstrom	83 Prescott Street		1988	
Mary D. Atkinson	40 Catherine Avenue		1987	
Adrienne Caselle	68 Riverside Drive		1988	
Myrtle A. Lemaire	15 Nichols Road		1987	
Eleanor M. Mahoney	8 Greenwood Road		1988	
Lorraine McCarthy	287 South Street		1987	
Marguerite R. McCormack	625 Main Street		1988	
Katherine A. O'Brien	605 Summer Avenue		1988	
Grace S. Palmer	45 Pratt Street		1987	
James A. Russell	35 Pinevale Avenue		1988	
Deborah A. Stecher	297 Summer Avenue		1987	
Sharyn R. Taitz	16 Hanscom Avenue		1988	
VACANCY				
<u>By-Law Committee</u>		<u>3 yrs</u>		Moderator
Edward F. Murphy, Chrm.	335 Summer Avenue		1988	
Nils L. Nordberg, Clerk	32 Pennsylvania Avenue		1988	
Philip B. Pacino	3 Copeland Avenue		1989	
George A. Theophanis	86 West Street		1987	
VACANCY			1987	
<u>Cable TV Committee</u>		<u>3 yrs</u>		Bd.of
Joseph F. Cain, Chrm	22 Pearl Street		1988	Selectmen
Donald B. Farnham, V.Chrm/Sec	34 Putnam Road		1989	
James A. Guarente	29 Terrace Park		1987	
Dean B. Haskell	28 Kieran Road		1989	
Scott A. Hoffman	96 Border Road		1987	
VACANCY				

		<u>Term</u>	<u>Term Exp.</u>	<u>App'g Auth</u>
<u>Representative to Citizens Advisory Committee (MEPA)</u>				
Steven G. Oston	66 Sturges Road			
Robert F. Cashins (Alternate)	144 Howard Street			
<u>Civil Defense Director</u>				
Edward D. McIntire	213 Forest Street	Acting <u>1 yr</u>	1987	Town Manager
<u>Commissioners of Trust Funds</u>				
Robert S. Cummings	105 Gleason Road	<u>3 yrs</u>	1990	Bd.of Selectmen
Robert A. D'Ambrosio	105 Belmont Street		1989	
Ebbe S. Ebbeson	389 Franklin Street		1988	
Elizabeth W. Klepeis	68 Tennyson Rd. (Town Treasurer)			
Paul E. Landers	35 Hemlock Rd. (Chm.Bd. of Selectmen)			
<u>Community Planning & Development Comm.</u>				
Richard D. Howard, Chrm.	21 Kiernan Road	<u>3 yrs</u>	1989	Bd. of Selectmen
Daniel A. Ensminger, Sec.	6 Oakland Road		1988	
William J. Grisct, Jr.	21 Bainbridge Road		1987	
George V. Hines	205 Bancroft Avenue		1989	
Molly B. Jenks	15 Ellis Avenue		1987	
<u>Conservation Commission</u>				
Camille W. Anthony, Chrm	26 Orchard Park Drive	<u>3 yrs</u>	1988	Bd.of Selectmen
William L. Childress	102 Green Street		1988	
Warren G. Cochrane	26 County Road		1987	
Sally M. Hoyt	221 West Street		1989	
Harold V. Hulse	107 Sanborn Street		1988	
Maurice C. Proctor	379 Haverhill Street		1987	
Bradford O. Saunders	106 Forest Street		1989	
Raymond A. Konisky (Assoc.)	222 Pearl Street	<u>1 yr</u>	1987	Conserv. Comm.
Rebecca Longley (Assoc.)	550 Summer Avenue		1987	
Francis B. Robie (Assoc.)	16 Percy Avenue		1987	
VACANCY			1987	
<u>Contributory Retirement Board</u>				
William E. MacBrien, Chrm	273 Franklin St.	<u>3 yrs</u>	1987	Elected by employees Bd. of Selectmen
George R. Larson	16 Meadowbrook Lane			By virtue of office
Richard P. Foley, Town Acct	12 Sleepy Hollow Rd., Topsfield			

		<u>Term</u>	<u>Term Exp.</u>	<u>App'g Auth</u>
<u>Council on Aging</u>		<u>3 yrs</u>		Bd.of Selectmen
Frederick R. Felone, Chrm	495 West Street		1988	
Aloyse D. Jellison, Vice Chrm	53 Salem Street		1989	
Woodrow W. Baldwin, Sec.	753 Pearl Street		1987	
Barbara I. Doucette, Treas.	157 Pearl Street		1989	
Gladys B. Cail	36 Frank D. Tanner Dr.		1988	
Rosemary B. Gibbons	36 Gleason Road		1989	
Ruth T. Montague	1 Charles Street		1989	
Jane M. Soule	643 Haverhill Street		1987	
Sebastian Tine	3 Summit Drive		1988	
VACANCY			1987	
		<u>1 yr</u>		
Doris M. Fantasia (Assoc.)	32 Beaver Road		1987	
Everett F. Lemaire (Assoc.)	15 Nichols Road		1987	
Gail M. Rourke (Assoc.)	57 Vine Street		1987	
Loretta M. Spaulding (Assoc.)	264 Forest Street		1987	
<u>Custodian of Soldiers' and Sailors' Graves</u>		<u>1 yr</u>		Bd.of Selectmen
J. Henry Vik, Jr.	13 Coolidge Park Wakefield		1987	
<u>Data Processing Committee</u>				
C. Dewey Smith, Chrm	110 Grove Street			
Lawrence Drew	103 Scotland Road			
Richard P. Foley	12 Sleepy Hollow Rd., Topsfield 01983			
Edward D. McIntire, Jr.	213 Forrest Street			
Elizabeth W. Klepeis	68 Tennyson Road			
William E. Locke	233 South Street			
Ernest G. Spence	14 Bunker Avenue			
Ronald A. Winslow	44 Oak Street			
<u>Data Processing Co-ordinator</u>				Town Manager
Elizabeth W. Klepeis	68 Tennyson Road			
<u>Dog Officer</u>		<u>1 yr</u>		Town Manager
Regina Benoit	115 Washington Street		1987	
<u>Fair Housing Committee</u>		<u>Open</u>		Bd.of Selectmen
David F. Carroll, Chrm	43 Garden Av., Wilmington			
Richard S. Dempster, Sec.	633 Summer Avenue			
Shirley A. Buzderewicz	244 Franklin Street			
Maureen Rich	169 Haverhill Street			
George Sweezey	532 Pearl Street			
VACANCY				

		<u>Term</u>	<u>Term Exp.</u>	<u>App'g Auth</u>
<u>Finance Committee</u>				
James L. O'Leary, Chrm.	31 Fairview Avenue	<u>3 yrs</u>	1989	FinCom Appt.Comm.
Donald C. Allen, Vice Chrm.	231 Forest Street		1989	
Willard J. Burditt	35 Holly Road		1988	
Charles C. Catalfamo	5 Chapel Hill Drive		1987	
Elizabeth Greene	273 Forest Street		1988	
Randolph R. Harrison, Jr.	25 Indiana Avenue		1989	
William J. Hughes	25 Kieran Road		1987	
Richard E. Lynch	45 Catherine Avenue		1988	
Brian J. McMenamin	14 Berkeley Street		1987	
<u>FinCom Appointment Committee</u>				
Stephen J. O'Leary, Chrm.	856 Main St.(Moderator)	<u>1 yr</u>	1987	
Paul E. Landers	35 Hemlock Road (Chrm Bd. of Selectmen)			
James L. O'Leary	31 Fairview Ave.(Chrm FinCom)			
<u>Gas & Plumbing Inspector</u>				
Edward M. Cirigliano	1 Scotland Heights North Reading	<u>1 yr</u>	1987	Town Manager
<u>Hazardous Waste Committee</u>				
Edmondo DiPillo	155 Prospect Street	<u>3 yrs</u>	1987	
Paul Exner	178 Wakefield Street		1987	
Gretchen P. Latowsky	93 King Street		1988	
Steven G. Oston	66 Sturges Road		1988	
James R. Valentine	166 Woburn Street		1989	
Robert F. Cashins (Assoc.)	144 Howard Street		1987	
<u>Health Director</u>				
Ruth L. Cogan	14 Medfield St., Boston	<u>Open</u>		Town Manager
<u>Health Inspector</u>				
Joseph J. Tabbi	11 Nowell St., Saugus	<u>Open</u>		Town Manager
<u>Historical Commission</u>				
Virginia M. Adams, Chrm	279 Pleasant Street	<u>3 yrs</u>	1987	Bd.of Selectmen
Martha L. Clark	19 Lee Street		1988	
John F. McCauley	269 West Street		1989	
Sharon K. Ofenstein	320 Haverhill Street		1989	
Edward G. Smethurst	86 Gleason Road		1987	
		<u>1 yr</u>		
Jeanne S. Martin (Assoc.)	45 Fairview Avenue		1987	
Frank P. Orlando (Assoc.)	210 Summer Avenue		1987	
Edward W. Palmer (Assoc.)	45 Pratt Street		1987	
David L. Robbins (Assoc.)	124 Prospect Street		1987	
Nancy L. Smethurst (Assoc.)	86 Gleason Road		1987	
Erline M. Trites (Assoc.)	196 Wakefield Street		1987	

		<u>Term</u>	<u>Term Exp.</u>	<u>App'g Auth</u>
<u>Hospital Trust Study Committee</u>				
Anne M. Schofield	30 Arnold Avenue		.	Bd.of Selectmen
<u>Insect Pest Control</u>				
Irving E. Dickey, Jr.	9 Arbor Way	<u>1 yr</u>	1987	Town Manager
<u>Inspector of Buildings</u>				
Stuart LeClaire	11 Plymouth Road	<u>1 yr</u>	1987	Town Manager
<u>Insurance Committee</u>				
Howard H. Troutman, Chrm	216 Summer Avenue	<u>3 yrs</u>	1987	Bd.of Selectmen
Alban L. Bernard	8 Gilmore Avenue		1989	
Barbara Lehman Luddy	415 Pearl Street		1987	
David C. Pratt	12 Winter Street		1987	
John D. Swymer	72 Berkeley Street		1989	
<u>Land Bank Committee</u>				
Benjamin E. Nichols, Chrm	25 Avon Street	<u>3 yrs</u>		Bd. of Selectmen
George B. Perry	230 Franklin Street			
<u>Metropolitan Area Planning Council</u>				
Maureen Rich	169 Haverhill Street		1988	
<u>Municipal Space Building Committee</u>				
Nils L. Nordberg, Chrm	32 Pennsylvania Avenue			Moderator
Gerald A. Fiore, Vice Chrm	11 Gateway Circle			
Mary S. Ziegler, Sec/Clk	37 Red Gate Lane			
Henry A. Higgott	18 Buckingham Drive			
Eugene R. Nigro	64 County Road (Bd. of Selectmen)			
<u>Mystic Valley Elder Services Inc.</u>				
Rheta C. McKinley	63 Lowell Street	9/30	1988	Bd.of Selectmen
Ruth T. Montague	1 Charles Street	9/30	1987	
<u>Police Study Committee</u>				
Mary S. Ziegler, Chrm	37 Red Gale Ln.(Bd.of Selectmen)	<u>Open</u>		Bd. of Selectmen and Police
Eugene R. Nigro	64 County Rd. (Bd. of Selectmen)			
Patrick O'Brien	22 Wing Rd., Lynnfield (Appt. by Police Chief)			Chief
William A. Pacunas	19 Brook St. (Appt. by Police Chief)			
John W. Price	67 Gleason Rd. (Member-at-Large)			
<u>Recreation Committee</u>				
John L. Fallon, Jr.,Chrm	41 Gavin Circle	<u>3 yrs</u>	1989	Bd. of Selectmen
Francis P. Driscoll, Sec	7 Ordway Terrace		1988	
George J. Shannon	54 Linden St. (from School Comm.)			
Joseph J. Connelly	23 Vine Street		1987	
Jeremiah J. Donovan	15 Maple Ridge Road		1988	
Peter C. Hichborn	11 Scout Hill Lane		1987	
William J. Hughes, Jr.	102 Hanscom Avenue		1989	
Gary M. Nihan	33 Dudley Street		1989	
Catherine M. Rybicki	72 Berkeley Street		1988	

		<u>Term</u>	<u>Term</u> <u>Exp.</u>	<u>App'g</u> <u>Auth</u>
<u>Board of Registrars</u>				
Robert W. Foley	78 Scotland Road	<u>3 yrs</u>	1987	Bd.of Selectmen
Pearl E. Malphrus	595 Haverhill Street		1989	
Edward D. Winkler	26 Timberneck Drive		1988	
Lawrence Drew, Clerk	103 Scotland Road		1987	Town Clerk
<u>Rules Committee</u>				
VACANCY (Precinct 1)				Prect.Mbrs.
Virginia M. Adams (Prect. 2)	279 Pleasant Street			
Robert L. Fuller (Prect. 3)	450 Summer Avenue			
Ronald A. Winslow (Prect. 4)	44 Oak Ridge Road			
Henry A. Higgott (Prect. 5)	18 Buckingham Dr. (Chairman Pro Tem)			
Leslie H. York (Prect. 6)	16 Lothrop Road			
James K. Taylor (Prect. 7)	18 Priscilla Road			
Bayard R. Lincoln (Prect. 8)	13 Baldwin Lane			
<u>Sealer of Weights & Measures</u>				
Pasquale M. Iapicca	75 Tennyson Road	<u>1 yr</u>	1987	Town Manager
<u>Town Forest Committee</u>				
George B. Perry, Chrm	230 Franklin Street	<u>3 yrs</u>	1988	Bd.of Selectmen
Irving E. Dickey, Jr.	9 Arbor Way		1987	
Benjamin E. Nichols	25 Avon Street		1989	
<u>Town Manager</u>				
Peter I. Hechenbleikner	16 Lowell Street	<u>Open</u>		Bd. of Selectmen
<u>Traffic Study Committee</u>				
VACANCY				Bd. of Selectmen
<u>Assistant Treasurer</u>				
William G. Connors	7 Shackford Road	<u>3 yrs</u>	1988	Town Manager
<u>Water and Sewer Advisory Committee</u>				
Curt E. Nitzsche, Chrm	453 Haverhill Street		1989	Bd. of Selectmen
Gail F. Wood, Vice Chrm	213 Pleasant Street		1988	
Mark L. Wetzel	163 County Road		1987	
Anthony V. Fletcher, Clerk				
<u>Director of Veterans' Services</u>				
Paul A. Farrell	6 Beverly Avenue Box 544, Wilmington	<u>1 yr</u>	1987	Town Manager
<u>Wire Inspector</u>				
John J. Holland	45 Howard Street	<u>1 yr.</u>	1987	Town Manager

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